

COVER SHEET

1 5 9 9 5 0
SEC Registration Number

C R O W N A S I A C H E M I C A L S
C O R P O R A T I O N
(Company's Full Name)

K M . 3 3 M A C A R T H U R H I G H W A Y B O .
T U K T U K A N , G U I G U I N T O , B U L A C A N
(Business Address: No. Street City / Town / Province)

JASON C. NALUPTA
8632-0905
Company Telephone Number

1 2 3 1
Month Day
Fiscal Year
0 5 0 8
Month Day
Annual Meeting

Definitive Information Statement (SEC Form 20-IS)
Form Type

Secondary License Type, if applicable

Department Requiring this Doc.
Amended Articles Number/Section

Total Amount of Borrowings
Total No. of Stockholders Domestic Foreign

To be Accomplished by SEC Personnel Concerned

File Number LCU

Document I.D. Cashier

STAMPS

Remarks = pls. use black ink for scanning purposes

NOTICE OF ANNUAL STOCKHOLDERS' MEETING

TO: ALL STOCKHOLDERS

NOTICE is hereby given that there will be an annual meeting of the stockholders of Crown Asia Chemicals Corporation (the "Company") on **08 May 2025 (Thursday)** at **1:30 p.m.**, to consider the following:

AGENDA

1. Call to Order
2. Proof of Notice of Meeting
3. Certification of Quorum
4. Approval of the Minutes of the Previous Meeting of Stockholders held on 9 May 2024
5. Approval of 2024 Operations and Results
6. Ratification of all Acts of the Board of Directors and Management from the date of the last Annual Stockholders' Meeting to the date of this meeting
7. Election of Directors for 2025 to 2026
8. Appointment of External Auditors
9. Other Matters
10. Adjournment

To provide stockholders ease and flexibility in attending the annual stockholders' meeting, the meeting will be conducted virtually, and can be accessed at the link which will be provided to stockholders after successful registration.

Attached are the rationales for the above agenda items for reference.

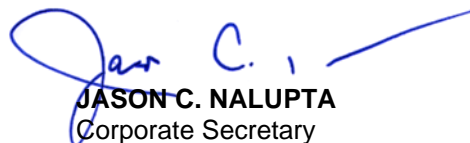
In accordance with the rules of the Philippine Stock Exchange (PSE), the close of business on **04 April 2025** has been fixed as the record date for the determination of the stockholders entitled to notice of, and vote, at said meeting and any adjournment thereof.

Stockholders may attend the meeting and/or cast their vote *in absentia* by registering via e-mail at corporatesecretary@crownpvc.com.ph on or before 5:00 p.m. on 28 April 2025. Upon verification of their registration credentials, an e-mail from the Corporation will be sent containing instructions on how the registered online participants may access and watch the livestream of the annual stockholders' meeting and/or cast their votes on matters to be taken up during the meeting using the e-voting platform to be set up for the purpose. The e-voting platform will be accessible until 10:00 a.m. of 08 May 2025. Participants may send in questions or comments via e-mail. Please see attached Guidelines for Participating via Remote Communication and Voting in Absentia.

Stockholders may also send their duly accomplished proxies to the Office of the Corporate Secretary at 2704 East Tower, Tektite Towers, Ortigas Center, Pasig City or via electronic copy by sending an e-mail to corporatesecretary@crownpvc.com.ph on or before 5:00 p.m. on 28 April 2025. For corporate stockholders, the proxies should be accompanied by a Secretary's Certification on the appointment of the corporation's authorized signatory.

Validation of proxies is set on 02 May 2025. The votes already cast using the e-voting platform by that time will also be tallied on said date.

Quezon City, Metro Manila, 03 April 2025.


JASON C. NALUPTA
Corporate Secretary

RATIONALE FOR AGENDA ITEMS:

Agenda Item No. 4. Approval of the Minutes of the Previous Meeting of Stockholders held on 9 May 2024

A copy of the Minutes of the 9 May 2024 Annual Stockholders' Meeting is available at the Corporation's website at [https://crownpvc.com.ph/pdfupload/2024-ASM%20Minutes%20\(Draft_For%20Approval\).pdf](https://crownpvc.com.ph/pdfupload/2024-ASM%20Minutes%20(Draft_For%20Approval).pdf). Stockholders will be asked to approve the Minutes of the 2024 Annual Stockholders' Meeting.

Agenda Item No. 5. Approval of 2024 Operations and Results

A report on the highlights of the performance of the Company for the year ended 2024 will be presented to the stockholders together with the Audited Financial Statements (AFS) for 2024. The AFS were reviewed by the Audit Committee and the Board of Directors, and have been audited by the external auditor, Punongbayan & Araullo (P&A), which rendered an unqualified opinion on the same. Highlights of the 2024 Operations and Results are discussed in the "Management Discussion and Analysis of Operation Performance and Financial Condition" portion of the attached condensed Annual Report. A summary of the 2024 AFS shall also be presented to the stockholders. Stockholders will be given an opportunity to raise questions regarding the operations and report of the Company.

Agenda Item No. 6. Ratification of all Acts of the Board of Directors and Management from the date of the last Annual Stockholders' Meeting to the date of this meeting

All actions, proceedings, and material contracts entered into, as well as resolutions made and adopted by the Board of Directors and of Management since the Stockholders' Meeting held on 09 May 2024 until the date of this meeting, shall be presented for confirmation, approval, and ratification.

Agenda Item No. 7. Election of Directors for 2025 to 2026

The following nominees, as reviewed, qualified, and recommended by the Corporate Governance Committee, have been nominated for re-election: Mr. Walter Villanueva, Mr. Eugene Villanueva, Mr. Nicasio Perez, Mr. Derrick Villanueva, Mr. Hans Joseph Perez, Ms. Daphne Villanueva, Mr. Fernando Lopez and Mr. Rogerio Panlasigui. Their expertise and qualifications based on current regulatory standards and the Company's own norms will help sustain the Company's performance that will, in turn, benefit the stockholders. The profiles of the Directors are further detailed in the Company's Information Statement. If elected, they shall serve as such from 08 May 2025 until their successors shall have been duly elected and qualified.

Agenda Item No. 8. Appointment of External Auditors

The Audit Committee has pre-screened and recommended, and the Board has endorsed for the consideration of the stockholders, the re-appointment of P&A as the Corporation's External Auditors for 2025. P&A is one of the leading auditing firms in the country and is duly accredited by the Securities and Exchange Commission (SEC). The stockholders will also be requested to delegate to the Board the authority to approve the external audit fee for 2025.

PROXY FORM

The undersigned stockholder of Crown Asia Chemicals Corporation (the "Company") hereby appoints ____ or in his absence, the Chairman of the Meeting, as attorney and proxy, with power to substitute, represent, and vote all shares registered in his/her/its name as proxy of the undersigned stockholder, at the Annual Meeting of Stockholders of the Company on 08 May 2025, and at any of the adjournments thereof, for the purpose of acting on the following matters:

1. Election of Directors.

____ 1.1. Vote for all nominees listed below:

Walter H. Villanueva
Eugene H. Lee Villanueva
Nicasio T. Perez
Derrick P. Villanueva
Hans Joseph T. Perez
Daphne V. Yu
Fernando S. Lopez (Independent Director)
Rogerio B. Panlasigui (Independent Director)

____ 1.2. Withhold authority for all nominees listed above.

____ 1.3. Withhold authority to vote for the nominees listed below:

2. Approval of the Minutes of previous Annual Stockholders' Meeting.

____ Yes ____ No ____ Abstain

3. Approval of the 2024 Annual Report.

____ Yes ____ No ____ Abstain

4. Ratification of all acts and resolutions of the Board of Directors and Management from the date of the last Stockholders' Meeting to 08 May 2025.

____ Yes ____ No ____ Abstain

5. Appointment of Punongbayan & Araullo as external auditor.

____ Yes ____ No ____ Abstain

6. At their discretion, the proxies named above are authorized to vote upon such other matters as may properly come before the meeting.

____ Yes ____ No ____ Abstain

Printed Name of Stockholder

Signature of Stockholder /
Authorized Signatory

Date

THIS PROXY FORM SHOULD BE RECEIVED BY THE CORPORATE SECRETARY (IN HARDCOPY TO THE OFFICE OF THE CORPORATE SECRETARY AT 2704 EAST TOWER, TEKTITE TOWERS, ORTIGAS CENTER, PASIG CITY OR SOFTCOPY SUBMITTED THROUGH THE ASM ONLINE REGISTRATION PORTAL) AT LEAST TEN DAYS BEFORE THE DATE SET FOR THE ANNUAL MEETING, IN ACCORDANCE WITH THE CORPORATION'S BY-LAWS.

SECRETARY'S CERTIFICATE

I, _____, Filipino, of legal age, and with office address at _____, do hereby certify that:

1. I am _____ the duly elected and qualified Corporate Secretary of _____ (the "Corporation"), a corporation duly organized and existing under and by virtue of the laws of the Republic of the Philippines, with office address at _____;

2. Based on the records, during the lawfully convened meeting of the Board of Directors of the Corporation held on _____, the following resolutions were passed and approved:

"RESOLVED, that _____ be authorized and appointed, as he is hereby authorized and appointed, as the Corporation's Proxy (the "Proxy"), to attend all meetings of the stockholders of Crown Asia Chemicals Corporation ("CROWN"), whether the meeting is regular or special, or at any meeting postponed or adjourned therefrom, with full authority to vote the shares of stock of the Corporation held in CROWN, and to act upon all matters and resolution that may come before or be presented during meetings, or any adjournments thereof, in the name, place, and stead of the Corporation; and

"RESOLVED, FINALLY, That CROWN be furnished with a certified copy of this resolution, and may rely on the continuing validity of this resolution until receipt of written notice of the resolution's revocation."

3. The foregoing resolution has not been modified, amended, or revoked in accordance with the records of the Corporation presently in my custody.

IN WITNESS WHEREOF, I have signed this instrument on _____ in _____.

Printed Name and Signature of the
Corporate Secretary

SUBSCRIBED AND SWORN TO BEFORE ME on _____ in _____. Affiant exhibited to me his/her Competent Evidence of Identity by way of _____ issued on _____ at _____.

Doc. No. _____;
Page No. _____;
Book No. _____;
Series of _____.

SECURITIES AND EXCHANGE COMMISSION SEC FORM 20-IS

Information Statement Pursuant to Section 20 of the Securities Regulation Code

1. Check the appropriate box
[] Preliminary Information Statement
[☒] Definitive Information Statement
2. Name of Registrant as specified in its charter: **CROWN ASIA CHEMICALS CORPORATION**
3. Province, country, or other jurisdiction of incorporation or organization: **Metro Manila**
4. SEC Identification Number: **159950**
5. BIR Tax Identification Number: **025-000-240-902**
6. Address of principal office: **Km. 33 MacArthur Highway, Bo. Tuktukan, Guiguinto, Bulacan, Philippines**
7. Registrant's telephone number, including area code: **(02) 3413-8031 to 36**
8. Date, time, and place of the meeting of security holders:

Date : **08 May 2025 (Thursday)**
Time : **1:30 p.m.**
Venue : **Video Conferencing in accordance with SEC Memorandum Circular No. 6, Series of 2020**
9. Approximate date on which the Information Statement is to be sent or given to security holders: **10 April 2025.**
10. Securities registered pursuant to Sections 8 and 12 of the Code or Sections 4 and 8 of the RSA (information on number of shares and amount of debt is applicable only to corporate registrants):

Title of Each Class	Number of Shares of Common Stock Outstanding
Common Stock, P1.00 par value	610,639,000 (as of 20 March 2025)
	Amount of Debt Outstanding
	P323,681,215

11. Are any or all of Registrant's securities listed on a Stock Exchange?

Yes [☒]

No [☐]

If so, disclose the name of the Exchange : **The Philippine Stock Exchange, Inc.**
Class of securities listed : **Common Shares**

WE ARE NOT ASKING YOU FOR A PROXY AND YOU ARE NOT REQUESTED TO SEND US A PROXY.

GENERAL INFORMATION

Date, time, and place of meeting of security holders

Date	-	08 May 2025 (Thursday)
Time	-	1:30 p.m.
Place	-	Videoconferencing in accordance with SEC Memorandum Circular No. 6, Series of 2020

The approximate date on which the Information Statement will be sent or given to security holders is on **10 April 2025**.

The complete mailing address of the principal office of Crown Asia Chemicals Corporation (the "Company") is: **Km. 33 MacArthur Highway, Bo. Tuktukan, Guiguinto, Bulacan, Philippines.**

Dissenters' Right of Appraisal

The matters to be voted upon in the Annual Stockholders' Meeting on **08 May 2025** are not among the instances enumerated under Sections 41 and 80 of the Revised Corporation Code of the Philippines ("Revised Corporation Code") under which a stockholder may exercise his appraisal rights. A stockholder shall have the right to dissent and demand payment of the fair value of his shares in the following instances:

1. In case any amendment to the Articles of Incorporation has the effect of changing or restricting the rights of any stockholders or class of shares, or of authorizing preferences in any respect superior to those of outstanding shares of any class, or of extending or shortening the term of corporate existence;
2. In case of sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporate property and assets as provided in the Revised Corporation Code;
3. In case of merger or consolidation; and
4. In case of investment of corporate funds for any purpose other than the primary purpose of the Corporation.

There are no matters or actions to be taken up at the meeting that may give rise to a possible exercise by stockholders of their appraisal rights.

Interest of Certain Persons in or Opposition to Matters to be Acted Upon

No person who has been a director or officer or nominee for election as director of the Company or associate of such persons, have substantial interest, direct or indirect, in any matter to be acted upon, other than the election of directors for the year 2025 to 2026.

The Company is not aware of any director or security holder who intends to oppose any action to be taken by it during the stockholders' meeting.

CONTROL AND COMPENSATION INFORMATION

Voting Securities and Principal Holders Thereof

1. As of **20 March 2025**, the Company has **610,639,000** common shares outstanding and each share is entitled to one vote.
2. The record date with respect to the determination of the stockholders entitled to notice of and vote at the Annual Stockholders' Meeting is **04 April 2025**.
3. With respect to the election of eight directors, each stockholder may vote such number of shares for as many as eight persons he may choose to be elected from the list of nominees, or he may cumulate said shares and give one candidate as many votes as the number of his shares multiplied by eight shall equal, or he may distribute them on the same principle among as many candidates as he shall see fit, provided that the total number of votes cast by him shall not exceed the number of shares owned by him multiplied by eight.
4. Security ownership of certain record and beneficial owners and management.

a. Security Ownership of Certain Record and Beneficial Owners

The following persons or groups are known to the Company as directly or indirectly the record or beneficial owners of more than 5.00% of the Company's voting securities as of **20 March 2025**:

Title of Class	Name, address of record owner and relationship with Issuer	Citizenship	Direct	Indirect	Name of Beneficial Owner and Relationship with Record Owner	Total Shares	Percent of Class
Common	Walter H. Villanueva Corinthian Gardens, Quezon City <i>Shareholder</i>	Filipino	107,605,000	0	Same as record owner	107,605,000	17.62%
Common	Nicasio T. Perez West Triangle Homes, Quezon City <i>Shareholder</i>	Filipino	47,280,000	49,744,422	Same as record owner (includes shares held by Mr. Perez's wife)	97,024,422	15.89%
Common	Derrick P. Villanueva Royal View Mansion, San Juan City <i>Shareholder</i>	Filipino	45,773,293	474,000	Same as record owner (includes shares held by Mr. Villanueva's wife and minor children)	46,247,293	7.57%
Common	Eugene H. Lee Villanueva West Triangle Homes, Quezon City <i>Shareholder</i>	Filipino	34,255,108	0	Same as record owner	34,255,108	5.61%
Total						285,131,823	46.69%

Apart from the foregoing, there are no other persons holding more than 5.00% of the Company's outstanding capital stock.

a. Security Ownership of Management

The following table shows the shares beneficially owned by the directors and executive officers of the Company and the percentage of shareholdings of each of them as of **20 March 2025**:

Title of Class	Name of Record Owner	Citizenship	Direct	Indirect	Total Shares	Percent of Class
Common	Walter H. Villanueva <i>Chairman of the Board, President, Head – Pipes Group, and General Manager – PVC Roof Division and Director</i>	Filipino	107,605,000	0	107,605,000	17.62%
Common	Nicasio T. Perez <i>Chief Finance Officer - OIC Vice President – Treasurer and Director</i>	Filipino	47,280,000	49,744,422	47,280,000	7.74%
Common	Derrick P. Villanueva <i>General Manager – PVC Pipes Division and Director</i>	Filipino	45,773,293	474,000	45,773,293	7.50%
Common	Eugene H. Lee Villanueva <i>Director</i>	Filipino	34,255,108	0	34,255,108	5.61%
Common	Daphne V. Yu <i>Director</i>	Filipino	10,978,188	435,000	10,978,188	1.80%
Common	Hans T. Perez <i>General Manager - PPR/HDPE Division and Director</i>	Filipino	2,524,422	0	2,524,422	0.41%
Common	Fernando F. Lopez <i>Lead Independent Director</i>	Filipino	10,000	0	10,000	-nil-
Common	Joel L. Tan-Torres <i>Independent Director</i>	Filipino	1,000	0	1,000	-nil-
Common	Rogerio B. Panlasigui <i>Independent Director</i>	Filipino	1,000	0	1,000	-nil-
Total					248,428,011	40.68%

b. Voting Trust Holders of 5.00% or More

The Company knows of no person holding more than 5.00% of shares under a voting trust or similar agreement.

Changes in Control

There are no existing provisions in the amended Articles of Incorporation and amended By-Laws of the Company, which may cause delay, defer, or in any manner prevent a change in control of the Company.

Directors and Executive Officers

The names, ages, and periods of service of all incumbent Directors and Executive Officers of the Company are as follows:

Directors:

Name	Age	Nationality	Present Position	Period of Service in the Company
Walter H. Villanueva	70	Filipino	Chairman of the Board	23 years
Nicasio T. Perez	67	Filipino	Director	35 years
Derrick P. Villanueva	42	Filipino	Director	15 years
Hans T. Perez	35	Filipino	Director	11 years
Eugene H. Villanueva	68	Filipino	Director	35 years
Daphne V. Yu	41	Filipino	Director	1 year
Fernando Lopez	73	Filipino	Lead - Independent Director	2 years
Joel Tan Torres	67	Filipino	Independent Director	Less than 1 year
Rogelio Panlasigui	68	Filipino	Independent Director	Less than 1 year

Executive Officers:

Name	Age	Nationality	Present Position	Year Position was Assumed
Walter H. Villanueva	69	Filipino	Chief Risk Officer President	2020 2019
Nicasio T. Perez	66	Filipino	Chief Finance Office - OIC Vice President – Treasurer	2023 1992
Derrick P. Villanueva	41	Filipino	General Manager – PVC Pipes Division Assistant General Manager- PVC Pipes Division	2014 2009
Hans Joseph T. Perez	34	Filipino	Risk Management Officer and General Manager – PPR /HDPE Pipes Division Assistant General Manager-PPR/HDPE Division	2017 2014
Marie Grace N. Dalupan	42	Filipino	Compliance Officer AVP-Finance	2020 2019
Jason C. Nalupta	52	Filipino	Corporate Secretary Chief Information Officer	2012
Ann Margaret Keh Lorenzo	35	Filipino	Assistant Corporate Secretary	2017

Board of Directors

With the exception of Mr. Joel L. Tan-Torres, all incumbent members of the Board of Directors have been nominated herein, as certified by the Corporate Governance Committee composed of Mr. Joel L. Tan-Torres (Chairman), Mr. Rogelio B. Panlasigui (Independent Director), Mr. Fernando S. Lopez (Independent Director), Mr. Derrick P. Villanueva, and Mr. Hans Joseph T. Perez, for re-election as members of the Board of Directors for 2025 to 2026.

The Company's Corporate Governance Committee endorsed the nominations for the two candidates for independent directors. These nominations were given in favor of Mr. Fernando S. Lopez by Mr. Walter H. Villanueva and Mr. Rogelio B. Panlasigui by Mr. Nicasio T. Perez. The nominees are not related to the nominating stockholders.

To describe the business experiences of the Company's candidates for election as directors for the past five years, we have outlined hereunder their professional and business affiliations.

Walter H. Villanueva, 70, Filipino, Chairman of the Board, President, Chief Risk Officer

Mr. Walter H. Villanueva is concurrently a director and stockholder of Asean Timber Corporation, Husky

Plastics Corporation, WT Derrick Realty Corporation, and Guiguinto Integrated Wood Industries Corporation. He is likewise the Chairman/President, and General Manager of these companies. From 2005 to the present, Mr. Villanueva has served as the Vice President for Sales and Marketing and the General Manager for the Pipe Group of Crown Asia Chemicals Corporation. He was appointed by the Board of Directors on 19 July 2019 as President of Crown Asia Chemicals Corporation, effective 1 August 2019. He was also appointed by the Board of Directors as Chief Risk Officer, effective 10 July 2020.

Mr. Villanueva holds a Bachelor of Science degree in Business Administration and Marketing from the University of the Philippines Diliman.

Nicasio T. Perez, 67, Filipino, Director and VP-Treasurer, CFO – OIC

Mr. Nicasio T. Perez is concurrently a director and stockholder of Asean Timber Corporation and Guiguinto Integrated Wood Industries Corporation. He likewise serves as Treasurer of Asean Timber Corporation and Chairman of the Board of Directors of Guiguinto Integrated Wood Industries Corporation. He holds a Bachelor of Science degree in Commerce from the University of Santo Tomas.

Derrick P. Villanueva, 42, Filipino, Director and General Manager – PVC Pipes Division

Mr. Derrick P. Villanueva was the Assistant General Manager – PVC Pipes Division from July 2009 to December 2013 before he was promoted to General Manager for the same division on 1 January 2014. He is concurrently a director and stockholder of WT Derrick Realty Corporation and Husky Plastics Corporation. Mr. Villanueva holds a Diploma in Chemical Sciences from the British Columbia Institute of Technology and a Bachelor of Science degree in Entrepreneur Management from the University of Asia and the Pacific. He also completed his Regis-Ateneo MBA at the Ateneo Graduate School of Business in November 2022.

Hans Joseph T. Perez, 35, Filipino, General Manager – PP-R/HDPE Pipes Division

Mr. Hans T. Perez assumed his position as Assistant General Manager of the PP-R/HDPE Pipes Division in 2014. He holds a Bachelor of Science degree in Commerce, major in Business Management, from De La Salle University. In 2017, he was promoted to the position of General Manager of the same division. He was designated by the Board as Risk Management Officer on 29 September 2017. On 29 May 2020, he was elected as Director of the Company.

Eugene H. Lee Villanueva, 68, Filipino, Director

Mr. Eugene H. Lee Villanueva is concurrently a director and stockholder of Husky Plastics Corporation. He is an MBA candidate at Ateneo de Manila University and holds a Bachelor of Science degree in Pre-Medicine from the University of the Philippines Diliman. He retired as President of Crown Asia Chemicals Corporation, effective 1 August 2019.

Daphne V. Yu, 41, Filipino, Director

Ms. Daphne V. Yu is currently a director and broker at RE/MAX Capital. She has been in the real estate field since 2011. She first gained experience at Century Properties Group before eventually forming her own real estate brokerage, Property Source PH, in 2014, and serving as President thereof.

Ms. Yu obtained her BS Management Engineering degree from Ateneo de Manila in 2004.

Fernando S. Lopez, 73, Filipino, Lead Independent Director

Mr. Fernando S. Lopez is currently a Director and the Treasurer of A. Magsaysay Inc. and its subsidiaries. He also holds the position of President of Fairex Trading (Asia) Corp. and Magsaysay Holder Insurance Broker Inc.

Mr. Lopez obtained his Bachelor's degree in Accountancy from the University of the East and is a Certified Public Accountant.

Rogelio Panlasigui, 68, Filipino, Lead Independent Director

Mr. Rogerio Panlasigui is currently a Director and the President of Intervest Projects Inc. and Intervest Insurance Agency, Inc. Prior to this, he was affiliated with Philippine Veterans Bank from 2010 to 2016 and Chinatrust Commercial Bank from 2005 to 2009. At both financial institutions, he held the position of Senior Vice President.

Mr. Panlasigui graduated in 1977 from Ateneo de Manila University with an AB Economics degree. He obtained his master's degree in Business Economics from the University of Asia and the Pacific.

** Independent Director – the Company has complied with the Guidelines set forth by SRC (Securities Regulation Code) Rule 38 regarding the Nomination and Election of Independent Directors. The procedures for the nomination and election of independent director/s laid down in the Company's By-Laws are in accordance with the requirements of said Rule.*

EXECUTIVE OFFICERS

Marie Grace N. Dalupan, 43, Filipino, AVP-Finance

Ms. Dalupan assumed her position as AVP-Finance of the Corporate Division in 2019. She was designated by the Board as Compliance Officer on 29 May 2020.

Jason C. Nalupta, 52, Filipino, Corporate Secretary and Chief Information Officer

Jason C. Nalupta, Filipino, 53, is the Corporate Secretary of the Company. He is also currently the Corporate Secretary of listed firms A. Brown Company, Inc., Asia United Bank, Belle Corporation, and Pacific Online Systems Corporation. Additionally, he serves as a Director and/or Corporate Secretary or Assistant Corporate Secretary of various private companies, including Quantuvis Resources Corporation, Total Gaming Technologies, Inc., Parallax Resources, Inc., SLW Corporation, Belle Infrastructure Holdings, Inc. (formerly Metropolitan Leisure & Tourism Corporation), Belle Bay Plaza Corporation, Glyphstudios, Inc., Falcon Resources, Inc., Futurelab Interactive Corp., TGTI Services, Inc., Loto Pacific Leisure Corporation, FHE Properties, Inc., Stanley Electric Philippines, Inc., Sta. Clara International Corporation, and PinoyLotto Technologies Corp.

He is a Partner at Tan Venturanza Valdez Law Offices, specializing in corporate, securities, and business laws.

Atty. Nalupta earned his Juris Doctor degree, as well as his Bachelor of Science degree in Management (major in Legal Management), from Ateneo de Manila University in 1996 and 1992, respectively. He was admitted to the Philippine Bar in 1997.

Ann Margaret K. Lorenzo, 35, Filipino, Assistant Corporate Secretary

Ann Margaret K. Lorenzo, Filipino, 35, is the Assistant Corporate Secretary of the Corporation. She is concurrently the Corporate Secretary of the following companies: Repower Energy Development Corporation, Arquee Corp., Green Asia Resources Corp., GGO Realty Holdings, Inc., Bluepanel Equities and Development Inc., and Genarch Holdings Inc. She is also the Assistant Corporate Secretary of Asia United Bank Corporation, Pacific Online Systems Corporation, Tagaytay Highlands International Golf Club, Inc., The Country Club at Tagaytay Highlands, Inc., Tagaytay Midlands Golf Club, Inc., The Spa and Lodge at Tagaytay Highlands, Inc., Jin Natura Resources Corp., Jin Navitas Resource, Inc., Catmon Felix, Inc., Yeoj Commoditas, Inc., Yeoj Socialis, Inc., Yeoj Turbulentus, Inc., Yeoj Universalis, Inc., Bayby Earth, Inc., Jaman Boracay Corporation, Jaman Cebu Corporation, Jaman Hari Corporation, Jaman Reyna Corporation, Jaman Tagaytay Corporation, Corellia Ventures Incorporated, Sacareen Ventures Incorporated, and Iridium Ventures Incorporated.

She is a Partner at Tan Venturanza Valdez, where she specializes in securities law, special projects, and banking. She also lectures at the Paralegal Training Program of the UP Law Center on corporate housekeeping, AMLA, competition law, and data privacy.

She obtained her Bachelor of Arts degree in English Studies (cum laude) and her Juris Doctor degree from the University of the Philippines in 2010 and 2014, respectively. She was admitted to the Philippine Bar in April 2015.

Significant Employees

No single person is expected to contribute more significantly than others do to the business since the Company considers the collective efforts of all its employees as instrumental to the overall success of the Company's performance. Other than standard employment contracts, there are no arrangements with non-executive employees that will assure the continued stay of these employees within the Company.

Family Relationships

Mr. Walter H. Villanueva and Mr. Eugene H. Lee Villanueva are siblings.
Mr. Derrick P. Villanueva and Ms. Daphne V. Yu are children of Mr. Walter H. Villanueva.
Mr. Hans Joseph T. Perez is the son of Mr. Nicasio T. Perez.
Mr. Nicasio T. Perez is the brother-in-law of Mr. Walter H. Villanueva.

There are no other family relationships known to the Company among directors, executive officers, or persons nominated or chosen by the registrant to become directors or executive officers other than the ones disclosed.

Involvement in Certain Legal Proceedings

To the best of the Company's knowledge, there has been no occurrence during the past five years up to the date of this Information Statement of any of the following events that are material to an evaluation of the ability or integrity of any director, any nominee for election as director, executive officer, underwriter, or controlling person of the Company:

1. any bankruptcy petition filed by or against any business of which such person was a general partner or executive officer, either at the time of the bankruptcy or within two years prior to that time;
2. any conviction by final judgment in a criminal proceeding, domestic or foreign, or being subject to a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
3. being subject to any order, judgment, or decree, not subsequently reversed, suspended, or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending, or otherwise limiting his involvement in any type of business, securities, commodities, or banking activities; and
4. being found by a domestic or foreign court of competent jurisdiction (in a civil action), the SEC or comparable foreign body, or a domestic or foreign exchange or other organized trading market or self-regulatory organization, to have violated a securities or commodities law or regulation, and the judgment has not been reversed, suspended, or vacated.

Certain Relationships and Related Transactions

No director or executive officer or any member of their immediate family has, during the last two years, had a direct or indirect material interest in a transaction or proposed transaction to which the Company was a party.

Related Party Transactions are discussed under Note 18 of the 2024 Audited Financial Statements.

Disagreement with Director

No director has resigned nor declined to stand for re-election to the Board of Directors because of a disagreement with the Company on any matter relating to the latter's operations, policies, or practices since the date of the last Annual Stockholders' Meeting.

Compensation of Directors and Executive Officers

1. EXECUTIVE COMPENSATION

The following summarizes the executive compensation received by the President and the top four (4) most highly compensated officers of the Company 2024, 2023 and 2022. It also summarizes the aggregate compensation received by all the officers and directors, unnamed.

Name and Position	Year	Salaries	Bonuses	Others	Total
Walter H. Villanueva/ Chairman/President/ Head-Pipe Group/ General Manager – PVC Roof Division	2025 <i>(estimate)</i>	₱ 19,910,040.84	₱ 19,405,926.41	₱ 1,561,000	₱ 40,876,967.25
Nicasio T. Perez/VP- Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					
Hans T. Perez/General Manager-PPR/HDPE Division					
Walter H. Villanueva/ Chairman/President/ Head-Pipe Group/ General Manager – PVC Roof Division	2024	₱ 19,910,040.84	₱ 19,405,926.41	₱ 1,561,000	₱ 40,876,967.25
Nicasio T. Perez/VP- Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					
Hans T. Perez/General Manager-PPR/HDPE Division					
Walter H. Villanueva/ Chairman/President/ Head-Pipe Group/ General Manager – PVC Roof Division	2023	₱ 19,771,896.00	₱ 22,135,061.40	₱ 1,512,606.94	₱ 43,419,264.34
Tita P. Villanueva/ SVP/Chief Financial Officer					
Nicasio T. Perez/VP- Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					
Hans T. Perez/General Manager-PPR/HDPE Division					
Walter H. Villanueva/ Chairman/President/					

Head-Pipe Group/ General Manager – PVC Roof Division					
Tita P. Villanueva/ SVP/Chief Financial Officer	2022	₱ 20,400,360	₱ 21,990,107.64	₱ 2,243,124.40	₱ 44,634,092.04
Nicasio T. Perez/VP- Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					
Aggregate compensation paid to all officers and directors as a group unnamed	2025 (estimate)	₱ 19,910,040.84	₱ 19,405,926.41	₱ 1,561,000	₱ 40,876,967.25
	2024	₱ 19,910,040.84	₱ 19,405,926.41	₱ 1,561,000	₱ 40,876,967.25
	2023	₱ 20,613,896	₱ 22,135,061.40	₱ 3,962,838.30	₱ 46,711,795.70
	2022	₱ 20,400,360	₱ 24,355,287.64	₱ 3,185,124.40	₱ 47,940,772.04

2. DIRECTORS' COMPENSATION

Under the By-Laws of the Company, by resolution of the Board, each director shall receive a reasonable per diem allowance for his attendance at each meeting of the Board. As compensation, the Board shall receive and allocate an amount of not more than 10.00% of the net income before income tax of the Company during the preceding year. Such compensation shall be determined and apportioned among the directors in such manner as the Board may deem proper, subject to the approval of stockholders representing at least a majority of the outstanding capital stock at a regular or special meeting of the stockholders.

For 2024, the Board received per diem allowance of ₱ 1,561,000 and ₱ 6,439,231.40 performance incentive. Net income before tax in 2023 was P330,216,996.

Currently, for Board meetings, the Chairman receives ₱ 25,000 and other directors at ₱ 20,000 per meeting attended. For Committee meetings, the Committee Chairperson receives ₱ 12,000 and the members receive ₱ 10,000 per meeting attended.

Employment Contracts and Termination of Employment and Change-in-Control Arrangements

There are no special employment contracts between the Company and its executive officers. Furthermore, there are no special retirement plans for executives. There is also no arrangement for compensation to be received from the Company.

Warrants and Options Outstanding

As of **20 March 2025**, there are no outstanding warrants or options held by any of the Company's directors and officers.

There are no outstanding warrants or options held by directors and officers and consequently, there are no adjustments in the exercise price of said warrants or options.

Independent Public Accountants

Punongbayan & Araullo (P&A) the Company's external auditors for 2024, will be recommended for re-appointment as such for the current year. Representatives of P&A are expected to be present at the Annual Stockholders' Meeting to respond to appropriate questions and will be given the opportunity to make a statement if they so desire.

P&A audited the Company's financial statements for the year ended 31 December 2024. Their responsibility is to express an opinion on these financial statements based on their audit. The audits were conducted in

accordance with Philippine Standards on Auditing. The partner who handled the Company's external audit was Mr. Ariel V. Morales. Since the appointment of P&A in 2012, there has been no change in the auditor and there has been no event where P&A and the Company had any disagreement with regard to any matter relating to accounting principles or practices, disclosure of financial statements, or auditing scope or procedure.

In Compliance with SEC Memorandum Circular No. 8 Series of 2003, the assignment of Mr. Morales as P&A's engagement partner for the Company shall not exceed five years.

Punongbayan & Araullo billed the Company ₱ 600,000, ₱ 640,000 and ₱ 680,000 for the examination of the financial statements for the calendar years 31 December 2021, 2022 and 2023 respectively, exclusive of 15% professional fees for out-of-pocket expenses and 12% value added tax.

P&A did not render professional services to the Company for tax accounting, compliance, advice, planning, and any other form of tax services.

Under the Company's Manual on Corporate Governance, the policies and procedures for the audit rendered by the independent public auditors are to be taken up, discussed, and approved by the Company's Audit Committee, composed of Mr. Fernando S. Lopez as Chairman, Mr. Joel L. Tan-Torres, Mr. Rogerio B. Panlasigui, Mr. Nicasio T. Perez, and Mr. Eugene H. Lee Villanueva as members.

The Audit Committee's decisions are based on the standards set forth by the Company for the purpose of audit or tax services, as the case may be. If the proposal submitted by the independent public auditor is within the standards set forth, then the proposal is forwarded to the Company's Board of Directors for approval.

OTHER MATTERS

Action with Respect to Reports

The Company will seek the stockholders' approval of the Minutes of the previous Stockholders' Meeting during which the following were taken up: (1) Call to Order; (2) Proof of Notice of Meeting; (3) Certification of Quorum; (4) Approval of the Minutes of the Previous Meeting of Stockholders; (5) Approval of 2023 Operations and Results; (6) Ratification of all Acts of the Board of Directors and Management from the date of last Annual Stockholders' Meeting to the date of this meeting; (7) Election of Directors for 2024 to 2025; (8) Appointment of P&A as External Auditors; (9) Other Matters; and (10) Adjournment. The Minutes for the Annual Shareholders' Meeting for 2024 is annexed to this report.

The 2024 Operations and Results is contained and discussed in the Annual Report attached and made part of this Information Statement. Approval of the reports will constitute approval of the Audited Financial Statements as well as approval and ratification of the acts of management and of the Board of Directors for the past year.

Matters Not Required to be Submitted

No action is to be taken with respect to any matter which is not required to be submitted to a vote of security holders.

Amendment of Charter, By-Laws or Other Documents

No action will be taken with respect to any amendment to the Corporation's Articles of Incorporation or By-Laws.

Other Proposed Actions

The following are to be proposed for approval during the Annual Stockholders' Meeting:

1. Minutes of the Previous Meeting of Stockholders;

2. 2024 Operations and Results;
3. Ratification of all Acts of the Board of Directors and Management from the date of the last Annual Stockholders' Meeting up to 08 May 2025;
4. Election of Directors for 2025 to 2026;
5. Appointment of P&A as External Auditors; and
6. Other Matters.

The acts of the Board of Directors and Management from the date of the last Annual Stockholders' Meeting up to 08 May 2025 that are for ratification are those items entered into in the ordinary course of business, with those of significance having been covered by appropriate disclosures such as:

1. Membership in the different committees of the Board of Directors;
2. Designation of authorized signatories for day-to-day transactions;
3. Designation of authorized representatives for transactions with various companies and entities;
4. Approval of 2024 Audited Financial Statements;
5. Opening of bank accounts and credit facilities;
6. Appointment of officers;
7. Approval of capital expenditures;
8. Review of policies; and
9. Purchase or sale of motor vehicles.

Management reports, which summarize the acts of management for the year 2024, are included in the Company's Annual Report to be sent to the stockholders together with this Information Statement and submitted for the stockholders' approval at the meeting. Accordingly, approval of the Annual Report will constitute approval of the Audited Financial Statements as well as approval and ratification of the acts of management stated in the management reports during the period covered thereby.

Voting Procedures

1. Actions to be taken at the Annual Stockholders' Meeting shall require the vote of the stockholders representing at least a majority of the Company's outstanding capital stock.

2. Stockholders may vote at all meetings either in person or by proxy duly given in writing in favor of any person of their confidence, and each stockholder shall be entitled to one vote for each share of stock standing in his name in the books of the Company. However, in the election of directors, each stockholder shall be entitled to cumulate his votes in the manner provided by law. For the purpose of this year's annual stockholders' meeting, which will be held only in virtual format, the stockholders may only vote through proxies or by remote communication (in absentia). The stockholders are encouraged to participate in the meeting by either of the following:

a. By submitting duly accomplished proxies to the Office of the Corporate Secretary at 2704 East Tower, Philippine Stock Exchange Centre, Ortigas Center, Pasig City or via electronic copy by emailing corporatesecretary@crownpvc.com.ph on or before 5:00 pm on 28 April 2025.

For corporate stockholders, the proxies should be accompanied by a Secretary's Certificate on the appointment of the corporation's authorized signatory.

b. By registering your votes on the matters to be taken up during the meeting through the e-voting platform set-up for the purpose which can be accessed at www.crownpvc.com.ph. The e-voting platform will be open until 10:00 am of 08 May 2025.

3. For purposes of the 2025 Annual Stockholders Meeting, votes may only be sent via hardcopy proxies or electronically through the online voting platform or electronic sending of proxies via email.

4. With respect to the election of eight directors, each stockholder may vote such number of shares for as many as eight persons he may choose to be elected from the list of nominees, or he may cumulate said shares and give one candidate as many votes as the number of his shares multiplied by eight shall equal, or he may distribute them on the same principle among as many candidates as he shall see fit, provided that the total number of votes cast by him shall not exceed the number of shares owned by him multiplied by eight.


Omitted Items

Items 8, 9, 10, 11, 12, 16, and 17 are not responded to in this report, the Company having no intention to take any action with respect to the information required therein.

SIGNATURE

After reasonable inquiry and to the best of our knowledge and belief, we hereby certify that the information set forth in this report are true, complete, and correct.

This report is signed in Pasig City, on 25 March 2025.



JASON C. NALUPTA
Corporate Secretary

CROWN ASIA CHEMICALS CORPORATION BUSINESS AND GENERAL INFORMATION

BACKGROUND

The Company was incorporated and registered with the SEC on 10 February 1989 as Crown Asia Compounders Corporation. On 29 September 2014, the SEC approved the change of the Company's name to "Crown Asia Chemicals Corporation." Its primary purpose is to engage in, operate, conduct, and maintain the business of manufacturing, importing, exporting, buying, selling, or otherwise dealing in, at wholesale and retail, such goods as plastic and/or synthetic resins and compounds and other allied or related products/goods of the same/similar nature, and any and all equipment, materials, and supplies used or employed in or related to the manufacture of such products. Its registered address and principal place of business is at Km. 33 MacArthur Highway, Bo. Tuktukan, Guiguinto, Bulacan, Philippines.

The Company started commercial operations in 1990 with the trading of imported PE compounds and paraffin waxes. In the same year, the Company started the production and sales of PVC compounds at its plant in Guiguinto, Bulacan.

Capitalizing on its expertise in PVC formulation, CROWN expanded downstream into the manufacture of industrial plastic pipes under the CROWN® pipes brand for electrical, sanitary, potable water, and telecommunications applications.

In 1998, the Company began the production of unplasticized PVC flexible electrical pipes. Soon after, the Company's range of product lines expanded further with the introduction of PVC electrical conduit pipes and potable water pipes in 2000, and sanitary pipes and fittings in 2002.

In 2003, CROWN saw the opportunity to expand the application of its PVC compounds beyond wires and cables. It started to develop and market PVC compounds for use in packaging, IC tubes, films, and bottles, as well as door and window profiles.

The Company also expanded its lines to include pressure main distribution pipes and telecommunication conduit pipes in 2006.

On 27 April 2015, Crown Asia Chemicals Corporation was listed on the Philippine Stock Exchange (PSE).

In August 2015, the Company started testing the manufacture of PPR and HDPE pipe products.

In February 2016, the Company started manufacturing its Enduro pipes.

Production of the Company's PVC roofing commenced on October 2017 and started supplying projects in December 2017.

In 2018, the Company acquired ISO 9001:2015 certification for its Compounds and Pipes Divisions. It was also the year the Company was listed by PSE as a Shariah-compliant company.

In December 2018, the Board approved a ₱100 million share buy-back program for a period of up to two (2) years, whichever comes first.

Moreover, the Company was cited by Financial Times as one of the Top 1,000 High-Growth Companies in the Asia-Pacific Region in 2018 and 2019.

In 2020, the Company was also recognized by Forbes as one of the "200 Best Under a Billion" in the Asia-Pacific Region.

In December 2020, the Board concluded the Shares Buy-back program. A total of 20,161,000 shares were repurchased by the Company.

In 2021, the CAC brand was introduced to the market for clean and comfort essentials, which include water closets, lavatories, bathroom faucets, and other accessories such as shower sets, bidets, towel racks, and paper holders. In the same year, the Company was cited as one of the Philippines' Growth Champions by

PRODUCT LINES

1. PVC Compounds

a. Wires and Cables

CROWN's Wire and Cable PVC compounds are developed to comply with PNS and International Standards like Restriction of Hazardous Substances ("RoHS"). CROWN has been able to provide high standard PVC compounds for specific applications including flame retardant compounds, high insulation resistance compounds, CT-rated and low smoke emitting compounds and sunlight/UV resistant compounds.

b. IC Tubes

CROWN's IC Tube PVC compounds are specially designed to protect IC chips.

c. Films

CROWN's Film PVC compounds are developed for cap seals, shrink films, labels, and other packaging applications.

2. PVC Pipes and Fittings

a. Crown Blue

Crown Blue is the Company's PVC potable pipes and fittings. The Company's potable pipes and fittings are assured to be extra strong and safe, high pressure resistant, non-corrosive, has smooth internal and external surfaces, and made from 100.00% virgin materials.

b. Crown Electrical

Crown Electrical is the Company's line for PVC electrical conduit pipes. The Company's electrical conduit pipes are assured to be self-extinguishing, highly flame-retardant, has excellent insulation resistance properties, uniform wall thickness, diameter, and color, smooth interior and exterior surfaces, and made from 100.00% virgin materials.

The Company offers two (2) types of electrical pipes, namely the Crown Supreme, which is the high impact thick wall electrical pipe, and Crown Hi-Tech, which is the thin wall electrical pipe.

c. Crownflex

Crownflex is the Company's line for PVC flexible electrical pipes. The Company's flexible pipes are UV protected, characterized by its strength, convenience, flexibility, and high safety standard, especially against weather elements. It has uniform wall thickness and diameter and is impact and crash-resistant. It is made with high grade PVC material, self-extinguishing, highly resistant to flame, and has uniform material distribution to avoid breakage.

d. Crown Sanitary

Crown Sanitary is the Company's line for Drain-Waste-Vent ("DWV") PVC sanitary pipe. The Company's DWV sanitary pipes are UV protected, characterized by its durability and quality, especially against weather elements. These pipes are available in three (3) categories, namely Series 500, which is thin wall, Series 600, which follows ASTM, and Series 1000, which also follows ASTM.

e. Crown Pressure Main Blue and Wide-diameter Pipes

The Company's PVC pipe product used for high pressure waterworks, irrigation, and infrastructures. In buildings, it is the conduit by which water source from the government passes into the building reservoir or pipelines.

f. Crown Telecom

The Company's PVC pipe product used as conduit by which telecommunications wiring passes through to reach the telecom outlet site.

g. Crown Universal

Crown Universal is the Company's multi-purpose PVC pipe with thin wall. These pipes do not conform to BPS standards and are intended for temporary usage during the early stages of construction. These pipes are lower priced but are yet characterized by its strength and durability.

h. Enduro Pipes

Durable pipes for the economically sensitive consumers for affordable housing projects.

3. HDPE Pipes and Fittings

CROWN HDPE is characterized by its toughness and flexibility, chemical resistance with thermal properties, weather and environmental stress resistance, non-corrosive properties, and high flow capacities.

The Company's brands under its HDPE pipe products are CROWN Fuerza with a PE 100 designation and CROWN Sigma with PE 80. These designations are based on the long-term strength of its materials, known as the minimum strength requirement (MSR).

4. PP-R Pipes and Fittings

PP-Rs or Polypropylene random copolymers are thermoplastic resins produced through the polymerization of propylene, with ethylene links introduced in the polymer chain. Because of its chemical features and fusion welding, PP-Rs are most reliable in plumbing and water supply plants, and ensures a substantially better seal tight system. They are also eco-friendly with no heavy metal content such as lead.

Crown Asia Chemicals Corporation is the first in the Pipe Industry to produce full range of PPR fittings.

5. PVC ROOF MATERIALS

The Crown Roofing is high impact-resistant and has the strength and durability that can withstand tough loads, will not easily flatten, get distorted, crack or break. It successfully passed both the impact resistance and flattening tests performed by QA engineering in line with accepted industry standards.

It is built with UV Protection, an important component that prevents premature aging, weakens the roofing material and cause brittleness. Climate variability exacerbate material degradation by increased dosage of harmful ultra-violet rays. Moreover, it is highly resistant to extreme weather conditions and will not crack or disintegrate when exposed to chemical compounds like acetone.

This contemporary roofing material is non-corrosive and do not rust, making them ideal for structures in areas near or by the sea. Their versatile applications cover commercial, industrial and manufacturing structures such as factories, warehouses, wharfs and seaports.

Crown responds to the country's housing needs and infrastructure development by providing an all-weather, cool roofing solution. The brand produces three roofing profiles, namely, corrugated, rib and tile types, in commercial lengths of 8, 10 and 12 feet. Volume requirements for long span cool roof in transportable length are accepted by special order.

Management of Key Risks related to the Company

Risks relating to the Company and its Business

1. Raw Material Cost and Availability

The Company's margins depend on the selling prices that the Company is able to charge for its products and the costs of the raw materials and other inputs that it requires to produce these products. The primary raw materials that the Company utilizes in the manufacture of its products include PVC resins, polymers, stabilizers, and plasticizers. The prices of these primary raw materials represent a substantial portion of the Company's manufacturing costs. The prices of these raw materials are influenced by factors that the Company cannot control, such as market conditions, general global economic conditions, production capacity in the markets, production constraints on the part of the Company's suppliers, fluctuations in oil or other commodity prices, infrastructure failures, political conditions, weather conditions, regulations and other factors.

To protect itself against adverse movements in the prices of raw materials, the Company maintains a raw materials inventory equivalent to around 45-60 days of production. In the event that any of the Company's suppliers is subject to a major production disruption or is unable to meet its obligations under existing supply arrangements, the Company can purchase such inputs from any of its other accredited local and foreign suppliers that the Company had already dealt with in the past. The Company also has a list of approved alternative materials that can substitute the raw materials it currently uses.

2. Operating or Process Failures and Quality Assurance

PVC pipes dominate the plastic pipes market with significant application in the construction and building industry. Given the increasing competition in plastic pipes market, the quality of the products will need to adhere to certain standards to ensure its reliability and effectiveness, such as ISO and BPS.

Any problems that the Company may incur in relation to the quality of its products can affect how the Company's customers perceive its products. This situation could have a material adverse effect on the Company's business, operations, and financial condition.

The Company has established quality assurance and control procedures for both its Compounds and Pipes Groups. It has dedicated quality assurance laboratories and competent and professional staff for each of its quality assurance departments in the Compounds and Pipes Group. In addition, for its Pipes Group, CROWN pipes undergo additional testing externally through the project-clients' technical consultants and/or accredited independent laboratories.

In the Company's continuing commitment to maintain the highest level of quality in its operations and products, the Company owns and continues to update its ISO certifications, certifying that CROWN operates a quality management system that has been assessed as conforming to ISO 9001:2008 for the manufacture and distribution of both compounds and PVC products. The company's Compounds Division and Pipe Group are already assessed as conforming to ISO 9001:2015.

3. Power Shortages

The Company has been relying primarily on mainstream power for the production of compounds, PVC pipes, PPR/HDPE pipes and PVC roof materials that requires a significant amount of stable power load for its operations.

Any downtime of the Company's operations over an extended period, due to power interruptions, would have adverse effect on the Company's business, operations, and financial condition.

At present, the Company has a standby generator set to partially address the prospective power shortage that will affect the country.

4. Imitation or Infringement of the Company's Intellectual Property Rights

In the event that the Company's trademarks under license are imitated or otherwise infringed, the Company's reputation and business may be adversely affected.

The Company has its legal team that can handle any infringement and take legal action should a litigation matter arise. Furthermore, the Intellectual Property Office closely coordinates with the National Bureau of Investigation (NBI), which apprehends infringement violators, thus the Company believes that infringement cases, if any, can be easily resolved.

Risks relating to the Philippines

5. Change in Political or Social Instability in the Philippines

The Philippines has from time to time experienced political and social instability. The Philippine Constitution provides that, in times of national emergency, when the public interest so requires, the Government may take over and direct the operation of any privately-owned public utility or business.

The Philippines has a presidential system that changes the country's chief executive every six (6) years which may cause changes in the political, economic and social policies.

a. Occurrence of Natural Calamities

The Philippines has experienced a significant number of major natural calamities over the years, including typhoons, volcanic eruptions and earthquakes.

The Company completed its flood control system in the Bulacan plant to ensure that production will not be disrupted and assets and inventories will be protected.

Properties

The Company owns the following properties in Bulacan and Valenzuela covered by individual tax declarations.

Lands

Tax Declaration Number	Location	Area	Classification
2018-09014-01623	Bulacan	5,462.00 sq.m	Industrial
2018-09014-01624	Bulacan	892.00 sq.m.	Industrial
2018-09014-01626	Bulacan	3,214.00 sq.m.	Industrial
2018-09014-01628	Bulacan	6,415.00 sq.m.	Industrial
2018-09014-01634	Bulacan	2,888.00 sq.m.	Industrial
2018-09014-01704	Bulacan	11,935.00 sq.m.	Industrial
E-027-00381	Valenzuela	5,052 sq.m.	Industrial

Buildings and Improvements

Tax Declaration Number	Location	Area	Classification
2018-09014-01625	Bulacan	140.00 sq.m.	Industrial
2018-09014-01627	Bulacan	2,184.00 sq.m.	Industrial
2018-09014-01629	Bulacan	1,150.50 sq.m.	Industrial
2018-09014-01635	Bulacan	1,980.00 sq.m.	Industrial
2018-09014-01636	Bulacan	500.00 sq.m.	Industrial/Residential
2018-09014-01705	Bulacan	2,835.00 sq.m.	Industrial
2018-09014-01706	Bulacan	468.00 sq.m.	Industrial
2018-09014-01707	Bulacan	3,276.00 sq.m.	Industrial
E-027-00344	Valenzuela	3,505.80 sq.m.	Industrial

The properties (lands, buildings and improvements) are neither subject of any mortgage, lien, or encumbrance nor limitations on its ownership or usage.

Trademarks and Copyrights

The Company has various trademarks registered with the Intellectual Property Office, as follows:

CROWN's Trademarks Under License			
Registered Trademark	Registration Number	Date Registration of	Valid Until
TECHNOVINYL & CROWN DEVICE WITHIN THE CIRCLE	4-1997-123430	10 February 2003	Pending renewal
HI TECH WITH CROWN LOGO	4-2005-006473	23 October 2006	23 October 2026
PETROVIN & CROWN DEVICE	4-2006-010314	30 July 2007	30 July 2027
CROWN UNIVERSAL	4-2006-013658	13 August 2007	13 August 2027
ENDURO WITH CROWN DEVICE	4-2006-012499	20 August 2007	20 August 2027
CROWN	4-2006-013655	11 August 2008	11 August 2028
CROWN BLUE	4-2006-013656	11 August 2008	11 August 2028
CROWN FLEX	4-2006-013657	11 August 2008	11 August 2028
CROWN SUPREME	4-2006-013659	13 October 2008	13 October 2028
CROWN EXTREME	4-2010-011168	24 February 2011	24 February 2031
CROWN HYDRO-PLUS	4-2014-00003801	07 August 2014	07 August 2024
CROWN HYDRO-FLEX	4-2014-00003802	07 August 2014	07 August 2024
CROWN HYDRO-TECH	4-2014-00003804	18 September 2014	18 September 2024
CROWN RED AND GREEN	4-2014-00004482	11 December 2014	11 December 2024
CROWN FUERZA	4-2014-00007463	12 February 2015	12 February 2025
CROWN SIGMA	4-2014-00007464	12 February 2015	12 February 2025
CROWN CorrWave	4-2017-011461	23 November 2017	23 November 2027
CROWN ClearBright	4-2017-011460	17 December 2017	17 December 2027
CROWN StrongRib	4-2017-011462	17 December 2017	17 December 2027
CROWN SmartRoof	4-2017-011464	17 December 2017	17 December 2027
CROWN TileTech	4-2017-011465	17 December 2017	17 December 2027
CROWN HeatProtect	4-2017-011463	26 April 2018	26 April 2028

The Company has a team that handles renewal of trade registrations.

DISAGREEMENT WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURES

P&A audited the Company's financial statements for the year ended 31 December 2024. Their responsibility is to express an opinion on these financial statements based on their audit. The audits were conducted in accordance with Philippine Standards on Auditing. The partner who handled the Company's external audit was Mr. Ariel V. Morales. Since the appointment of P&A in 2012, there has been no change in auditor and there was no event where P&A and the Company had any disagreement with regard to any matter relating to accounting principles or practices, disclosure of financial statements, or auditing scope or procedure.

MANAGEMENT DISCUSSION AND ANALYSIS OF OPERATION PERFORMANCE AND FINANCIAL CONDITION

FY 2024 versus 2023

1. Results of Operations

Material Changes to the Statement of Comprehensive Income for the period ended 31 December 2024 compared to the Statement of Comprehensive Income for the period ended 31 December 2023 (increase/ decrease of 5.00% or more)

Revenues

Revenues decreased by 1% or by ₱ 15.14M from ₱ 1,506.70M in 2023 to ₱ 1,491.56M in 2024. While Compounds Division was able to recover by 28.48% from last year's decline in sales, Pipes and PPR Divisions continued to experience decrease in sales by 17.71% and 7.02%, respectively. This noted decrease is still due to the slowdown in the infrastructure projects brought about by high interest rates.

Cost of Sales

Cost of Sales increased by 5.89% or by ₱ 56.39M from ₱ 956.68M in 2023 to ₱ 1,013.07M in 2024. Contributing to this is the significant increase in sales of the Compounds with gross profit lower than the other Divisions by 22 to 25 percentage points.

Other Income (Charges)

Total Other Income (Charges) comprising of foreign currency gains (loss), financial cost, finance income and other income increased by ₱ 4.81M or by 45.65%. This is due to the amount of interest income earned from peso and dollar time deposits and forex gains from export transactions.

Tax Expense

There was a decrease in tax expense of ₱ 18.31M or 22.23%. Taxable income for the year declined as a result of the slight decrease in sales, higher cost of sales, and increase in operating expenses.

2. Financial Condition

Material Changes to the Statement of Financial Position as at 31 December 2024 compared to the Statement of Financial Position as at 31 December 2023 (increase/ decrease of 5.00% or more)

Trade and Other Receivables

Trade and Other Receivables decreased by 12.02% or ₱ 41.35M from ₱ 343.92M in 2023 to ₱ 302.57M in 2024. Contributing to this change is the decline in sales and collections from customers. There was also a ₱ 2.95M additional provision for doubtful accounts receivable book during the year.

Prepayments and Other Current Assets

Prepayments and other current assets increased by 10.92% or by ₱ 16.50M from ₱ 151.07M in 2023 to ₱ 167.56M in 2024. This is mainly due to the additional ₱ 14M short-term placements made during the year with maturity of more than 3 months.

Investment Property

Investment Property amounting to ₱ 43.36M pertains to the land purchased in Batangas during the year.

Right of Use Assets – Net

Right of use assets decreased by 7.72% or ₱ 1.04M from ₱ 13.42M in 2023 to ₱ 12.39M in 2024. This is

mainly due to the monthly depreciation of right of use assets.

Post-Employment defined benefit asset

Retirement Asset increased by 188.35% or ₱ 5.91M from ₱ 3.14M in 2023 to ₱ 9.05M in 2024. Based on the 2024 Actuarial Report for the Company's Employee Retirement Fund, the Company's retirement fund is more than enough to cover the computed retirement obligation as of 31 December 2024. Thus, the ₱ 9.05M post-employment defined benefit asset recognized at the end of 2024.

Other Non-Current Assets

Other non-current assets decreased by 58.97% or ₱ 22.17M from ₱ 37.52M in 2023 to ₱ 15.42M in 2024. Contributing significantly to this decline is the ₱ 16M worth of trucks and machines received in 2024 that were paid advanced in 2023.

Trade and Other Payables

Trade and other payables decreased by 110.34% or ₱ 110.34M from ₱ 292.89M in 2023 to ₱ 182.55M in 2024. This is mainly due to payments made to suppliers and the 2nd installment payment for the land purchased from Asean Timber Corporation.

Lease Liabilities – Current

Lease liabilities increased by 52.42% or ₱ 1.48M from ₱ 2.83M in 2023 to ₱ 4.31M in 2024.

The Company's sales depot in Cebu relocated after not renewing its lease contract. The relocation required the Company to enter a new lease contract. This caused the increase in the lease liability by the end of 31 December 2024.

Income Tax Payable

Income tax payable decreased by 89.59% or by ₱ 7.85M from ₱ 8.77M in 2023 to ₱ 0.91M in 2024. This is due to lower taxable income in 2024 as compared to 2023.

Lease Liabilities – Non Current

Non-Current Lease liabilities decreased by 15.44% or ₱ 2.04M from ₱ 13.19M in 2023 to ₱ 11.16M in 2024. This is due to the reclassification of lease liability that will become due and payable in 2025.

Other Payables – Non Current

Non-Current Other Payables pertains to the remaining installments on the land purchased from Asean Timber Corporation. As of 31 December 2024, it decreased by 50.00% or ₱ 31.68M. This is due to the reclassification to current liability of the 3rd installment that will become due and payable on July 2025.

Retained Earnings

Retained Earnings increased by 12.19% or ₱ 131.27M from ₱ 1,076.45M in 2023 to ₱ 1,207.73M in 2024. The increase is due to the generated profit after tax during the year reduced by the dividends paid in June 2023.

3. Key Performance Indicators

LIQUIDITY RATIOS		
Key Indicators	31 December 2024	31 December 2023
Current ratio	8.24 : 1.00	5.20 : 1.00

Acid test ratio	3.96 : 1.00	2.55 : 1.00
Book value per share	3.52	3.30
	SOLVENCY RATIOS	SOLVENCY RATIOS
Key Indicators	31 December 2024	31 December 2023
Debt to equity ratio	0.15 : 1.00	0.23 : 1.00
Asset to equity ratio	1.15 : 1.00	1.23 : 1.00
	PROFITABILITY RATIOS	PROFITABILITY RATIOS
Key Indicators	31 December 2024	31 December 2023
Earnings per share	0.31	0.41
Return on assets	7.77%	9.97%
Return on equity	8.94%	12.30%
Gross profit ratio	32.08%	36.50%
Net profit (after tax) ratio	12.90%	16.45%

Notes:

1. Current Ratio (Current Assets/Current Liabilities)
To test the Company's ability to pay its short-term debts.
2. Acid Test Ratio (Quick Assets/Current Liabilities)
Measures the Company's ability to pay its short-term debts from its most liquid assets without relying on inventory.
3. Book Value per Share (Equity/Shares Outstanding)
Measures the amount of net assets available to stockholders of a given type of stock.
4. Debt to Equity Ratio (Total Liabilities/Total Equity)
Measures the amount of total assets provided by stockholders.
5. Asset to Equity Ratio (Total Assets/Total Equity)
Shows the relationship of the total assets to the portion owned by the stockholders.
Indicates the Company's leverage, the amount of debt used to finance the firm.
6. Earnings per Share (Net Profit/Shares Outstanding)
Reflects the Company's earning capability.
7. Return on Assets (Net Profit/Average Total Assets)
Indicates whether assets are being used efficiently and effectively.
8. Return on Equity (Net Profit/Average Total Equity)
Measures the ability of the company to generate profit from investment of stockholders.
9. Gross Profit Ratio (Gross Profit/Revenues)
Measures the percentage of gross income to sales.
10. Net Profit Ratio (Net Profit/Revenues)
Measures the percentage of net income to sales.

FY 2023 versus 2022

1. Results of Operations

Material Changes to the Statement of Comprehensive Income for the period ended 31 December 2023 compared to the Statement of Comprehensive Income for the period ended 31 December 2022 (increase/ decrease of 5.00% or more)

Revenues

Revenues decreased by 14% or by ₱ 254.12M from ₱ 1,706.82M in 2022 to ₱ 1,506.70M in 2023. During the first quarter of the year, the Company's revenue was falling behind when compared to same period last year. 51% of the decline in the said quarter came from export sales of the Compounds Division. The situation for the said segment reversed as it slowly increased its sales. However, the increase in these periods were not enough to cover the sales loss in the first quarter. On the other hand, Pipes Division, had a slow turnout of sales as there was slowdown in the infrastructure project which is brought about by high interest rates.

Cost of Sales

Total Cost of Sales for the year was at ₱ 956.68M. Comparing this with 2022 cost of sales, it declined by ₱ 262.1M or by 22%. This is mainly driven by the decline in sales during the year. It can be noted that the decline in

Other Income (Charges)

Total Other Income (Charges) comprising of foreign currency gains (loss), financial cost, finance income and other income increased by ₱ 5.2M or by 98% from ₱ 5.33M in 2022 to ₱ 10.53M in 2023. This is due to the amount of interest income earned from peso and dollar time deposits placed towards the end of 2022.

Tax Expense

There was an increase in tax expense of ₱ 4.95M or 6% from ₱ 77.42M in 2022 to ₱ 82.37M in 2023. Despite the decline in sales, taxable income still increased due to reduction in production and operating costs.

2. Financial Condition

Material Changes to the Statement of Financial Position as at 31 December 2023 compared to the Statement of Financial Position as at 31 December 2022 (increase/ decrease of 5.00% or more)

Cash and Cash Equivalents

Cash and cash equivalents increased by 46.75% or by ₱ 119.44M from ₱ 255.03M in 2022 to ₱ 374.24M in 2023. This is driven by collections from customers, increased advance payments made by clients, and lesser payments to raw material suppliers as purchases for the year dropped by 24%.

Trade and Other Receivables

Trade and Other Receivables increased by 16.81% or by ₱ 49.50M from ₱ 294.42 in 2022 to ₱ 343.92M in 2023. This increase is due the generated credit sales during the year and slightly longer collection days as compared to last year.

Prepayments and Other Current Assets

Prepayments and other current assets increased by 29.58% or by ₱ 34.49M from ₱ 116.58 in 2022 to ₱ 151.07M in 2023. This is mainly due to the short-term placements which were mostly placed in 2023.

Property, plant and equipment – net

Property, plant and equipment – net increased by 26.03% or by ₱ 174.92 from ₱ 671.96M to ₱ 846.88M. This is significantly due to the revaluation of land that happens every 2 years, and the recognition of a land being purchased on installment basis. While no transfer of title yet was made for the land being purchased, the provision in the Contract to Sell which states Crown Asia Chemicals Corporation can pre-use the land warrants the recognition of land in its books.

Right of Use Assets – Net

Right of use asset decreased by 9.08% or ₱ 1.34M from ₱ 14.76M in 2022 to ₱ 13.42M in 2023. This is mainly due to the monthly depreciation of right of use asset.

Post-Employment defined benefit asset

Retirement Asset decreased by 32.80% or ₱ 1.53M from ₱ 4.67M in 2022 to ₱ 3.14M in 2023. Based on the 2022 Actuarial Report for the Company's Employee Retirement Fund, the fair value of plan assets increased by ₱ 1.43M. However, the present value of the retirement obligation also increased ₱ 3.37M. This caused the noted decline in the post-employment benefit asset.

Other Non-Current Assets

Other non-current assets increased by 193.34% or ₱ 24.78M from ₱ 12.82M in 2022 to ₱ 37.52M in 2023. This is mainly due to the advanced payments/downpayments made in November and December for the purchase of trucks and machines to be used in operations. The increase is also driven by the recognized deferred input VAT on the land being purchased on installment.

Trade and Other Payables

Trade and other payables increased by 36.53% or ₱ 78.37M from ₱ 214.52M in 2022 to ₱ 292.89M in 2023. This is due the increase in advance payments made by customers and, the recognition of liability from the land being purchased on installment for entire installment period.

Mortgage Payable-Current

Mortgage payable decreased by 83.19% or ₱ 1.65M from ₱ 1.99M in 2022 to ₱ 0.33M in 2023 due to a vehicle mortgage that will be fully settled in 2024.

Lease Liabilities

Lease liabilities decreased by 34.73% or ₱ 1.50M from ₱ 4.33M in 2022 to ₱ 2.83M in 2023. This is due to the non-renewal of a warehouse lease contract in one of the Company's sales depots.

Deferred Tax Liabilities – net

Net Deferred Tax Liabilities increased by 26.47% or ₱ 19.09M from ₱ 72.11M in 2022 to ₱ 91.19M in 2023. The increase is mainly due to the revaluation of land properties of the Company.

Revaluation Reserve

Revaluation Reserve increased by 21.83% or ₱ 192.89M from ₱ 883.56M in 2022 to ₱ 1,076.45M in 2023. This is due to the revaluation of land properties of the Company which happens every 2 years.

Retained Earnings

Retained Earnings increased by 21.83% or ₱ 192.89M from ₱ 883.56M in 2022 to ₱ 1,076.45M in 2023. The increase is due to the generated profit after tax during the year reduced by the P54.96M dividends paid in May and July 2023.

3. Key Performance Indicators

LIQUIDITY RATIOS		
Key Indicators	31 December 2023	31 December 2022
Current ratio	5.20 : 1.00	5.95 : 1.00
Acid test ratio	2.55 : 1.00	2.41 : 1.00
Book value per share	3.30	2.88
	SOLVENCY RATIOS	SOLVENCY RATIOS

Key Indicators	31 December 2023	31 December 2022
Debt to equity ratio	0.23 : 1.00	0.18 : 1.00
Asset to equity ratio	1.23 : 1.00	1.18 : 1.00
	PROFITABILITY RATIOS	PROFITABILITY RATIOS
Key Indicators	31 December 2023	31 December 2022
Earnings per share	0.41	0.37
Return on assets	9.97%	11.03%
Return on equity	12.30%	13.00%
Gross profit ratio	36.50%	30.78%
Net profit (after tax) ratio	16.45%	13.00%

Notes:

11. Current Ratio (Current Assets/Current Liabilities)
To test the Company's ability to pay its short-term debts
12. Acid Test Ratio (Quick Assets/Current Liabilities)
Measures the Company's ability to pay its short-term debts from its most liquid assets without relying on inventory.
13. Book Value per Share (Equity/Shares Outstanding)
Measures the amount of net assets available to stockholders of a given type of stock.
14. Debt to Equity Ratio (Total Liabilities/Total Equity)
Measures the amount of total assets provided by stockholders
15. Asset to Equity Ratio (Total Assets/Total Equity)
Shows the relationship of the total assets to the portion owned by the stockholders.
Indicates the Company's leverage, the amount of debt used to finance the firm.
16. Earnings per Share (Net Profit/Shares Outstanding)
Reflects the Company's earning capability.
17. Return on Assets (Net Profit/Average Total Assets)
Indicates whether assets are being used efficiently and effectively
18. Return on Equity (Net Profit/Average Total Equity)
Measures the ability of the company to generate profit from investment of stockholders
19. Gross Profit Ratio (Gross Profit/Revenues)
Measures the percentage of gross income to sales
20. Net Profit Ratio (Net Profit/Revenues)
Measures the percentage of net income to sales

FY 2022 versus 2021

1. Results of Operations

Material Changes to the Statement of Comprehensive Income for the period ended 31 December 2022 compared to the Statement of Comprehensive Income for the period ended 31 December 2021 (increase/ decrease of 5.00% or more)

Gross Profit and Gross Profit Margin

Gross profit margin increased by 13% or by ₱ 63.46M from ₱ 478M in 2021 to ₱ 542M. This is due to the implemented price increases of Pipes and PPR products as well as a decrease in the unit purchase price of major raw materials used in production.

Other Operating Expenses

A significant increase in operating expenses was noted at 27% or ₱ 50.95M from ₱ 190.10M in 2021 to ₱ 241.04M in 2022. Contributing to this material change is the increase in salaries of employees arising from promotion and annual salary adjustments, travel and fuels costs, commission and marketing expenses to boost sales.

Finance Cost

There was a 5% drop in finance costs due to the decrease in interest expense from our mortgage on vehicles and trucks. The mortgages have a 5-year term and were taken in the years 2018 and 2019. Full settlement will be in 2023 and 2024.

Foreign Exchange Gains - net

Foreign exchange gains decreased by 33% due to the decrease in the Company's dollar denominated sales transactions during the year while US Dollar strengthened its value.

Tax Expense

2022 tax expense increased by 8% or by ₱ 6.14M due to higher taxable income as compared in 2021. There were tax credits arising from the change in the corporate income tax rate in 2020 which was carried over to 2021 resulting to lower 2021 tax expense.

2. Financial Condition

Material Changes to the Statement of Financial Position as at 31 December 2022 compared to the Statement of Financial Position as at 31 December 2021 (increase/ decrease of 5.00% or more)

Cash and Cash Equivalents

Cash and cash equivalents increased by 135% or by ₱ 146.40M from ₱ 108.63M in 2021 to ₱ 255.03M in 2022. The increase is driven by the improvements in collections from customers. Also, the cost of raw materials decreased thereby reducing the amounts paid to suppliers.

Trade and Other Receivables

Due to the improvements in customer collections, trade and other receivables decreased by 13% or ₱ 43.83M from ₱ 339.06 to ₱ 295.23M. Further, the company implemented a stricter credit evaluation for existing and new customers.

Prepayments and Other Current Assets

Prepayments and other current assets decreased by 15% or by ₱ 21.34M from ₱ 137.92 in 2021 to ₱ 116.58M in 2022 due to higher amount of input VAT claimed and used against output vat during the year.

Right of Use Assets – Net

Right of use assets decreased by 12% or ₱ 2.08M from ₱ 16.84M to ₱ 14.76M due to the monthly depreciation of right of use assets.

Post-Employment defined benefit asset

Retirement assets increased by 59% or ₱ 1.73M from ₱ 2.94 to ₱ 4.67M. Based on the 2022 Actuarial Report for the Company's Employee Retirement Fund, it is overfunded by ₱ 4.67M. This was computed based on the financial assumption that the discount rate is at 7.22%.

Other Non-Current Assets

Other non-current assets decreased by 31% or ₦ 5.70M from ₦ 18.52M to ₦ 12.82M. This is due to the receipt of goods paid in advance to suppliers.

Trade and Other Payables

Trade and other payables decreased by 31% or ₦ 97.30M from ₦ 311.80M to ₦ 214.50M due to the decrease in raw materials purchased during the year as well as the decline in the cost of raw materials.

Mortgage Payable-Current

Mortgage payable decreased by 12% or ₦ 0.26M from ₦ 2.25M to ₦ 1.99M due to a vehicle mortgage that will be fully settled in 2023.

Lease Liabilities

Lease liabilities increased by 21% or ₦ 0.76M from ₦ 3.57M to ₦ 4.33M. This is due to the renewal of two lease contracts with lease terms of 2 and 3 years in 2022. Under PFRS 16, all leases are considered as finance leases. The lease liability for the entire lease contract duration is immediately recognized and will be reduced by the amount of monthly amortization.

Income Tax Payable

Income Tax Payable increased by 98% due to higher taxable income in 2022 as compared to previous year. There was a tax credit arising from the change in the corporate income tax rate in 2020 which was applied in 2021 resulting in lower tax payable in 2021.

Mortgage Payable

Mortgage Payable decreased by 86% or ₦ 1.99M from ₦ 2.32M to ₦ 0.33M. This is due to the reclassification of mortgage payments to be made in the next 12 months to Mortgage Payable – Current. Also, these mortgages will be fully settled in 2023 and early 2024.

Retained Earnings

Retained Earnings increased by 23% or ₦ 167.83M from ₦ 715.73M to ₦ 883.56M as a result of the generated profit after tax during the year reduced by dividends paid last 19 April 2022 and 19 June 2022 totaling ₦ 61.06M.

3. Key Performance Indicators

LIQUIDITY RATIOS		
Key Indicators	31 December 2022	31 December 2021
Current ratio	5.95 : 1.00	3.99 : 1.00
Acid test ratio	2.41 : 1.00	1.39 : 1.00
Book value per share	2.88	2.60
SOLVENCY RATIOS		
Key Indicators	31 December 2022	31 December 2022
Debt to equity ratio	0.18 : 1.00	0.26 : 1.00
Asset to equity ratio	1.18 : 1.00	1.26 : 1.00
PROFITABILITY RATIOS		
Key Indicators	31 December 2022	31 December 2022
Earnings per share	0.37	0.37
Return on assets	11.03%	11.21%
Return on equity	13.00%	14.12%
Gross profit ratio	30.78%	27.49%
Net profit (after tax) ratio	13.00%	12.88%

Notes:

1. Current Ratio (Current Assets/Current Liabilities)
To test the Company's ability to pay its short-term debts
2. Acid Test Ratio (Quick Assets/Current Liabilities)
Measures the Company's ability to pay its short-term debts from its most liquid assets without relying on inventory.
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4. Debt to Equity Ratio (Total Liabilities/Total Equity)
Measures the amount of total assets provided by stockholders.
5. Asset to Equity Ratio (Total Assets/Total Equity)
Shows the relationship of the total assets to the portion owned by the stockholders.
Indicates the Company's leverage, the amount of debt used to finance the firm.
6. Earnings per Share (Net Profit/Shares Outstanding)
Reflects the Company's earning capability.
7. Return on Assets (Net Profit/Average Total Assets)
Indicates whether assets are being used efficiently and effectively.
8. Return on Equity (Net Profit/Average Total Equity)
Measures the ability of the company to generate profit from investment of stockholders
9. Gross Profit Ratio (Gross Profit/Revenues)
Measures the percentage of gross income to sales
10. Net Profit Ratio (Net Profit/Revenues)
Measures the percentage of net income to sales

2025 Plan of Operations

1. Manufacture new product
2. Continue geographic expansion
3. Broaden market segments
4. Enhance Data Privacy and Cyber Security
5. Succession Planning
6. Purchase additional machineries
7. Upgrade production facilities, tools, equipment and accessories

FINANCIAL STATEMENTS

The Financial Statements of the Company are incorporated herein by reference and attached as an integral part of this Information Statement.

MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

Market Information

The Company common shares were listed at the PSE on 27 April 2015 and traded in the First Board.

Full year high and low prices from 1 January 2024 to 31 December 2024 are as follows:

High	₱ 2.07
Low	₱ 1.51

High and Low Sales Prices for the following Quarter end dates are:

Quarter	High	Low
1 st Quarter 2022	₱1.89	₱1.67
2 nd Quarter 2022	₱1.84	₱1.65
3 rd Quarter 2022	₱1.81	₱1.23
4 th Quarter 2022	₱1.67	₱1.33
1 st Quarter 2023	₱1.63	₱1.47
2 nd Quarter 2023	₱1.60	₱1.44
3 rd Quarter 2023	₱1.59	₱1.46
4 th Quarter 2023	₱1.60	₱1.43
1 st Quarter 2024	₱1.82	₱1.78
2 nd Quarter 2024	₱1.91	₱1.86
3 rd Quarter 2024	₱1.93	₱1.82
4 th Quarter 2024	₱1.78	₱1.71

As at 31 December 2024, based on closing price of ₱ 1.71 per share, the market capitalization of the common shares of the company was ₱ 1,044,192,690.

Total shares outstanding as of **20 March 2025** was 610,639,000 shares, with a par value of ₱-1.00 per share.

As of **20 March 2025**, the High and Low Prices were at ₱-1.79 and ₱-1.73 with the Last Traded Price at ₱ 1.79.

The Top 20 shareholders as of **21 March 2025** are as follows:

	Name	Number of Shares Held	% of Total Outstanding
1.	PCD Nominee Corporation	225,489,030	36.93%
2.	Walter H. Villanueva	100,470,000	16.45%
3.	Christie T. Perez	47,280,000	7.74%
4.	Nicasio T. Perez	47,280,000	7.74%
5.	Derrick P. Villanueva	31,239,293	5.12%
6.	Sofia P. Po	25,640,000	4.20%
7.	Meda T. Perez	24,860,000	4.07%
8.	Oscar T. Perez	23,640,000	3.87%
9.	Gloria P. Go	23,640,000	3.87%
10.	Elizabeth P. Lee Villanueva	11,820,000	1.94%
11.	Daphne V. Yu	10,978,188	1.80%
12.	Derrick P. Villanueva	9,093,000	1.49%
13.	Denise P. Villanueva	6,325,188	1.04%
14.	Warren Michael P. Lee Villanueva	3,940,000	0.65%
15.	Natalie Lee Villanueva Penaranda	3,940,000	0.65%

16.	Johanns Plana Lee Villanueva	3,940,000	0.65%
17.	PCD Nominee Corporation	3,780,190	0.62%
18.	Derrick P. Villanueva	3,689,000	0.60%
19.	Mark Peter T. Perez	3,564,422	0.58%
20.	Mariane Lourdes T. Perez	2,600,000	0.43%

Voting Rights

At each meeting of the shareholders, every stockholder entitled to vote on a particular question or matter involved shall be entitled to one vote for each share of stock standing in his name in the books of the Company at the time of closing of the transfer books for such meeting. The Company issued only one type of share, common shares, and all such common shares have equal voting rights.

Dividends and Dividend Policy

The Company is authorized to distribute dividends out of its surplus profit in the form of cash, properties of the Company, shares of stock, and/or securities of other companies belonging to the Company. Dividends paid in cash or property are subject to the approval of the Company's Board of Directors. Dividends paid in the form of additional shares are subject to the approval of the Company's Board of Directors and stockholders owning at least two-thirds (2/3) of the outstanding capital stock of the Company. Holders of outstanding Common Shares as of the dividend record date will be entitled to full dividends declared, regardless of any subsequent transfer of such shares.

On 4 March 2014, the Board of Directors of the Company approved its dividend policy, stating that it shall distribute to its stockholders, whether in cash, property, or stock, at least ten percent (10.00%) of the Company's net income after tax for the previous fiscal year. This is subject to the provision of sufficient funds for the implementation of the Company's business plan, operating expenses and budget, appropriation for expansion projects (as applicable), lenders' requirements, appropriate reserves, and applicable laws.

From 2020 to 2024, the Company declared cash dividends as follows:

Cash Dividend Payout: 2020 – 2024						
Year	Declaration Date	Record Date	Payment Date	Amount	Cash Dividends per Share	Dividend Payout Ratio
2020	29 May 2020	26 June 2020	22 July 2020	24,443,640	₱ 0.04	17.92%
2021	7 May 2021	25 May 2021	15 June 2021	13,739,378	₱ 0.0225	11.32%
2022	9 March 2022	25 March 2022 / 28 June 2022	19 April 2022 / 19 July 2022	30,531,950 / 30,531,950	₱ 0.05	27.22%
2023	9 March 2023 / 31 August 2023	5 April 2023 / 31 August 2023	3 May 2023 / 25 September 2023	30,531,950 / 24,425,560	₱ 0.05 / ₱ 0.04	24.01%
2024	4 March 2024	12 May 2024	11 June 2024	61,063,900	₱ 0.10	24.64%

DIRECTORS AND EXECUTIVE OFFICERS

Please refer to the portion of this Information Statement on “Directors and Executive Officers.”

COMPLIANCE WITH THE MANUAL OF CORPORATE GOVERNANCE

The Company was listed at the PSE on 27 April 2015. The Company’s Integrated Annual Corporate Governance Report (I-ACGR) shall be submitted on or before 30 May 2025, in compliance with SEC Memorandum Circular No. 15 Series of 2017.

UNDERTAKING TO PROVIDE PRINTED COPIES OF THE INFORMATION STATEMENT AND ANNUAL REPORT

UPON WRITTEN REQUEST OF ANY SHAREHOLDER OF RECORD ENTITLED TO NOTICE OF AND VOTE AT THE MEETING, THE COMPANY SHALL FURNISH SUCH SHAREHOLDER WITH A COPY OF THE COMPANY’S INFORMATION STATEMENT (ON SEC FORM 20-IS) AND ANNUAL REPORT (ON SEC FORM 17-A) WITHOUT CHARGE. ANY SUCH WRITTEN REQUEST SHALL BE ADDRESSED TO:

ATTY. JASON C. NALUPTA

Corporate Secretary

CROWN ASIA CHEMICALS CORPORATION RM 508 PRESIDENT TOWER,
81 TIMOG AVENUE, QUEZON CITY

Email: jcn@tvvlaw.com Tel No.: 632-413-8032 to 36

Fax No.: 632-413-8032 Loc. 111

DIRECTORS' ATTENDANCE REPORT (2024)

BOARD

Board	Name	No. of Meetings Held during the Year	No. of Meetings Attended	%
Chairman	Walter H. Villanueva	6	6	100.00%
Member	Nicasio T. Perez	6	6	100.00%
Member	Derrick P. Villanueva	6	6	100.00%
Member	Eugene H. Villanueva	6	6	100.00%
Member	Hans T. Perez	6	6	100.00%
Member	Daphne V. Yu	6	6	100.00%
Member	Fernando Lopez	6	6	100.00%
Member	Joel Tan Torres	2	2	100.00%
Member	Rogelio Panlasigui	3	3	100.00%

Note that Mr. Joel Tan Torres and Rogelio Panlasigui was elected as Independent Director last May 9, 2024. They replaced Ms. Marie Therese Santos and Mr. Alberto Ernesto whose 9-year terms as Independent Directors have lapsed.

AUDIT COMMITTEE

Members	No. of Meetings Held during the Year	No. of Meetings Attended	%
Fernando S. Lopez	4	4	100.00%
Joel L. Tan-Torres	3	3	100.00%
Rogelio B. Panlasigui	3	3	100.00%
Nicasio T. Perez	4	4	100.00%
Eugene H. Lee Villanueva	4	4	100.00%

CORPORATE GOVERNANCE COMMITTEE

Members	No. of Meetings Held during the Year	No. of Meetings Attended	%
Joel L. Tan-Torres	1	1	100.00%
Rogelio B. Panlasigui	1	1	100.00%
Fernando S. Lopez	3	3	100.00%
Derrick P. Villanueva	3	3	100.00%
Hans Joseph T. Perez	3	3	100.00%

RISK OVERSIGHT COMMITTEE

Members	No. of Meetings Held during the Year	No. of Meetings Attended	%
Rogelio B. Panlasigui	3	3	100.00%
Joel L. Tan-Torres	3	3	100.00%
Hans Joseph T. Perez	4	4	100.00%
Derrick P. Villanueva	4	4	100.00%
Fernando S. Lopez	4	4	100.00%

Guidelines for Participating via Remote Communication and Voting in Absentia

The 2025 Annual Stockholders' Meeting (ASM) of Crown Asia Chemical Corporation (the "Company") will be held on 08 May 2025 at 1:30 p.m. and the Board of Directors of the Corporation has fixed the end of trading hours of the Philippine Stock Exchange, Inc. on 04 April 2025 ("Record Date") as the record date for the determination of stockholders entitled to notice of, to attend, and to vote at such meeting and any adjournment thereof. The Board of Directors of the Company has approved and authorized stockholders to participate in the ASM via remote communication and to exercise their right to vote in absentia or by proxy.

REGISTRATION

The conduct of the meeting will be streamed live, and stockholders may attend the meeting by registering until 28 April 2025, 5:00 p.m. via <https://www.crownpvc.com.ph/investors> and by submitting the following requirements and documents to corporatesecretary@crownpvc.com.ph, subject to verification and validation:

Individual Stockholders

- Clear digital copy of the front and back portion of a valid government-issued identification card/s (ID/s), which include the passport, driver's license, SSS ID, senior citizen ID, among others in order to validate the registration of the shareholder
- Stock certificate number
- Active e-mail address/es
- Active contact number/s, with area and country codes

Multiple Stockholders or with joint accounts

- Clear digital copy of the front and back portion of a valid government-issued identification card/s (ID/s), which include the passport, driver's license, SSS ID, senior citizen ID, among others in order to validate the registration of the shareholders
- Stock certificate number/s
- Active e-mail addresses of the stockholders
- Active contact numbers, with area and country codes
- Digital copy of an authorization letter executed by all named holders, authorizing a holder to vote for and on behalf of the account

Corporate Stockholders

- Digital copy of the Secretary's Certificate (or equivalent for non-resident) attesting to the authority of the representative to vote for and on behalf of the corporation
- Clear digital copy of the front and back portion of a valid government-issued identification card/s (ID/s), which include the passport, driver's license, SSS ID, senior citizen ID, among others to validate the registration of the authorized representative
- Active e-mail address/es of the authorized representative
- Active contact number of an authorized representative, with area and country codes

- PCD Participants/Brokers
- Digital copy of the Secretary's Certificate (or equivalent for non-resident) attesting to the authority of the representative to vote for and on behalf of the PCD participant/broker
- Digital copy of the certificate of shareholdings issued by the PCD/broker
- Clear digital copy of the front and back portion of a valid government-issued identification card/s (ID/s), which include the passport, driver's license, SSS ID, senior citizen ID, among others to validate the registration of the authorized representative
- Active e-mail address/es of the authorized representative
- Active contact number of the authorized representative, with area and country codes

ONLINE VOTING

Log-in to the voting portal by clicking the link, and using the log-in credentials, sent to the email address of the shareholder to the Company.

Upon accessing the portal, the stockholder can vote on each agenda item. A brief description of each item for stockholders' approval are appended to the Notice of Meeting.

A stockholder has the option to vote "Yes", "No", or "Abstain" on each agenda item for approval.

For the election of directors, the stockholder has the option to vote for all nominees, withhold vote for any of the nominees, or vote for certain nominees only.

Once the stockholder has finalized his vote, he can proceed to submit his vote by clicking the "Submit" button.

The stockholder can vote only once, after successful registration. Once submitted, the votes cast shall be considered final.

ASM LIVESTREAM

The ASM will be broadcasted live and stockholders who have successfully registered will be provided access to participate via remote communication. Instructions on how to access the livestream will be sent to their emails upon registration.

OPEN FORUM

During the virtual meeting, after all items in the agenda have been discussed, the Company will have the Question and Answer Portion, during which, the meeting's moderator will read and where representatives of the Company shall answer questions and comments received from stockholders, as time will allow. Stockholders may send their questions in advance by sending an email bearing the subject "Questions for ASM 2025" to corporatesecretary@crownpvc.com.ph on or before 10:00 am on 08 May 2025. Questions/comments received but not entertained during the Open Forum due to time constraints will be addressed separately by the Company via email.

COVER SHEET

1 5 9 9 5 0

S.E.C. Registration Number

C R O W N A S I A C H E M I C A L S

C O R P O R A T I O N .

(Company's Full Name)

K M 3 3 M C A R T H U R H I G H W A Y

B O T U K T U K A N G U I G U I N T O B U L A C A N

NICASIO T. PEREZ

8 2 8 3 8 7 1 9

Contact Person

Company Telephone Number

1 2 3 1

SEC FORM 17-A

0 5 0 8

Month Day

FORM TYPE

Month Day

Fiscal Year

Annual Meeting

Secondary License Type, If Applicable

Dept. Requiring this Doc.

Amended Articles Number/Section

Total Amount of Borrowings

6 5

Total No. of Stockholders

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-A, *AS AMENDED*
ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES
REGULATION CODE AND SECTION 141
OF THE CORPORATION CODE OF THE PHILIPPINES

1. For the fiscal year: December 31, 2024
2. SEC Identification number: 159950
3. BIR Tax Identification No: 025-240-902-000
4. Exact name of issuer as specified in its charter: **CROWN ASIA CHEMICALS
CORPORATION**
5. Province, country or other jurisdiction of incorporation or organization: Metro Manila
6. Industry Classification Code: (e Only)
7. Address of issuer's principal office: Km 33 Mc Arthur Highway Bo. Tuktukan Guiguinto,
Bulacan

Postal Code: 3015

8. Issuer's telephone number, including area code: (632) 82838719
9. Former name, former address, and former fiscal year, if changed since last report: Not Applicable
10. Securities registered pursuant to Sections 8 and 12 of the Code, or Sections 4 and 8 of the RSA

Title of each Class

Common stock

Number of shares of common
stock outstanding

610,639,000

Amount of Debt Outstanding
as of December 31, 2024

P323,681,215

11. Are any or all of the securities listed on a Stock Exchange?

Yes [/] No []

If yes, state the name of such Stock Exchange and the class/es of securities listed therein:

The Philippine Stock Exchange, Inc.

Total of 610,639,000 common shares with par value of P1.00 per share

12. Indicate by check mark whether the registrant:

1. has filed all reports required to be filed by Section 17 of the Code and SRC Rule 17 there under or Sections 11 of the RSA and RSA Rule 11(a)-1 there under, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period the registrant was required to file such reports)

Yes [/] No []

- (b) has been subject to such filing requirements for the past ninety (90) days.

Yes [/] No []

13. Aggregate value of the voting stock held by public:

The aggregate market value of the voting stock held by non-affiliates for 306,777,567 (public shares) as of December 31, 2024, computed based on the closing share price of P 1.71 per share as of December 31, 2024 is P524,589,639.57.

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PART I—BUSINESS AND GENERAL INFORMATION

Item 1. Business

The Company was incorporated and registered with the SEC on February 10, 1989 as Crown Asia Compounders Corporation. On September 29, 2014, the SEC approved the change of the Company's name to "Crown Asia Chemicals Corporation". Its primary purpose is to engage in, operate, conduct and maintain the business of manufacturing, importing, exporting, buying, selling or otherwise dealing in, at wholesale and retail such goods as; plastic and/or synthetic resins and compounds and other allied or related products/goods of same/similar nature, and any and all equipment, materials supplies used or employed in or related to the manufacture of such products. Its registered address and principal place of business is at Km. 33 MacArthur Highway, Bo. Tuktukan, Guiginto, Bulacan, Philippines.

The Company started commercial operations in 1990 with the trading of imported PE compounds and paraffin waxes. In the same year, the Company started the production and sales of PVC compounds at its plant in Guiginto, Bulacan.

Capitalizing on its expertise in PVC formulation, CROWN expanded downstream into the manufacture of industrial plastic pipes under the CROWN® pipes brand for electrical, sanitary, potable water, and telecommunications applications.

In 1998, the Company began the production of unplasticized PVC flexible electrical pipes. Soon after, the Company's range of product lines expanded further with the introduction of PVC electrical conduit pipes and potable water pipes in 2000, and sanitary pipes and fittings in 2002.

In 2003, CROWN saw the opportunity to expand the application of its PVC compounds beyond wires and cables. It started to develop and market PVC compounds for use in packaging, IC tubes, films and bottles, as well as door and window profiles.

The Company also has expanded its lines to include pressure main distribution pipes and telecommunication conduit pipes in 2006.

On April 27, 2015, Crown Asia Chemicals Corporation was listed at the Philippine Stock Exchange (PSE).

In August 2015, the Company started testing the manufacture of PPR and HDPE pipe products.

In February 2016, the Company started manufacturing its Enduro pipes.

Production of the company's PVC roofing commenced on October 2017 and started supplying projects in December 2017.

In 2018, the Company acquired ISO 9001-2015 for its Compounds and Pipes Divisions. It was also the year the company was listed by PSE as Shariah-compliant company.

In December 2018, the Board approved a P100million shares buy-back program for a period of up to two (2) years, whichever comes first.

Moreover, the company was cited by Financial Times as Top 1,000 High-Growth companies in the Asia-Pacific Region in 2018 and 2019.

In 2020, the Company was also recognized by Forbes as one of the “200 Best Under a Billion” in Asia Pacific Region.

In December 2020, the Board concluded the shares buy-back program. Total of 20,161,000 shares were repurchased by the company.

In 2021, the CAC brand was introduced to the market for clean and comfort essentials which includes water closets, lavatories, bathroom faucets, and other accessories such as shower sets, bidets, towel racks and paper holders.

In the same year, the Company was cited as one of the Philippine’s Growth Champions by The Philippine Daily Inquirer and Statista.

PRODUCT LINES

1. PVC Compounds

a. Wires and Cables

CROWN’s Wire and Cable PVC compounds are developed to comply with PNS and International Standards like Restriction of Hazardous Substances (“RoHS”). CROWN has been able to provide high standard PVC compounds for specific applications including flame retardant compounds, high insulation resistance compounds, CT-rated and low smoke emitting compounds and sunlight/UV resistant compounds.

b. IC Tubes

CROWN’s IC Tube PVC compounds are specially designed to protect IC chips.

c. Films

CROWN’s Film PVC compounds are developed for cap seals, shrink films, labels, footwear, bottles and other packaging applications.

2. PVC Pipes and Fittings

a. Crown Blue

Crown Blue is the Company's PVC potable pipes and fittings. The Company's potable pipes and fittings are assured to be extra strong and safe, high pressure resistant, non-corrosive, has smooth internal and external surfaces, and made from 100.00% virgin materials.

b. Crown Electrical

Crown Electrical is the Company's line for PVC electrical conduit pipes. The Company's electrical conduit pipes are assured to be self-extinguishing, highly flame-retardant, has excellent insulation resistance properties, uniform wall thickness, diameter, and color, smooth interior and exterior surfaces, and made from 100.00% virgin materials.

The Company offers two (2) types of electrical pipes, namely the Crown Supreme, which is the high impact thick wall electrical pipe, and Crown Hi-Tech, which is the thin wall electrical pipe.

c. Crownflex

Crownflex is the Company's line for PVC flexible electrical pipes. The Company's flexible pipes are UV protected, characterized by its strength, convenience, flexibility, and high safety standard, especially against weather elements. It has uniform wall thickness and diameter and is impact and crash-resistant. It is made with high grade PVC material, self-extinguishing, highly resistant to flame, and has uniform material distribution to avoid breakage.

d. Crown Sanitary

Crown Sanitary is the Company's line for Drain-Waste-Vent ("DWV") PVC sanitary pipe. The Company's DWV sanitary pipes are UV protected, characterized by its durability and quality, especially against weather elements. These pipes are available in three (3) categories, namely Series 500, which is thin wall, Series 600, which follows ASTM, and Series 1000, which also follows ASTM.

e. Crown Pressure Main Blue and Wide-diameter Pipes

The Company's PVC pipe product used for high pressure waterworks, irrigation, and infrastructures. In buildings, it is the conduit by which water source from the government passes into the building reservoir or pipelines.

f. Crown Telecom

The Company's PVC pipe product used as conduit by which telecommunications wiring passes through to reach the telecom outlet site.

g. Crown Universal

Crown Universal is the Company's multi-purpose PVC pipe with thin wall. These pipes do not conform to BPS standards and are intended for temporary usage during the early stages of construction. These pipes are lower priced but are yet characterized by its strength and durability.

h. Enduro Pipes

Durable pipes for the economically sensitive consumers for affordable housing projects.

3. HDPE Pipes and Fittings

CROWN HDPE is characterized by its toughness and flexibility, chemical resistance with thermal properties, weather and environmental stress resistance, non-corrosive properties, and high flow capacities.

The Company's brands under its HDPE pipe products are CROWN Fuerza with a PE 100 designation and CROWN Sigma with PE 80. These designations are based on the long-term strength of its materials, known as the minimum strength requirement (MSR).

4. PP-R Pipes and Fittings

PP-Rs or Polypropylene random copolymers are thermoplastic resins produced through the polymerization of propylene, with ethylene links introduced in the polymer chain. Because of its chemical features and fusion welding, PP-Rs are most reliable in plumbing and water supply plants, and ensures a substantially better seal tight system. They are also eco-friendly with no heavy metal content such as lead.

Crown Asia Chemicals Corporation is the first in the Pipe Industry to produce full range of PPR fittings.

5. PVC ROOF MATERIALS

The Crown Roofing is high impact-resistant and has the strength and durability that can withstand tough loads, will not easily flatten, get distorted, crack or break. It successfully passed both the impact resistance and flattening tests performed by QA engineering in line with accepted industry standards.

It is built with UV Protection, an important component that prevents premature aging, weakens the roofing material and cause brittleness. Climate variability exacerbate material degradation by increased dosage of harmful ultra-violet rays. Moreover, it is highly resistant to extreme weather conditions and will not crack or disintegrate when exposed to chemical compounds like acetone.

This contemporary roofing material is non-corrosive and do not rust, making them ideal for structures in areas near or by the sea. Their versatile applications cover commercial, industrial and manufacturing structures such as factories, warehouses, wharfs and seaports.

Crown responds to the country's housing needs and infrastructure development by providing an all-weather, cool roofing solution. The brand produces three roofing profiles, namely, corrugated, rib and tile types, in commercial lengths of 8, 10 and 12 feet. Volume requirements for long span cool roof in transportable length are accepted by special order.

Management of Key Risks related to the Company

Risks relating to the Company and its Business

- **Raw Material Cost and Availability**

The Company's margins depend on the selling prices that the Company is able to charge for its products and the costs of the raw materials and other inputs that it requires to produce these products. The primary raw materials that the Company utilizes in the manufacture of its products include PVC resins, polymers, stabilizers, and plasticizers. The prices of these primary raw materials represent a substantial portion of the Company's manufacturing costs. The prices of these raw materials are influenced by factors that the Company cannot control, such as market conditions, general global economic conditions, production capacity in the markets, production constraints on the part of the Company's suppliers, fluctuations in oil or other commodity prices, infrastructure failures, political conditions, weather conditions, regulations and other factors.

To protect itself against adverse movements in the prices of raw materials, the Company maintains a raw materials inventory equivalent to around 45-60 days of production. In the event that any of the Company's suppliers is subject to a major production disruption or is unable to meet its obligations under existing supply arrangements, the Company can purchase such inputs from any of its other accredited local and foreign suppliers that the Company had already dealt with in the past. The Company also has a list of approved alternative materials that can substitute the raw materials it currently uses.

- **Operating or Process Failures and Quality Assurance**

PVC pipes dominate the plastic pipes market with significant application in the construction and building industry. Given the increasing competition in plastic pipes market, the quality of the products will need to adhere to certain standards to ensure its reliability and effectiveness, such as ISO and BPS.

Any problems that the Company may incur in relation to the quality of its products can affect how the Company's customers perceive its products. This situation could have a material adverse effect on the Company's business, operations, and financial condition.

The Company has established quality assurance and control procedures for both its Compounds and Pipes Groups. It has dedicated quality assurance laboratories and competent and professional staff for each of its quality assurance departments in the Compounds and Pipes Group. In addition, for its Pipes Group, CROWN pipes undergo additional testing externally through the project-clients' technical consultants and/or accredited independent laboratories.

In the Company's continuing commitment to maintain the highest level of quality in its operations and products, the Company owns and continues to update its ISO certifications, certifying that CROWN operates a quality management system that has been assessed as conforming to ISO 9001:2008 for the manufacture and distribution of both compounds and PVC products. The company's Compounds Division and Pipe Group are already assessed as conforming to ISO 9001:2015.

- **Power Shortages**

The Company has been relying primarily on mainstream power for the production of compounds, PVC pipes, PPR/HDPE pipes and PVC roof materials that requires a significant amount of stable power load for its operations.

Any downtime of the Company's operations over an extended period, due to power interruptions, would have adverse effect on the Company's business, operations, and financial condition.

At present, the Company has a standby generator set to partially address the prospective power shortage that will affect the country.

- **Imitation or Infringement of the Company's Intellectual Property Rights**

In the event that the Company's trademarks under license are imitated or otherwise infringed, the Company's reputation and business may be adversely affected.

The Company has its legal team that can handle any infringement and take legal action should a litigation matter arise. Furthermore, the Intellectual Property Office closely coordinates with the National Bureau of Investigation (NBI), which apprehends infringement violators, thus the Company believes that infringement cases, if any, can be easily resolved.

Risks relating to the Philippines

- **Change in Political or Social Instability in the Philippines**

The Philippines has from time to time experienced political and social instability. The Philippine Constitution provides that, in times of national emergency, when the public interest so requires, the Government may take over and direct the operation of any privately-owned public utility or business.

The Philippines has a presidential system that changes the country's chief executive every six (6) years which may cause changes in the political, economic and social policies.

- **Occurrence of Natural Calamities**

The Philippines has experienced a significant number of major natural calamities over the years, including typhoons, volcanic eruptions and earthquakes.

The Company completed its flood control system in the Bulacan plant to ensure that production will not be disrupted and assets and inventories will be protected.

Item 2. Properties

The Company owns the following properties in Bulacan and Valenzuela covered by individual tax declarations.

Lands

Tax Declaration Number	Location	Area	Classification
2018-09014-01623	Bulacan	5,462.00 sq.m	Industrial
2018-09014-01624	Bulacan	892.00 sq.m.	Industrial
2018-09014-01626	Bulacan	3,214.00 sq.m.	Industrial
2018-09014-01628	Bulacan	6,415.00 sq.m.	Industrial
2018-09014-01634	Bulacan	2,888.00 sq.m.	Industrial
2018-09014-01704	Bulacan	11,935.00 sq.m.	Industrial
E-027-00381	Valenzuela	5,052 sq.m.	Industrial

Buildings and Improvements

Tax Declaration Number	Location	Area	Classification
2018-09014-01625	Bulacan	140.00 sq.m.	Industrial
2018-09014-01627	Bulacan	2,184.00 sq.m.	Industrial
2018-09014-01629	Bulacan	1,150.50 sq.m.	Industrial
2018-09014-01635	Bulacan	1,980.00 sq.m.	Industrial
2018-09014-01636	Bulacan	500.00 sq.m.	Industrial/Residential
2018-09014-01705	Bulacan	2,835.00 sq.m.	Industrial
2018-09014-01706	Bulacan	468.00 sq.m.	Industrial
2018-09014-01707	Bulacan	3,276.00 sq.m.	Industrial
E-027-00344	Valenzuela	3,505.80 sq.m.	Industrial

The properties (lands, buildings and improvements) are neither subject of any mortgage, lien, or encumbrance nor limitations on its ownership or usage.

Trademarks and Copyrights

The Company has various trademarks registered with the Intellectual Property Office, as follows:

CROWN's Trademarks Under License			
Registered Trademark	Registration Number	Date of Registration	Valid Until
TECHNOVINYL & CROWN DEVICE WITHIN THE CIRCLE*	4-1997-123430	February 10, 2003	Pending renewal
HI TECH WITH CROWN LOGO	4-2005-006473	October 23, 2006	October 23, 2026
PETROVIN & CROWN DEVICE	4-2006-010314	July 30, 2007	July 30, 2027
CROWN UNIVERSAL	4-2006-013658	August 13, 2007	August 13, 2027
ENDURO WITH CROWN DEVICE	4-2006-012499	August 20, 2007	August 20, 2027
CROWN	4-2006-013655	August 11, 2008	August 11, 2028
CROWN BLUE	4-2006-013656	August 11, 2008	August 11, 2028
CROWN FLEX	4-2006-013657	August 11, 2008	August 11, 2028
CROWN SUPREME	4-2006-013659	October 13, 2008	October 13, 2028
CROWN EXTREME	4-2010-011168	February 24, 2011	February 24, 2031
CROWN HYDRO-PLUS	4-2014-00003801	August 7, 2014	August 7, 2034
CROWN HYDRO-FLEX	4-2014-00003802	August 7, 2014	August 7, 2034
CROWN HYDRO-TECH	4-2014-00003804	September 18, 2014	September 18, 2034
CROWN RED AND GREEN	4-2014-00004482	December 11, 2014	December 11, 2034
CROWN FUERZA	4-2014-00007463	February 12, 2015	February 12, 2025
CROWN SIGMA	4-2014-00007464	February 12, 2015	February 12, 2025
CROWN CorrWave	4-2017-011461	November 23, 2017	November 23, 2027
CROWN ClearBright	4-2017-011460	December 17, 2017	December 17, 2027
CROWN StrongRib	4-2017-011462	December 17, 2017	December 17, 2027
CROWN SmartRoof	4-2017-011464	December 17, 2017	December 17, 2027
CROWN TileTech	4-2017-011465	December 17, 2017	December 17, 2027
CROWN HeatProtect	4-2017-011463	April 26, 2018	April 26, 2028

The Company has a team that handles renewal of trade registrations.

Item 3. Legal Proceedings

There are no pending legal proceedings to which the Company is a party or of which any of its properties is the subject up to the time of the preparation of this report.

Involvement in Legal Proceedings

To the best of the Company's knowledge, there has been no occurrence during the past five (5) years up to this date of any of the following events that are material to an evaluation of the ability or integrity of any director, any nominee for election as director, executive officer, underwriter, or controlling person of the Company:

- any bankruptcy petition filed by or against any business of which such person was a general partner or executive officer, either at the time of the bankruptcy or within two (2) years prior to that time;
- any conviction by final judgment, including the nature of the offense, in a criminal proceeding, domestic or foreign, or being subject to a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- being subject to any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, commodities or banking activities; and
- being found by a domestic or foreign court of competent jurisdiction (in a civil action), the SEC or comparable foreign body, or a domestic or foreign exchange or other organized trading market or self-regulatory organization, to have violated a securities or commodities law or regulation, and the judgment has not been reversed, suspended or vacated.

Item 4. Submission Matters to a Vote of Security Holders

There were no matters submitted to a vote of security holders during the period covered by this report.

PART II – OPERATIONAL AND FINANCIAL INFORMATION

Item 5. Market for Issuer's Common Equity and Related Stockholders Matters

1. The Company common shares were listed at the Philippine Stock Exchange (PSE) on April 27, 2015 and traded in the First Board.

Full year high and low prices from January 01, 2024 to December 31, 2024 are as follows:

High	P 2.07
Low	P 1.51

As at December 31, 2024, based on closing price of P 1.71 per share, the market capitalization of the common shares of the company was P 1,044,192,690

2. Total shares outstanding as of December 31, 2024 was 610,639,000 shares with a par value of P 1.00 per share.
3. The top 15 shareholders as of the same date are:

Name	Number of Shares Held	% to Total Outstanding
1. PDC Nominee Corporation - Filipino	205,707,030	33.69%
2. Walter H. Villanueva	100,470,000	16.45%
3. Christie T. Perez	49,744,422	8.15%
4. Nicasio T. Perez	47,280,000	7.74%
5. Derrick P. Villanueva	44,996,293	7.37%
6. Sofia P. Po	25,640,000	4.20%
7. Meda T. Perez	24,860,000	4.07%
8. Gloria P. Go	23,672,211	3.88%
9. Oscar T. Perez	23,640,000	3.87%
10. Elizabeth P. Lee Villanueva	12,436,105	2.04%
11. Daphne V. Yu	10,978,188	1.80%
12. Denise P. Villanueva	7,101,188	1.16%
13. Johanns Plana Lee Villanueva	4,143,004	0.68%
14. Natalie Lee Villanueva Penaranda	4,143,004	0.68%
15. Warren Michael P. Lee Villanueva	3,940,000	0.65%

Dividends and Dividend Policy

The Company is authorized to distribute dividends out of its surplus profit, in cash, properties of the Company, shares of stock, and/or securities of other companies belonging to the Company. Dividends paid in the form of cash or property is subject to approval of the Company's Board of Directors. Dividends paid in the form of additional shares are subject to the approval of the Company's Board of Directors and stockholders that own at least two-thirds ($\frac{2}{3}$) of the outstanding

capital stock of the Company. Holders of outstanding Common Shares as of a dividend record date will be entitled to full dividends declared without regard to any subsequent transfer of such shares.

On March 4, 2014, the Board of Directors of the Company approved its dividend policy wherein it shall distribute to its stockholders as dividends, whether cash, property or stock, at least ten percent (10.00%) of the Company's net income after tax for the previous fiscal year, subject to the provision of sufficient funds for the implementation of the Company's business plan, operating expenses and budget, appropriation for expansion projects (as applicable), lenders' requirements, appropriate reserves and applicable laws.

From 2020 to 2024, the Company declared cash dividends as follows:

Cash Dividend Payout: 2020 – 2024						
Year	Declaration Date	Record Date	Payment Date	Amount	Cash Dividends per Share	Dividend Payout Ratio
2020	May 29, 2020	June 26, 2020	July 22, 2020	24,443,640	₱0.04	17.92%
2021	May 7, 2021	May 25, 2021	June 15, 2021	13,739,378	₱0.0225	11.32%
2022	March 9, 2022	March 25, 2022	April 19, 2022	30,531,950	₱0.05	27.22%
		June 28, 2022	July 19, 2022	30,531,950		
2023	March 9, 2023	April 5, 2023	May 3, 2023	30,531,950	₱0.05	24.01%
		August 31, 2023	September 25, 2023	24,425,560	₱0.04	
2024	March 4, 2024	May 12, 2024	June 11, 2024	61,063,900	₱0.10	24.64%

Item 6. Management's Discussion and Analysis of Results of Operations and Financial Condition

FY 2024 versus 2023

Change in Financial Condition and Results of Operations

(Comparative balances for December 31, 2024 and December 31, 2023)

Changes in Financial Condition	2024	2023	Change	% Change
CURRENT ASSETS				
Cash and cash equivalents	367,740,741	374,244,448	(6,503,707)	-1.74%
Trade and other receivables - net	302,571,018	343,924,123	(41,353,105)	-12.02%
Inventories	708,984,906	716,917,605	(7,932,699)	-1.11%
Prepayments and other current assets	167,563,289	151,067,824	16,495,465	10.92%
Total Current Assets	1,546,859,954	1,586,154,000	(39,294,046)	-2.48%
NON-CURRENT ASSETS				
Property, plant and equipment - net	848,658,170	846,879,338	1,778,832	0.21%
Investment properties	43,362,720	-	43,362,720	100.00%
Right-of-use assets - net	12,385,480	13,422,110	(1,036,630)	-7.72%
Post-employment defined benefit asset - net	9,051,716	3,139,156	5,912,560	188.35%
Other non-current assets - net	15,424,864	37,594,241	(22,169,377)	-58.97%
Total Non-Current Assets	928,882,950	901,034,845	27,848,105	3.09%
TOTAL ASSETS	2,475,742,904	2,487,188,845	(11,445,941)	-0.46%
CURRENT LIABILITIES				
Trade and other payables	182,546,769	292,885,547	(110,338,778)	-37.67%
Mortgage and loan payables	-	333,679	(333,679)	-100.00%
Lease liabilities	4,310,078	2,827,692	1,482,386	52.42%
Income tax payable	912,457	8,767,103	(7,854,646)	-89.59%
Total Current Liabilities	187,769,304	304,814,021	(117,044,717)	-38.40%
NON-CURRENT LIABILITIES				
Lease liabilities	11,156,658	13,194,332	(2,037,674)	-15.44%
Deferred tax liabilities - net	92,895,253	91,192,283	1,702,970	1.87%
Other payables	31,860,000	63,720,000	(31,860,000)	-50.00%
Total Non-Current Liabilities	135,911,911	168,106,615	(32,194,704)	-19.15%
TOTAL LIABILITIES	323,681,215	472,920,636	(149,239,421)	-31.56%
EQUITY				
Capital stock	630,800,000	630,800,000	-	0.00%
Treasury shares, at cost	(41,096,031)	(41,096,031)	-	0.00%
Additional paid-in capital	52,309,224	52,309,224	-	0.00%
Revaluation reserves	302,321,762	295,801,165	6,520,597	2.20%
Retained earnings	1,207,726,734	1,076,453,851	131,272,883	12.19%
TOTAL EQUITY	2,152,061,689	2,014,268,209	137,793,480	6.84%
TOTAL LIABILITIES AND EQUITY	2,475,742,904	2,487,188,845	(11,445,941)	-0.46%
Changes in Results of Operations				
Revenues	1,491,560,367	1,506,695,998	(15,135,631)	-1.00%
Cost of Sales	1,013,066,272	956,681,271	56,385,001	5.89%
Gross Profit	478,494,095	550,014,727	(71,520,632)	-13.00%
Other Operating Expenses	237,435,702	230,325,646	7,110,056	3.09%
Other Income (Charges)				
Finance income	15,241,635	9,063,146	6,178,489	68.17%
Finance costs - net	(5,254,626)	(1,167,870)	(4,086,756)	349.93%
Foreign currency gains - net	3,983,726	1,663,716	2,320,010	139.45%
Other income - net	1,363,242	968,923	394,319	40.70%
Profit Before Tax	256,392,370	330,216,996	(73,824,626)	-22.36%
Tax Expense	64,055,587	82,367,236	(18,311,649)	-22.23%
Net Profit	192,336,783	247,849,760	(55,512,977)	-22.40%

1. Results of Operations

Material Changes to the Statement of Comprehensive Income for the period ended December 31, 2024 compared to the Statement of Comprehensive Income for the period ended December 31, 2023 (increase/ decrease of 5.00% or more)

Revenues

Revenues decreased by 1% or by P15.14M from P1,506.70M in 2023 to P1,491.56M in 2024. While Compounds Division was able to recover by 28.48% from last year's decline in sales, Pipes and PPR Divisions continued to experience decrease in sales by 17.71% and 7.02%, respectively. This noted decrease is still due to the slowdown in the infrastructure projects brought about by high interest rates.

Cost of Sales

Cost of Sales increased by 5.89% or by P56.39M from P956.68M in 2023 to P1,013.07M in 2024. Contributing to this is the significant increase in sales of the Compounds with gross profit lower than the other Divisions by 22 to 25 percentage points.

Other Income (Charges)

Total Other Income (Charges) comprising of foreign currency gains (loss), financial cost, finance income and other income increased by P4.81M or by 45.65%. This is due to the amount of interest income earned from peso and dollar time deposits and forex gains from export transactions.

Tax Expense

There was a decrease in tax expense of P18.31M or 22.23%. Taxable income for the year declined as a result of the slight decrease in sales, higher cost of sales, and increase in operating expenses.

2. Financial Condition

Material Changes to the Statement of Financial Position as at December 31, 2024 compared to the Statement of Financial Position as at December 31, 2023 (increase/ decrease of 5.00% or more)

Trade and Other Receivables

Trade and Other Receivables decreased by 12.02% or P41.35M from P343.92M in 2023 to P302.57M in 2024. Contributing to this change are the decline in sales and collections from customers. There was also a P2.95M additional provision for doubtful accounts receivable book at the year.

Prepayments and Other Current Assets

Prepayments and other current assets increased by 10.92% or by P16.50M from P151.07M in 2023 to P167.56M in 2024. This is mainly due to the additional P14M short-term placements made during the year with maturity of more than 3 months.

Investment Property

Investment Property amounting to P43.36M pertains to the land purchased in Batangas during the year.

Right of Use Assets - Net

Right of use asset decreased by 7.72% or Php1.04M from Php13.42M in 2023 to Php12.39M in 2024. This is mainly due to the monthly depreciation of right of use asset.

Post-Employment defined benefit asset

Retirement Asset increased by 188.35% or Php5.91M from P3.14M in 2023 to P9.05M in 2024. Based on the 2024 Actuarial Report for the Company's Employee Retirement Fund, the Company's retirement fund is more than enough to cover for the computed retirement obligation as of December 31, 2024. Thus, the P9.05M post-employment defined benefit asset recognized at the end of 2024.

Other Non-Current Assets

Other non-current assets decreased by 58.97% or Php22.17M from Php37.52M in 2023 to Php15.42M in 2024. Contributing significantly to this decline is the P16M worth of trucks and machines received in 2024 that were paid advanced in 2023.

Trade and Other Payables

Trade and other payables decreased by 110.34% or Php110.34M from Php292.89M in 2023 to Php182.55M in 2024. This is mainly due to payments made to suppliers and the 2nd installment payment for the land purchased from Asean Timber Corporation.

Lease Liabilities - Current

Lease liabilities increased by 52.42% or Php1.48M from Php2.83M in 2023 to Php4.31M in 2024. The Company's sales depot in Cebu relocated after not renewing its lease contract. The relocation needed the Company to enter a new lease contract. This caused the increase in the lease liability by the end of December 31, 2024.

Income Tax Payable

Income tax payable decreased by 89.59% or by P7.85M from P8.77M in 2023 to P0.91M in 2024. This is due to lower taxable income in 2024 as compared to 2023.

Lease Liabilities – Non Current

Non-Current Lease liabilities decreased by 15.44% or Php2.04M from Php13.19M in 2023 to Php11.16M in 2024. This is due to the reclassification of lease liability that will become due and payable in 2025.

Other Payables – Non Current

Non-Current Other Payables pertains to the remaining installments on the land purchased from Asean Timber Corporation. As of December 31, 2024, it decreased by 50.00% or Php31.68M. This is due to the reclassification to current liability of the 3rd installment that will become due and payable on July 2025.

Retained Earnings

Retained Earnings increased by 12.19% or Php131.27M from Php1,076.45M in 2023 to P1,207.73M in 2024. The increase is due to the generated profit after tax during the year reduced by the dividends paid in June 2023.

3. Key Performance Indicators

LIQUIDITY RATIOS		
Key Indicators	December 31, 2024	December 31, 2023
Current ratio	8.24 : 1.00	5.20 : 1.00
Acid test ratio	3.96 : 1.00	2.55 : 1.00
Book value per share	3.52	3.30
SOLVENCY RATIOS		
Key Indicators	December 31, 2024	December 31, 2023
Debt to equity ratio	0.15 : 1.00	0.23 : 1.00
Asset to equity ratio	1.15 : 1.00	1.23 : 1.00
PROFITABILITY RATIOS		
Key Indicators	December 31, 2024	December 31, 2023
Earnings per share	0.31	0.41
Return on assets	7.77%	9.97%
Return on equity	8.94%	12.30%
Gross profit ratio	32.08%	36.50%
Net profit (after tax) ratio	12.90%	16.45%

Notes:

1. Current Ratio (Current Assets/Current Liabilities)
To test the Company's ability to pay its short-term debts
2. Acid Test Ratio (Quick Assets/Current Liabilities)
Measures the Company's ability to pay its short-term debts from its most liquid assets without relying on inventory.
3. Book Value per Share (Equity/Shares Outstanding)
Measures the amount of net assets available to stockholders of a given type of stock.
4. Debt to Equity Ratio (Total Liabilities/Total Equity)
Measures the amount of total assets provided by stockholders
5. Asset to Equity Ratio (Total Assets/Total Equity)
Shows the relationship of the total assets to the portion owned by the stockholders.
Indicates the Company's leverage, the amount of debt used to finance the firm.
6. Earnings per Share (Net Profit/Shares Outstanding)
Reflects the Company's earning capability.
7. Return on Assets (Net Profit/Average Total Assets)
Indicates whether assets are being used efficiently and effectively
8. Return on Equity (Net Profit/Average Total Equity)
Measures the ability of the company to generate profit from investment of stockholders
9. Gross Profit Ratio (Gross Profit/Revenues)
Measures the percentage of gross income to sales
10. Net Profit Ratio (Net Profit/Revenues)
Measures the percentage of net income to sales

FY 2023 versus 2022

Changes in Financial Condition and/or Results of Operations
(Comparative balances for December 31, 2023 and December 31, 2022)

Changes in Financial Condition	2023	2022	Change	% Change
CURRENT ASSETS				
Cash and cash equivalents	374,244,448	255,027,375	119,217,073	46.75%
Trade and other receivables - net	343,924,123	294,422,081	49,502,042	16.81%
Inventories	716,917,605	705,687,384	11,230,221	1.59%
Prepayments and other current assets	151,067,824	116,582,436	34,485,388	29.58%
Total Current Assets	1,586,154,000	1,371,719,276	214,434,724	15.63%
NON-CURRENT ASSETS				
Property, plant and equipment - net	846,879,338	671,957,011	174,922,327	26.03%
Right-of-use assets - net	13,422,110	14,762,376	(1,340,266)	-9.08%
Post-employment defined benefit asset - net	3,139,156	4,671,133	(1,531,977)	-32.80%
Other non-current assets - net	37,594,241	12,816,124	24,778,117	193.34%
Total Non-current Assets	901,034,845	704,206,644	196,828,201	27.95%
TOTAL ASSETS	2,487,188,845	2,075,925,920	411,262,925	19.81%
CURRENT LIABILITIES				
Trade and other payables	292,885,547	214,516,411	78,369,136	36.53%
Mortgage and loan payables	333,679	1,984,626	(1,650,947)	-83.19%
Lease liabilities	2,827,692	4,332,370	(1,504,678)	-34.73%
Income tax payable	8,767,103	9,207,090	(439,987)	-4.78%
Total Current Liabilities	304,814,021	230,040,497	74,773,524	32.50%
NON-CURRENT LIABILITIES				
Lease liabilities	13,194,332	13,088,724	105,608	0.81%
Deferred tax liabilities - net	91,192,283	72,105,374	19,086,909	26.47%
Mortgage payables	-	333,679	(333,679)	-100.00%
Other payables	63,720,000	-	63,720,000	0.00%
Total Non-current Liabilities	168,106,615	85,527,777	82,578,838	96.55%
Total Liabilities	472,920,636	315,568,274	157,352,362	49.86%
EQUITY				
Capital stock	630,800,000	630,800,000	-	0.00%
Treasury shares, at cost	(41,096,031)	(41,096,031)	-	0.00%
Additional paid-in capital	52,309,224	52,309,224	-	0.00%
Revaluation reserves	295,801,165	234,782,852	61,018,313	25.99%
Retained earnings	1,076,453,851	883,561,601	192,892,250	21.83%
Total Equity	2,014,268,209	1,760,357,646	253,910,563	14.42%
TOTAL LIABILITIES AND EQUITY	2,487,188,845	2,075,925,920	411,262,925	19.81%
Changes in Results of Operations				
Revenues	1,506,695,998	1,760,815,265	(254,119,267)	-14%
Cost Of Goods Sold	956,681,271	1,218,783,523	(262,102,252)	-22%
Gross Profit	550,014,727	542,031,742	7,982,985	1%
Other Operating Expenses	230,325,646	241,044,053	(10,718,407)	-4%
Other Income (Charges)				
Foreign currency gains - net	1,663,716	4,843,031	(3,179,315)	-66%
Finance costs - net	(1,167,870)	(1,912,959)	745,089	-39%
Finance income	9,063,146	135,264	8,927,882	6600%
Other income	968,923	2,263,395	(1,294,472)	-57%
Profit Before Tax	330,216,996	306,316,420	23,900,576	8%
Tax Expense	82,367,236	77,416,110	4,951,126	6%
Net Profit	247,849,760	228,900,310	18,949,450	8%

1. Results of Operations

Material Changes to the Statement of Comprehensive Income for the period ended December 31, 2023 compared to the Statement of Comprehensive Income for the period ended December 31, 2022 (increase/ decrease of 5.00% or more)

Revenues

Revenues decreased by 14% or by P254.12M from P1,706.82M in 2022 to P1,506.70M in 2023. During the first quarter of the year, the Company's revenue was falling behind when compared to same period last year. 51% of the decline in the said quarter came from export sales of the Compounds Division. The situation for the said segment reversed as it slowly increased its sales. However, the increase in these periods were not enough to cover the sales loss in the first quarter. On the other hand, Pipes Division, had a slow turnout of sales as there was slowdown in the infrastructure project which is brought about by high interest rates.

Cost of Sales

Total Cost of Sales for the year was at P956.68M. Comparing this with 2022 cost of sales, it declined by P262.1M or by 22%. This is mainly driven by the decline in sales during the year. It can be noted that the decline in

Other Income (Charges)

Total Other Income (Charges) comprising of foreign currency gains (loss), financial cost, finance income and other income increased by P5.2M or by 98% from P5.33M in 2022 to P10.53M in 2023. This is due to the amount of interest income earned from peso and dollar time deposits placed towards the end of 2022.

Tax Expense

There was an increase in tax expense of P4.95M or 6% from P77.42M in 2022 to 82.37M in 2023. Despite the decline in sales, taxable income still increased due to reduction in production and operating costs.

2. Financial Condition

Material Changes to the Statement of Financial Position as at December 31, 2023 compared to the Statement of Financial Position as at December 31, 2022 (increase/ decrease of 5.00% or more)

Cash and Cash Equivalents

Cash and cash equivalents increased by 46.75% or by P119.44M from P255.03M in 2022 to P374.24M in 2023. This is driven by collections from customers, increased advance payments made by clients, and lesser payments to raw material suppliers as purchases for the year dropped by 24%.

Trade and Other Receivables

Trade and Other Receivables increased by 16.81% or by P49.50M from P294.42 in 2022 to P343.92M in 2023. This increase is due the generated credit sales during the year and slightly longer collection days as compared to last year.

Prepayments and Other Current Assets

Prepayments and other current assets increased by 29.58% or by P34.49M from P116.58 in 2022 to P151.07M in 2023. This is mainly due to the short-term placements which were mostly placed in 2023.

Property, plant and equipment - net

Property, plant and equipment – net increased by 26.03% or by P174.92 from Php671.96M to Php846.88M. This is significantly due to the revaluation of land that happens every 2 years, and the recognition of a land being purchased on installment basis. While no transfer of title yet was made for the land being purchased, the provision in the Contract to Sell which states Crown Asia Chemicals Corporation can pre-use the land warrants the recognition of land in its books.

Right of Use Assets - Net

Right of use asset decreased by 9.08% or Php1.34M from Php14.76M in 2022 to Php13.42M in 2023. This is mainly due to the monthly depreciation of right of use asset.

Post-Employment defined benefit asset

Retirement Asset decreased by 32.80% or Php1.53M from P4.67M in 2022 to P3.14M in 2023. Based on the 2022 Actuarial Report for the Company's Employee Retirement Fund, the fair value of plan assets increased by Php1.43M. However, the present value of the retirement obligation also increased Php3.37M. This caused the noted decline in the post-employment benefit asset.

Other Non-Current Assets

Other non-current assets increased by 193.34% or Php24.78M from Php12.82M in 2022 to Php37.52M in 2023. This is mainly due to the advanced payments/downpayments made in November and December for the purchase of trucks and machines to be used in operations. The increase is also driven by the recognized deferred input VAT on the land being purchased on installment.

Trade and Other Payables

Trade and other payables increased by 36.53% or Php78.37M from Php214.52M in 2022 to Php292.89M in 2023. This is due the increase in advance payments made by customers and, the recognition of liability from the land being purchased on installment for entire installment period.

Mortgage Payable-Current

Mortgage payable decreased by 83.19% or Php1.65M from Php1.99M in 2022 to Php0.33M in 2023 due to a vehicle mortgage that will be fully settled in 2024.

Lease Liabilities

Lease liabilities decreased by 34.73% or Php1.50M from Php4.33M in 2022 to Php2.83M in 2023. This is due to the non-renewal of a warehouse lease contract in one of the Company's sales depots.

Deferred Tax Liabilities - net

Net Deferred Tax Liabilities increased by 26.47% or Php19.09M from Php72.11M in 2022 to Php91.19M in 2023. The increase is mainly due to the revaluation of land properties of the Company.

Revaluation Reserve

Revaluation Reserve increased by 21.83% or Php192.89M from Php883.56M in 2022 to Php1,076.45M in 2023. This is due to the revaluation of land properties of the Company which happens every 2 years.

Retained Earnings

Retained Earnings increased by 21.83% or Php192.89M from Php883.56M in 2022 to P1,076.45M in 2023. The increase is due to the generated profit after tax during the year reduced by the P54.96M dividends paid in May and July 2023.

3. Key Performance Indicators

LIQUIDITY RATIOS		
Key Indicators	December 31, 2023	December 31, 2022
Current ratio	5.20 : 1.00	5.95 : 1.00
Acid test ratio	2.55 : 1.00	2.41 : 1.00
Book value per share	3.30	2.88
SOLVENCY RATIOS		
Key Indicators	December 31, 2023	December 31, 2022
Debt to equity ratio	0.23 : 1.00	0.18 : 1.00
Asset to equity ratio	1.23 : 1.00	1.18 : 1.00
PROFITABILITY RATIOS		
Key Indicators	December 31, 2023	December 31, 2022
Earnings per share	0.41	0.37
Return on assets	9.97%	11.03%
Return on equity	12.30%	13.00%
Gross profit ratio	36.50%	30.78%
Net profit (after tax) ratio	16.45%	13.00%

Notes:

11. Current Ratio (Current Assets/Current Liabilities)

To test the Company's ability to pay its short-term debts

12. Acid Test Ratio (Quick Assets/Current Liabilities)

Measures the Company's ability to pay its short-term debts from its most liquid assets without relying on inventory.

13. Book Value per Share (Equity/Shares Outstanding)

Measures the amount of net assets available to stockholders of a given type of stock.

14. Debt to Equity Ratio ($\text{Total Liabilities} / \text{Total Equity}$)
Measures the amount of total assets provided by stockholders
15. Asset to Equity Ratio ($\text{Total Assets} / \text{Total Equity}$)
Shows the relationship of the total assets to the portion owned by the stockholders.
Indicates the Company's leverage, the amount of debt used to finance the firm.
16. Earnings per Share ($\text{Net Profit} / \text{Shares Outstanding}$)
Reflects the Company's earning capability.
17. Return on Assets ($\text{Net Profit} / \text{Average Total Assets}$)
Indicates whether assets are being used efficiently and effectively
18. Return on Equity ($\text{Net Profit} / \text{Average Total Equity}$)
Measures the ability of the company to generate profit from investment of stockholders
19. Gross Profit Ratio ($\text{Gross Profit} / \text{Revenues}$)
Measures the percentage of gross income to sales
20. Net Profit Ratio ($\text{Net Profit} / \text{Revenues}$)
Measures the percentage of net income to sales

FY 2022 versus 2021

Changes in Financial Condition and/or Results of Operations
(Comparative balances for December 31, 2022 and December 31, 2021)

Changes in Financial Condition	2022	2021	Change	% Change
CURRENT ASSETS				
Cash and cash equivalents	255,027,375	108,633,691	146,393,684	134.76%
Trade and other receivables - net	294,422,081	339,062,457	(44,640,376)	-13.17%
Inventories	705,687,384	700,898,060	4,789,324	0.68%
Prepayments and other current assets	116,582,436	137,924,436	(21,342,000)	-15.47%
Total Current Assets	1,371,719,276	1,286,518,644	85,200,632	6.62%
NON-CURRENT ASSETS				
Property, plant and equipment - net	671,957,011	676,798,883	(4,841,872)	-0.72%
Right-of-use assets - net	14,762,376	16,838,522	(2,076,146)	-12.33%
Post-employment defined benefit asset - net	4,671,133	2,936,556	1,734,577	59.07%
Other non-current assets - net	12,816,124	18,506,540	(5,690,416)	-30.75%
Total Non-current Assets	704,206,644	715,080,501	(10,873,857)	-1.52%
TOTAL ASSETS	2,075,925,920	2,001,599,145	74,326,775	3.71%
CURRENT LIABILITIES				
Trade and other payables	214,516,411	311,802,136	(97,285,725)	-31.20%
Mortgage and loan payables	1,984,626	2,246,361	(261,735)	-11.65%
Lease liabilities	4,332,370	3,571,012	761,358	21.32%
Income tax payable	9,207,090	5,057,816	4,149,274	82.04%
Total Current Liabilities	230,040,497	322,677,325	(92,636,828)	-28.71%
NON-CURRENT LIABILITIES				
Lease liabilities	13,088,724	15,666,756	(2,578,032)	-16.46%
Deferred tax liabilities - net	72,105,374	72,049,746	55,628	0.08%
Mortgage payables	333,679	2,316,587.00	(1,982,908)	-85.60%
Other payables	-	-	0	0.00%
Total Non-current Liabilities	85,527,777	90,033,089	(4,505,312)	-5.00%
Total Liabilities	315,568,274	412,710,414	(97,142,140)	-23.54%
EQUITY				
Capital stock	630,800,000	630,800,000	-	0.00%
Treasury shares, at cost	(41,096,031)	(41,096,031)	-	0.00%
Additional paid-in capital	52,309,224	52,309,224	-	0.00%
Revaluation reserves	234,782,852	231,142,347	3,640,505	1.58%
Retained earnings	883,561,601	715,725,191	167,836,410	23.45%
Total Equity	1,760,357,646	1,588,880,731	171,476,915	10.79%
TOTAL LIABILITIES AND EQUITY	2,075,925,920	2,001,591,145	74,334,775	3.71%
Changes in Results of Operations				
Revenues	1,760,815,265	1,740,847,346	19,967,919	1%
Cost Of Goods Sold	1,218,783,523	1,262,277,223	(43,493,700)	-3%
Gross Profit	542,031,742	478,570,123	63,461,619	13%
Other Operating Expenses	241,044,053	190,097,813	50,946,240	27%
Other Income (Charges)				
Foreign currency gains - net	4,843,031	7,221,166	(2,378,135)	-33%
Finance costs - net	(1,912,959)	(2,016,237)	103,278	-5%
Finance income	135,264	163,550	(28,286)	-17%
Other income	2,263,395	1,744,216	519,179	30%
Profit Before Tax	306,316,420	295,585,005	10,731,415	4%
Tax Expense	77,416,110	71,278,846	6,137,264	9%
Net Profit	228,900,310	224,306,159	4,594,151	2%

1. Results of Operations

Material Changes to the Statement of Comprehensive Income for the period ended December 31, 2022 compared to the Statement of Comprehensive Income for the period ended December 31, 2021 (increase/ decrease of 5.00% or more)

Gross Profit and Gross Profit Margin

Gross profit margin increased by 13% or by 63.46M from 478M in 2021 to P542M. This is due to the implemented price increases of Pipes and PPR products as well as decrease in the unit purchase price of major raw materials used in production.

Other Operating Expenses

A significant increase in operating expenses was noted at 27% or P50.95M from P190.10M in 2021 to P241.04M in 2022. Contributing to this material change is the increase in salaries of employees arising from promotion and annual salary adjustments, travel and fuels costs, commission and marketing expenses to boost sales.

Finance Cost

There was a 5% drop in finance cost due to the decrease in interest expense from our mortgage on vehicles and trucks. The mortgages have a 5-year term and were taken in the years 2018 and 2019. Full settlement will be in 2023 and 2024.

Foreign Exchange Gains - net

Foreign exchange gains decreased by 33% due to the decrease in the Company's dollar denominated sales transactions during the year while US Dollar strengthens its value.

Tax Expense

2022 tax expense increased by 8% or by 6.14M due to higher taxable income as compared in 2021. There were tax credits arising from the change in the corporate income tax rate in 2020 which was carried over to 2021 resulting to lower 2021 tax expense.

2. Financial Condition

Material Changes to the Statement of Financial Position as at December 31, 2022 compared to the Statement of Financial Position as at December 31, 2021 (increase/ decrease of 5.00% or more)

Cash and Cash Equivalents

Cash and cash equivalents increased by 135% or by P146.40M from P108.63M in 2021 to P255.03M in 2022. The increase is driven by the improvements in collections from customers. Also, the cost of raw materials decreased thereby reducing the amounts paid to suppliers.

Trade and Other Receivables

Due to the improvements in customer collections, trade and other receivable decreased by 13% or P43.83M from P339.06 to P295.23M. Further, the company implemented a stricter credit evaluation for existing and new customers.

Prepayments and Other Current Assets

Prepayments and other current assets decreased by 15% or by P21.34M from P137.92 in 2021 to P116.58M in 2022 due to higher amount of input vat claimed and used against output vat during the year.

Right of Use Assets - Net

Right of use asset decreased by 12% or Php2.08M from Php16.84M to Php14.76M due to the monthly depreciation of right of use asset.

Post-Employment defined benefit asset

Retirement Asset increased by 59% or 1.73M from P2.94 to P4.67M. Based on the 2022 Actuarial Report for the Company's Employee Retirement Fund, it is overfunded by P4.67M. This was computed based on the financial assumption that the discount rate is at 7.22%.

Other Non-Current Assets

Other non-current assets decreased by 31% or Php5.70M from Php18.52M to Php12.82M. This is due to the receipt of goods paid in advance to suppliers.

Trade and Other Payables

Trade and other payables decreased by 31% or P97.30M from P311.80M to P214.50M due to the decrease in raw materials purchased during the year as well as the decline in the cost of raw materials.

Mortgage Payable-Current

Mortgage payable decreased by 12% or P0.26M from P2.25M to P1.99M due to a vehicle mortgage that will be fully settled in 2023.

Lease Liabilities

Lease liabilities increased by 21% or P0.76M from P3.57M to P4.33M. This is due to the renewal of two lease contracts with lease terms of 2 and 3 years in 2022. Under PFRS 16, all leases are considered as finance lease. The lease liability for the entire lease contract duration is immediately recognized and will be reduced by the amount of monthly amortization.

Income Tax Payable

Income Tax Payable increased by 98% due to higher taxable income in 2022 as compared to previous year. There was a tax credit arising from the change in the corporate income tax rate in 2020 which was applied in 2021 resulting to lower tax payable in 2021.

Mortgage Payable

Mortgage Payable decreased by 86% or P1.99M from P2.32M to P0.33M. This is due to the reclassification of mortgage payments to be made in the next 12 months to Mortgage Payable – Current. Also, these mortgages will be fully settled in 2023 and early 2024.

Retained Earnings

Retained Earnings increased by 23% or P167.83M from P715.73M to P883.56M as a result of the generated profit after tax during the year reduced by dividends paid last April 19, 2022 and June 19, 2022 totaling to Php61.06M.

3. Key Performance Indicators

LIQUIDITY RATIOS		
Key Indicators	December 31, 2022	December 31, 2021
Current ratio	5.95 : 1.00	3.99 : 1.00
Acid test ratio	2.41 : 1.00	1.39 : 1.00
Book value per share	2.88	2.60
SOLVENCY RATIOS		
Key Indicators	December 31, 2022	December 31, 2021
Debt to equity ratio	0.18 : 1.00	0.26 : 1.00
Asset to equity ratio	1.18 : 1.00	1.26 : 1.00
PROFITABILITY RATIOS		
Key Indicators	December 31, 2022	December 31, 2021
Earnings per share	0.37	0.37
Return on assets	11.03%	11.21%
Return on equity	13.00%	14.12%
Gross profit ratio	30.78%	27.49%
Net profit (after tax) ratio	13.00%	12.88%

Notes:**21. Current Ratio (Current Assets/Current Liabilities)**

To test the Company's ability to pay its short-term debts

22. Acid Test Ratio (Quick Assets/Current Liabilities)

Measures the Company's ability to pay its short-term debts from its most liquid assets without relying on inventory.

23. Book Value per Share (Equity/Shares Outstanding)

Measures the amount of net assets available to stockholders of a given type of stock.

24. Debt to Equity Ratio (Total Liabilities/Total Equity)

Measures the amount of total assets provided by stockholders

25. Asset to Equity Ratio (Total Assets/Total Equity)

Shows the relationship of the total assets to the portion owned by the stockholders.

Indicates the Company's leverage, the amount of debt used to finance the firm.

26. Earnings per Share (Net Profit/Shares Outstanding)

Reflects the Company's earning capability.

27. Return on Assets (Net Profit/Average Total Assets)

Indicates whether assets are being used efficiently and effectively

28. Return on Equity (Net Profit/Average Total Equity)

Measures the ability of the company to generate profit from investment of stockholders

29. Gross Profit Ratio (Gross Profit/Revenues)

Measures the percentage of gross income to sales

30. Net Profit Ratio (Net Profit/Revenues)

Measures the percentage of net income to sales

2025 Plan of Operations

1. Manufacture new product
2. Continue geographic expansion
3. Broaden market segments
4. Enhance Data Privacy and Cyber Security
5. Succession Planning
6. Purchase additional machineries
7. Upgrade production facilities, tools, equipment and accessories

Item 7. Financial Statements

The Financial Statements of the Company are incorporated herein by reference and attached as an integral part of this SEC Form 17-A.

Item 8. Information on Independent Public Accountant and Other Related Matters

1. Independent Public Accountant

- a. Punongbayan & Araullo (P&A) was engaged by the company to audit the Company's financial statements for the calendar years December 31, 2022, 2023 and 2024. Their responsibility is to express an opinion on these financial statements based on their audit. The audits were conducted in accordance with Philippine Standards on Auditing.

Punongbayan & Araullo has neither shareholdings in the Company nor any right, whether legally enforceable or not, to nominate persons or to subscribe to the securities in the Company. Both these independent public accountants will not receive any direct or indirect interest in the Company and in any securities thereof (including options, warrants, or rights thereto) pursuant to or in connection with the Listing. The foregoing is in accordance with the Code of Ethics for Professional Accountants in the Philippines set by the Board of Accountancy and approved by the Professional Regulation Committee.

- b. Audit and Audit Related Fees

Punongbayan & Araullo billed the Company P600,000 P640,000 and P680,000 for the examination of the financial statements for the calendar years December 31, 2021, 2022 and 2023 respectively, exclusive of 15% professional fees for out-of-pocket expenses and 12% value added tax.

- c. Tax Fees

Punongbayan & Araullo did not render professional services to the Company for tax accounting, compliance, advice, planning, and any other form of tax services.

d. Audit Committee Approval Policies

Under the Company's Manual on Corporate Governance, the policies and procedures for the audit rendered by the independent public auditors are to be taken up, discussed, and approved by the Company's Audit Committee.

The Audit Committee's decisions are based on the standards set forth by the Company for the purpose of audit or tax services, as the case may be. If the proposal submitted by the independent public auditor is within the standards set forth, then the proposal is forwarded to the Company's Board of Directors for approval.

2. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There was no event where P&A and the Company had any disagreement with regard to any matter relating to accounting principles or practices, disclosure of financial statements or auditing scope or procedure.

Changes in Accounting Policies

Please refer to Note 2 – Summary of Significant Accounting Policies under Changes in Accounting Policies and Disclosures discussion on the Notes to Financial Statements of the year ended December 31, 2023, included in this report.

PART III – CONTROL AND COMPENSATION INFORMATION

Item 9. Directors and Executive Officers of the Issuer

Board of Directors

The Company's Board of Directors is responsible for the over-all management and direction of the Company. The Board meets to review and monitor the Company's future. Each Board member serves for a term of one (1) year, subject to re-election. A director who was elected to fill any vacancy holds office only for the unexpired term of his/her predecessor.

As of December 31, 2023, the composition of the Company's Board of Directors is as follows:

Board of Directors				
Name	Age	Nationality	Present Position	Period of Service in the Company
Walter H. Villanueva	70	Filipino	Chairman of the Board	23 years
Nicasio T. Perez	67	Filipino	Director	35 years
Derrick P. Villanueva	42	Filipino	Director	15 years
Hans T. Perez	35	Filipino	Director	11 years
Eugene H. Villanueva	68	Filipino	Director	35 years

Daphne V. Yu	41	Filipino	Director	1 year
Fernando Lopez	73	Filipino	Lead - Independent Director	2 years
Joel Tan Torres	67	Filipino	Independent Director	Less than 1 year
Rogelio Panlasigue	68	Filipino	Independent Director	Less than 1 year

To describe the business experience of the Company's directors for the past five (5) years, we have outlined hereunder their professional and business affiliations, as follows:

Walter H. Villanueva, 70, Filipino, Chairman of the Board, President, Chief Risk Officer

Mr. Walter H. Villanueva is concurrently a director and stockholder of Asean Timber Corporation, Husky Plastics Corporation, WT Derrick Realty Corporation and Guiguinto Integrated Wood Industries Corporation. He is likewise the Chairman or President and General Manager of these companies. From 2005 to present, Mr. Villanueva served as the Vice President for Sales and Marketing and the General Manager for the Pipe Group of Crown Asia Chemicals Corporation. He was appointed by the Board of Directors on July 19, 2019 as President of Crown Asia Chemicals Corporation, effective August 1, 2019. He was also appointed by the Board of Directors as Chief Risk Officer effective July 10, 2020.

Mr. Villanueva holds a Bachelor of Science degree in Business Administration and Marketing from the University of the Philippines Diliman.

Nicasio T. Perez, 67, Filipino, Director and VP-Treasurer, CFO - OIC

Mr. Nicasio T. Perez is concurrently a director and stockholder of Asean Timber Corporation and Guiguinto Integrated Wood Industries Corporation. He likewise serves as Treasurer of Asean Timber Corporation and Chairman of the Board of Directors of Guiguinto Integrated Wood Industries Corporation. He holds a Bachelor of Science degree in Commerce from the University of Sto. Tomas.

Derrick P. Villanueva, 42, Filipino, Director and General Manager – PVC Pipes Division

Mr. Derrick P. Villanueva was the Assistant General Manager – PVC Pipes Division position from July 2009 to December 2013 before he was promoted to General Manager for the same division on January 1, 2014. He is concurrently a director and stockholder of WT Derrick Realty Corporation and Husky Plastics Corporation. Mr. Villanueva holds a Diploma in Chemical Sciences from the British Columbia Institute of Technology and a Bachelor of Science degree in Entrepreneur Management from the University of Asia and the Pacific. He also finished his Regis-Ateneo MBA at the Ateneo Graduate School of Business last November 2022.

Hans Joseph T. Perez, 35, Filipino, General Manager – PP-R/HDPE Pipes Division

Mr. Hans T. Perez assumed his position as Assistant General Manager of the PP-R /HDPE Pipes Division in 2014. He holds a Bachelor of Science degree in Commerce major in Business Management from the De La Salle University. In 2017, he was promoted to the position of General Manager of the same division. He was designated by the Board as Risk Management Officer on September 29, 2017. On May 29, 2020, he was elected as Director of the company.

Eugene H. Lee Villanueva, 68, Filipino, Director

Mr. Eugene H. Lee Villanueva is concurrently a director and stockholder of Husky Plastics Corporation. He is an MBA Candidate in the Ateneo De Manila University and holds a Bachelor of Science degree in Pre Medicine from the University of the Philippines Diliman. He retired as President of Crown Asia Chemicals Corporation effective August 1, 2019.

Daphne V. Yu, 41, Filipino, Director

Ms. Daphne V. Yu is currently a director and broker in RE/MAX Capital. She has been in the real estate field since 2011. She first gained experience in Century Properties Group then eventually forming her own real estate brokerage, the President of Property Source PH, in 2014.

Ms. Yu obtained her BS Management Engineering Degree from Ateneo de Manila in 2004.

Fernando S. Lopez, 73, Filipino, Lead Independent Director

Mr. Fernando S. Lopez is currently a Director and the Treasurer of A. Magsaysay Inc. and Subsidiaries. He also holds the position of President of Fairex Trading (Asia) Corp. and Magsaysay Holder Insurance Broker Inc.

Mr. Lopez obtained his Bachelor's Degree on Accountancy from University of the East and is a Certified Public Accountant.

Joel Tan Torres, 67, Filipino, Independent Director

Mr. Joel Tan Torres was the Commissioner of the Bureau of Internal Revenue from 2009 to 2010. He also served as the Chairman of the Professional Regulatory Board of Accountancy from 2014 to 2018. He was also a partner in two big audit firms in the Philippines, SGV and Co. and Reyes Tacandong and Co. from 1996 to 2019.

Mr. Torres graduated in the University of the Philippines in 1979 where he took up BS Business Administration and Accountancy. He also got his masteral degree in Business Administration in the same university in 1983. In 1988, he went to Harvard Law School to take up the Internal Law Program.

At present, Mr. Torres is a consultant in JL2T Consulting, company he founded in 2022. He is also an active columnist in the Business Mirror which is started doing in 2015.

Rogelio Panlasigue, 68, Filipino, Lead Independent Director

Mr. Rogelio Panlasigue is currently a Director and the President of Intervest Projects Inc. and Intervest Insurance Agency, Inc. Prior to this, he was affiliated to Phil. Veterans Bank from 2010 to 2016 and Chinatrust Commercial Bank from 2005 to 2009. In both well-known financial institutions, he held the position of Senior Vice President.

Mr. Panlasigue graduated in 1977 from Ateneo de Manila University where he took up AB Economics. He obtained his masteral degree in Business Economics in the University of Asia and the Pacific.

Executive Officers

As of December 31, 2024, the following are the executive officers of the Company:

Principal Officers				
Name	Age	Nationality	Present Position	Year Position was Assumed
Walter H. Villanueva	69	Filipino	Chief Risk Officer President	2020 2019
Nicasio T. Perez	66	Filipino	Chief Finance Office - OIC Vice President – Treasurer	2023 1992
Derrick P. Villanueva	41	Filipino	General Manager – PVC Pipes Division Assistant General Manager- PVC Pipes Division	2014 2009
Hans Joseph T. Perez	34	Filipino	Risk Management Officer and General Manager – PPR /HDPE Pipes Division Assistant General Manager-PPR/HDPE Division	2017 2014
Marie Grace N. Dalupan	42	Filipino	Compliance Officer AVP-Finance	2020 2019
Jason C. Nalupta	52	Filipino	Corporate Secretary Chief Information Officer	2012
Ann Margaret Keh Lorenzo	35	Filipino	Assistant Corporate Secretary	2017

The following outlines the business experience of the other Company's officers for the past five (5) years:

Marie Grace N. Dalupan, 43, Filipino, AVP-Finance

Ms. Dalupan assumed her position as AVP-Finance of the Corporate Division in 2019. She was designated by the Board as Compliance Officer on May 29, 2020.

Jason C. Nalupta, 52, Filipino, Corporate Secretary and Chief Information Officer

Jason C. Nalupta, Filipino, 53, is the Corporate Secretary of the Company. He is also currently the Corporate Secretary of listed firms A. Brown Company, Inc., Asia United Bank, Belle Corporation, and Pacific Online Systems Corporation. He is also a Director and/or Corporate Secretary or Assistant Corporate Secretary of private companies, Quantuvis Resources Corporation, Total Gaming Technologies, Inc., Parallax Resources, Inc., SLW Corporation, Belle Infrastructure Holdings, Inc. (Formerly: Metropolitan Leisure & Tourism Corporation), Belle Bay Plaza Corporation, Glyphstudios, Inc., Falcon Resources, Inc., Futurelab Interactive Corp., TGTI

Services, Inc., Loto Pacific Leisure Corporation, FHE Properties, Inc., Stanley Electric Philippines, Inc., Sta. Clara International Corporation and PinoyLotto Technologies Corp.

He is a Partner at Tan Venturanza Valdez Law Offices specializing on corporate, securities, and business laws.

Atty. Nalupta earned his Juris Doctor degree, as well as his Bachelor of Science degree in Management (major in Legal Management), from the Ateneo de Manila University in 1996 and 1992, respectively. Atty. Nalupta was admitted to the Philippine Bar in 1997.

Ann Margaret K. Lorenzo, 35, Filipino, Assistant Corporate Secretary

Ann Margaret K. Lorenzo, Filipino, 35, is the Assistant Corporate Secretary of the Corporation. She is concurrently the Corporate Secretary of the following companies: Repower Energy Development Corporation, Coal Asia Holdings Incorporated, Arquee Corp., Green Asia Resources Corp., GGO Realty Holdings, Inc., Bluepanel Equities and Development Inc. and Genarch Holdings Inc. She is also the Assistant Corporate Secretary of Asia United Bank Corporation, Pacific Online Systems Corporation, Tagaytay Highlands International Golf Club, Inc., The Country Club at Tagaytay Highlands, Inc., Tagaytay Midlands Golf Club, Inc., The Spa and Lodge at Tagaytay Highlands, Inc., Jin Natura Resources Corp., Jin Navitas Resource, Inc., Catmon Felix, Inc., Yeoj Commoditas, Inc., Yeoj Socialis, Inc., Yeoj Turbulentus, Inc., Yeoj Universalis, Inc., Bayby Earth, Inc., Jaman Boracay Corporation, Jaman Cebu Corporation, Jaman Hari Corporation, Jaman Reyna Corporation, Jaman Tagaytay Corporation, Corellia Ventures Incorporated, Sacareen Ventures Incorporated and Iridium Ventures Incorporated.

She is a Partner at Tan Venturanza Valdez where she specializes in securities law, special projects, and banking. She also lectures at the Paralegal Training Program of the UP Law Center on corporate housekeeping AMLA, competition and data privacy.

She obtained her Bachelor of Arts degree in English Studies (cum laude) and Juris Doctor degree from the University of the Philippines in 2010 and 2014, respectively. She was admitted to the Philippine bar in April 2015.

Significant Employees

No single person is expected to contribute more significantly than others do to the business since the Company considers the collective efforts of all its employees as instrumental to the overall success of the Company's performance. Other than standard employment contracts, there are no arrangements with non-executive employees that will assure the continued stay of these employees with the Company.

Board Meetings and Attendance

Board	Name	No. of Meetings Held during the Year	No. of Meetings Attended	%
Chairman	Walter H. Villanueva	6	6	100.00%
Member	Nicasio T. Perez	6	6	100.00%
Member	Derrick P. Villanueva	6	6	100.00%
Member	Eugene H. Villanueva	6	6	100.00%
Member	Hans T. Perez	6	6	100.00%
Member	Daphne V. Yu	6	6	100.00%
Member	Fernando Lopez	6	6	100.00%
Member	Joel Tan Torres	2	6	100.00%
Member	Rogelio Panlasigue	3	6	100.00%

Note that Mr. Joel Tan Torres and Rogelio Panlasigue was elected as Independent Director last May 9, 2024. They replaced Ms. Marie Therese Santos and Mr. Alberto Ernesto whose 9-year term as Independent Director has lapsed.

Item 10. Executive Compensation

The following summarizes the executive compensation received by the President and the top four (4) most highly compensated officers of the Company for 2024, 2023 and 2022. It also summarizes the aggregate compensation received by all the officers and directors, unnamed.

Name and Position	Year	Salaries	Bonuses	Others	Total
Walter H. Villanueva/ Chairman/President/Head- Pipe Group/ General Manager – PVC Roof Division	2024	₱ 19,910,040.84	₱ 19,405,926.41	₱ 1,561,000	₱ 40,876,967.25
Nicasio T. Perez/VP- Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					
Hans T. Perez/General Manager-PPR/HDPE Division					
Walter H. Villanueva/ Chairman/President/Head- Pipe Group/ General Manager – PVC Roof Division	2023	₱ 19,771,896.00	₱ 22,135,061.40	₱ 1,512,606.94	₱ 43,419,264.34
Tita P. Villanueva/ SVP/Chief Financial Officer					
Nicasio T. Perez/VP- Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					

Hans T. Perez/General Manager-PPR/HDPE Division					
Walter H. Villanueva/Chairman/President/Head-Pipe Group/ General Manager – PVC Roof Division					
Tita P. Villanueva/SVP/Chief Financial Officer	2022	₱ 20,400,360	₱ 21,990,107.64	₱ 2,243,124.40	₱ 44,634,092.04
Nicasio T. Perez/VP-Treasurer					
Derrick P. Villanueva/General Manager-PVC Pipes Division					
Aggregate compensation paid to all officers and directors as a group unnamed	2024	₱ 19,910,040.84	₱ 19,405,926.41	₱ 1,561,000	₱ 40,876,967.25
	2023	₱ 20,613,896	₱ 22,135,061.40	₱ 3,962,838.30	₱ 46,711,795.70
	2022	₱ 20,400,360	₱ 24,355,287.64	₱ 3,185,124.40	₱ 47,940,772.04

Compensation of Directors

Under the By-Laws of the Company, by resolution of the Board, each director shall receive a reasonable per diem allowance for his attendance at each meeting of the Board. As compensation, the Board shall receive and allocate an amount of not more than 10.00% of the net income before income tax of the Company during the preceding year. Such compensation shall be determined and apportioned among the directors in such manner as the Board may deem proper, subject to the approval of stockholders representing at least a majority of the outstanding capital stock at a regular or special meeting of the stockholders.

For 2024, the Board received per diem allowance of P1,561,000 and P6,439,231.40 performance incentive. Net income before tax in 2022 was P330,216,996.

Currently for Board meetings, the Chairman receives P25,000 and other directors at P20,000 per meeting attended. For Committee meetings, the Committee Chairperson receives P12,000 and the members receive P10,000 per meeting attended.

Item 11. Security Ownership of Certain Beneficial Owners and Management

Security Ownership of Certain Record and Beneficial Owners

As at December 31, 2023, the following are the owners of record, **directly or indirectly**, of more than 5.00% of the Company's outstanding capital stock, the number of shares and percentage of shareholdings of each of them:

Security Ownership					
Title of Class	Name, address of record owner and relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	No. of Shares Held	Percent of Class
Common	Walter H. Villanueva Corinthian Gardens, Quezon City <i>Shareholder</i>	Same as record owner	Filipino	107,603,000	17.62%
Common	Nicasio T. Perez West Triangle Homes, Quezon City <i>Shareholder</i>	Same as record owner	Filipino	97,024,422	15.89%
Common	Derrick P. Villanueva Royal View Mansion, San Juan City <i>Shareholder</i>	Same as record owner	Filipino	46,247,293	7.57%
Common	Eugene H. Lee Villanueva West Triangle Homes, Quezon City <i>Shareholder</i>	Same as record owner	Filipino	34,255,108	5.61%
TOTAL					

Security Ownership of Directors and Management

The following are the number of shares owned of record by the directors and executive officers of the Company and the percentage of shareholdings of each of them as of December 31, 2023:

Direct Ownership by Board of Directors and Management				
Title of Class	Name of Beneficial Owner	Amount and Nature of Beneficial Ownership	Citizenship	Percent of Class
Common	Walter H. Villanueva <i>Chairman of the Board, President, Head – Pipes Group, and General Manager – PVC Roof Division and Director</i>	107,605,000 <i>Direct</i>	Filipino	17.62%
Common	Nicasio T. Perez <i>Chief Finance Officer - OIC Vice President – Treasurer and Director</i>	47,280,000 <i>Direct</i>	Filipino	7.74%
Common	Derrick P. Villanueva <i>General Manager – PVC Pipes Division and Director</i>	45,773,293 <i>Direct</i>	Filipino	7.50%
Common	Eugene H. Lee Villanueva <i>Director</i>	34,255,108 <i>Direct</i>	Filipino	5.61%
Common	Daphne V. Yu <i>Director</i>	10,978,188 <i>Direct</i>	Filipino	1.80%
Common	Hans T. Perez <i>General Manager - PPR/HDPE Division and Director</i>	2,524,422 <i>Direct</i>	Filipino	0.41%
Common	Fernando F. Lopez <i>Lead Independent Director</i>	10,000 <i>Direct</i>	Filipino	-nil-
Common	Joel L. Tan-Torres <i>Independent Director</i>	1,000 <i>Direct</i>	Filipino	-nil-
Common	Rogelio B. Panlasigue <i>Independent Director</i>	1,000 <i>Direct</i>	Filipino	-nil-
Total		248,428,011 <i>Direct</i>		40.68%

As of December 31, 2024, the aggregate direct ownership of all directors and officers of the Company as a group is 40.68% of the total issued and outstanding shares of the Company.

Selling Security Holders

None of the Offer Shares is to be offered for the account of security holders.

Voting Trust

The Company knows of no person holding more than 5.00% of shares under a voting trust of similar agreement.

Item 12. Certain Relationships and Related Transactions

Family Relationships

Mr. Walter H. Villanueva and Mr. Eugene H. Lee Villanueva are siblings.

Mr. Derrick P. Villanueva is the son of Mr. Walter H. Villanueva.

Ms. Daphne V. Villanueva is the daughter of Mr. Walter H. Villanueva.

Mr. Hans Joseph T. Perez is the son of Mr. Nicasio T. Perez.

There are no other family relationships known to the Company among directors, executive officers, or persons nominated or chose by the registrant to become directors or executive officers other than the ones disclosed.

Details of the Related Party Transaction are discussed under Note 18 of the Audited Financial Statements.

PART IV – CORPORATE GOVERNANCE

Item 13. Compliance with Leading Practice on Corporate Governance

The Company was listed at the Philippine Stock Exchange (PSE) on April 27, 2015. The company's Integrated Annual Corporate Governance Report (I-ACGR) shall be submitted on or before May 30, 2025, in compliance with SEC Memorandum Circular No. 15 Series of 2017.

PART V – EXHIBITS AND SCHEDULES

Item 14. Exhibits and Reports on SEC Form 17-C

(a) Exhibits - none

(b) Reports on SEC Form 17-C for the last six months of the year

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Form 17-A, Item 7

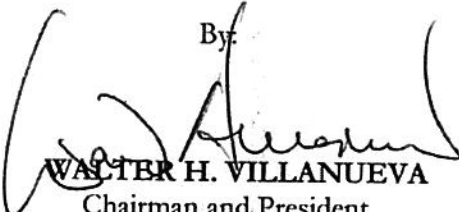
Statement of Management's Responsibility for Financial Statements
Independent Auditor's Report
Statements of Financial Position
Statements of Income
Statements of Comprehensive Income
Statements of Changes in Equity
Statements of Cash Flows
Notes to Financial Statements

SIGNATURES


Pursuant to the requirements of the Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned thereunto duly authorized, in PASIG CITY on 13 MAR 2025.

CROWN ASIA CHEMICALS CORPORATION Issuer

By:


WALTER H. VILLANUEVA
Chairman and President


NICASIO T. PEREZ
VP-Treasury


ATTY. JASON C. NALUPTA
Corporate Secretary

SUBSCRIBED AND SWORN to before me this 13 MAR 2025 day
of _____ 2025 affiants exhibiting to me their Passports, as follows:

NAMES	Passport NO.	DATE/PLACE OF ISSUE
Walter H. Villanueva	P0607032B	02/09/2019 DFA NCR East
Nicasio T. Perez	P9957630A	12/17/2018 DFA NCR East
Atty. Jason C. Nalupta	P7670714A	06/26/2018 DFA NCR South

NOTARY PUBLIC

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Book No. ✓
Series of 2025.


GIANNA CHRIS GAILE E. BITANCOR

Notary Public for Cities of Pasig
and in the Municipality of Pateros
Appointment No. 189 (2024-2025)
Commission Expires on December 31, 2025
2704 East Tower, Tektite Towers, Exchange Road
Ortigas Center, 1605 Pasig City
PTR No. 3040444/01.04.25/Pasig City
IBP No. 499763/01.06.25/Quezon City
Roll of Attorneys No. 84862

COVER SHEET

1 5 9 9 5 0

S.E.C. Registration Number

C R O W N A S I A C H E M I C A L S
C O R P O R A T I O N

(Company's Full Name)

K M 3 3 M C A R T H U R H I G H W A Y
B O T U K T U K A N G U I G U I N T O B U L A C A N

NICASIO T. PEREZ

Contact Person

8 2 8 3 8 7 1 9

Company Telephone Number

1 2 3 1

Month Day
Fiscal Year

AFS

FORM TYPE

0 5 0 8

Month Day
Annual Meeting

Secondary License Type, If Applicable

Dept. Requiring this Doc.

Amended Articles Number/Section

6 5

Total No. of Stockholders

Total Amount of Borrowings

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

**STATEMENT OF MANAGEMENT'S RESPONSIBILITY
FOR FINANCIAL STATEMENTS**

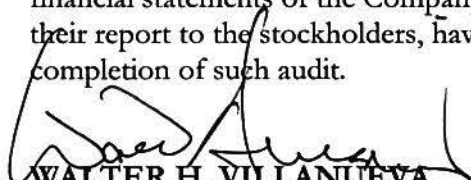
The management of **CROWN ASIA CHEMICALS CORPORATION** is responsible for the preparation and fair presentation of the financial statements, including the schedules attached therein, for the year ended **December 31, 2024**, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.


In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative to do so.

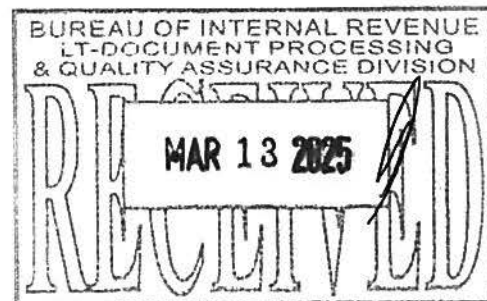
The Board of Directors is responsible for overseeing the Company's financial reporting process.

The Board of Directors reviews and approves the financial statements, including the schedules attached therein, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditor appointed by the stockholders, has audited the financial statements of the Company in accordance with Philippine Standards on Auditing, and in their report to the stockholders, have expressed their opinion on the fairness of presentation upon completion of such audit.


WALTER H. VILLANUEVA
Chairman of the Board and President


NICASIO T. PEREZ
VP-Treasurer / CFO-OIC



Signed this _____ day of _____

SUBSCRIBED AND SWORN to before me this 13 day of MAR 2025
affiant (s) exhibiting to me their Passport, as follows:

NAMES	PASSPORT NO.	DATE/PLACE OF ISSUE
Walter H. Villanueva	P0607032B	02/09/2019 DFA NCR EAST
Nicasio T. Perez	P9957630A	12/17/2018 DFA NCR EAST

NOTARY PUBLIC

Doc. No. 109
Page No. 42
Book No. 446
Series of 2025.

ATTY. JASON G. DE BELEN
Roll No. 36259

Adm. No. NP-008 Notary Public
Notary Public for Quezon City

My Commission expires on December 31, 2025
No. 7M Panay Ave. cor. Sgt. Borromeo St., Q.C.

IBP No. 492597; Q.C., 1-2-2025
ATTO 11-7006522; Q.C. 1-2-2025

Report of Independent Auditors

The Board of Directors and the Stockholders
Crown Asia Chemicals Corporation
Km. 33, McArthur Highway
Bo. Tuktukan, Guiguinto
Bulacan



Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Crown Asia Chemicals Corporation (the Company), which comprise the statements of financial position as at December 31, 2024 and 2023, and the statements of profit or loss, statements of comprehensive income, statements of changes in equity and statements of cash flows for each of the three years in the period ended December 31, 2024, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2024 and 2023, and its financial performance and its cash flows for each of the three years in the period ended December 31, 2024 in accordance with Philippine Financial Reporting Standards (PFRS) Accounting Standards.

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

(a) Revenue Recognition*Description of the Matter*

Revenue is one of the key performance measures used to assess the Company's business performance. Relative to this, there is a presumed significant risk that the amount of revenue reported in the financial statements is higher than what has been actually generated by the Company. Revenue is recognized when the control over the goods has been transferred at a point in time to the customer, i.e., generally when the customer has acknowledged delivery of goods. Revenue from local and export sales is generated through direct sales to contractors and developers, manufacturers and traders, and wholesalers and retailers. For the year ended December 31, 2024, the Company's total revenues amounted to P1,491.6 million.

In our view, revenue recognition is significant to our audit because of the inherent risk of material misstatement involved and the materiality of the amount of recorded revenues which impact the Company's profitability.

The Company's disclosures about its revenue recognition policy and breakdown are included in Notes 2 and 4, respectively.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to revenue recognition, which was considered to be a significant risk, included:

- obtaining an understanding of the Company's different types of revenue streams by reviewing revenue contracts and revenue transaction processes;
- evaluating appropriateness of the Company's revenue recognition policy in accordance with PFRS 15, *Revenue from Contracts with Customers*;
- testing of design and operating effectiveness of internal controls related to the Company's revenue processes, which include inquiry and observation, and test, on a sampling basis, revenue transactions during the year;
- performing test of transactions, on a sample basis, for revenue transactions to ascertain the satisfaction of the performance obligations through delivery of the goods, including but not limited to, reviewing sales invoices, including proof of deliveries, as evidence that control is transferred to the customers;
- performing sales cut-off test, including, among others, examining sales transactions near period end, and analyzing and reviewing sales returns, credit memos and other receivable adjustments subsequent to period end to determine whether revenues are appropriately recognized in the proper period;

- confirming receivables, on sample basis, using positive confirmations, performing alternative procedures for non-responding customers, reporting unresolved differences to appropriate client personnel and projecting errors to the population, to ascertain the testing precision achieved, which further validates the accuracy of revenue recognized by the Company; and,
- performing detailed analysis of revenue segments and related key ratios such as, but not limited to, current year's components of revenues (e.g., by customer and by division) as a percentage of total revenues, receivable turnover and average collection period.

(b) Existence and Valuation of Inventories

Description of the Matter

The total inventories of P709.0 million as of December 31, 2024 represents 46% and 29% of total current assets and total assets of the Company, respectively. Inventories are valued at the lower of cost and net realizable value. Cost is determined using the weighted average method. Recognition of inventory cost, particularly related to finished goods, involves management judgment and estimates in appropriately allocating the manufacturing costs, including overhead, based on actual units produced. In addition, management uses estimates in assessing whether inventories are valued at the lower of cost and net realizable value. Moreover, the Company's inventories are considered voluminous and majority of these are kept in the Company's warehouses and some are held by third parties. Relative to these, we determined that existence and valuation of inventories is a key audit matter of our audit.

The Company's disclosures about inventories and the related inventory valuation policies are included in Notes 7 and 2, respectively.

How the Matter was Addressed in the Audit

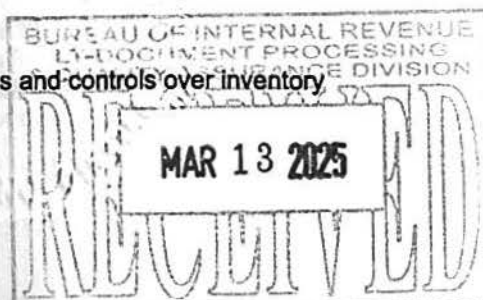
Our audit procedures to address the risk of material misstatement relating to inventory existence and valuation, which was considered to be a significant risk included, among others, the following:

On inventory existence:

- conducting physical inventory count observation, including, among others, touring the facility before and after the inventory count observation to gain an understanding of the location and condition of inventories prior to the count and after the count is concluded, as well as the related controls of the Company in relation to the inventory count; determining that all sampled inventory items were counted and no items were counted twice; obtaining relevant cut-off information and copy of count control documents; examining sample inventory items to test count against inventory records; clearing exceptions, if any, with appropriate personnel; and, projecting errors to the population;
- observing physical inventory count conducted on inventories held by third parties; and,
- performing detailed analysis of inventory-related ratios such as, but not limited to, inventory turnover, current year's components of inventories as a percentage of total inventories and current year's composition of the total product cost.

On inventory valuation:

- testing the design and operating effectiveness of processes and controls over inventory costing, reconciliation, data entry and review;



- determining the method of inventory costing and evaluating appropriateness and consistency of application of the valuation of inventories at lower of cost and net realizable value;
- performing test on inventory costing of selected inventory items by recomputing unit cost and comparing to unit cost per books, examining movements affecting the average unit cost, reporting unresolved difference, if any, to appropriate personnel; and,
- determining whether inventory is stated at lower of cost and net realizable value by obtaining latest selling price, estimating cost to sell of sample inventory items and comparing the net selling price to the unit cost per books, reporting unresolved differences, if any, to appropriate personnel.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Company's Securities and Exchange Commission (SEC) Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2024, but does not include the financial statements and our auditors' report thereon. The SEC Form 20-IS, SEC Form 17-A and Annual Report for the year ended December 31, 2024 are expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

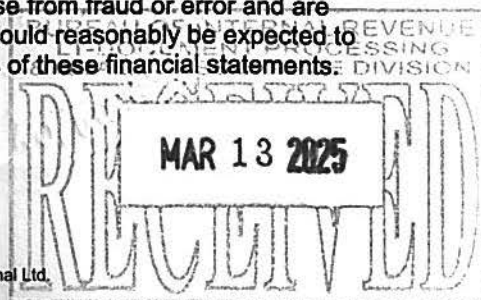
Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



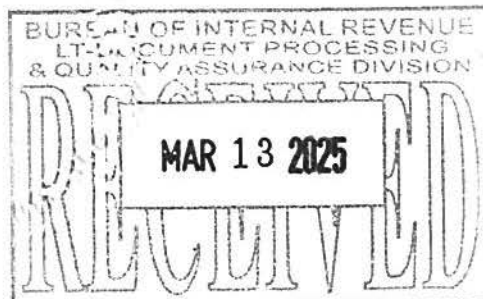
As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Report on Other Legal and Regulatory Requirements

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information for the year ended December 31, 2024 required by the Bureau of Internal Revenue as disclosed in Note 27 to the financial statements is presented for purposes of additional analysis and is not a required part of the basic financial statements prepared in accordance with PFRS Accounting Standards. Such supplementary information is the responsibility of management. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

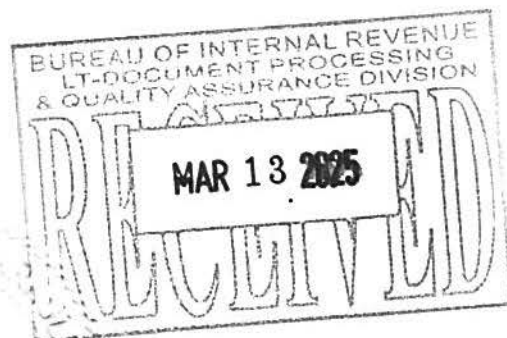
The engagement partner on the audit resulting in this independent auditors' report is Ariel V. Morales.

PUNONGBAYAN & ARAULLO


By: Ariel V. Morales
Partner

CPA Reg. No. 0153356
TIN 442-998-724
PTR No. 10465909, January 2, 2025, Makati City
BIR AN 08-002551-051-2023 (until November 23, 2026)
BOA/PRC Cert. of Reg. No. 0002/P-022 (until August 12, 2027)

March 7, 2025



CROWN ASIA CHEMICALS CORPORATION
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2024 AND 2023
(Amounts in Philippine Pesos)

	Notes	2024	2023
<u>ASSETS</u>			
CURRENT ASSETS			
Cash and cash equivalents	5	P 367,740,741	P 374,244,448
Trade and other receivables - net	6	302,571,018	343,924,123
Inventories	7	708,984,906	716,917,605
Prepayments and other current assets	8	167,563,289	151,067,824
Total Current Assets		1,546,859,954	1,586,154,000
NON-CURRENT ASSETS			
Property, plant and equipment - net	9	848,658,170	846,879,338
Investment properties	10	43,362,720	-
Right-of-use assets - net	13	12,385,480	13,422,110
Post-employment defined benefit asset - net	16	9,051,716	3,139,156
Other non-current assets - net	11	15,424,864	37,594,241
Total Non-current Assets		928,882,950	901,034,845
TOTAL ASSETS		P 2,475,742,904	P 2,487,188,845
<u>LIABILITIES AND EQUITY</u>			
CURRENT LIABILITIES			
Trade and other payables	12	P 182,546,769	P 292,885,547
Lease liabilities	13	4,310,078	2,827,692
Income tax payable		912,457	8,767,103
Mortgage and loan payables	12	-	333,679
Total Current Liabilities		187,769,304	304,814,021
NON-CURRENT LIABILITIES			
Lease liabilities	13	11,156,658	13,194,332
Deferred tax liabilities - net	17	92,895,253	91,192,283
Other payables	12	31,860,000	63,720,000
Total Non-current Liabilities		135,911,911	168,106,615
Total Liabilities		323,681,215	472,920,636
EQUITY			
Capital stock	19	630,800,000	630,800,000
Treasury shares, at cost		(41,096,031)	(41,096,031)
Additional paid-in capital		52,309,224	52,309,224
Revaluation reserves		302,321,762	295,801,165
Retained earnings		1,207,726,734	1,076,453,851
Total Equity		2,152,061,689	2,014,268,209
TOTAL LIABILITIES AND EQUITY		P 2,475,742,904	P 2,487,188,845

See Notes to Financial Statements.

CROWN ASIA CHEMICALS CORPORATION
STATEMENTS OF PROFIT OR LOSS
FOR THE YEARS ENDED DECEMBER 31, 2024, 2023 AND 2022
(Amounts in Philippine Pesos)

	Notes	2024	2023	2022
REVENUES	4, 18	P 1,491,560,367	P 1,506,695,998	P 1,760,815,265
COST OF GOODS SOLD	14	<u>1,013,066,272</u>	<u>956,681,271</u>	<u>1,218,783,523</u>
GROSS PROFIT		<u>478,494,095</u>	<u>550,014,727</u>	<u>542,031,742</u>
OTHER OPERATING EXPENSES	15	<u>237,435,702</u>	<u>230,325,646</u>	<u>241,044,053</u>
OTHER INCOME				
Finance income	5, 8	15,241,635	9,063,146	135,264
Finance costs - net	12, 13, 16	(5,254,626)	(1,167,870)	(1,912,959)
Foreign currency gains - net	22	3,983,726	1,663,716	4,843,031
Other income - net	9	<u>1,363,242</u>	<u>968,923</u>	<u>2,263,395</u>
		<u>15,333,977</u>	<u>10,527,915</u>	<u>5,328,731</u>
PROFIT BEFORE TAX		256,392,370	330,216,996	306,316,420
TAX EXPENSE	17	<u>64,055,587</u>	<u>82,367,236</u>	<u>77,416,110</u>
NET PROFIT		<u>P 192,336,783</u>	<u>P 247,849,760</u>	<u>P 228,900,310</u>
BASIC AND DILUTED EARNINGS PER SHARE	20	<u>P 0.31</u>	<u>P 0.41</u>	<u>P 0.37</u>

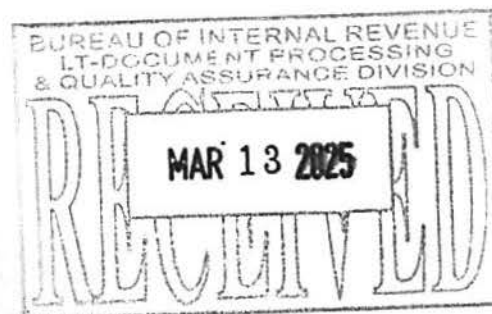
See Notes to Financial Statements.

MAR 13 2025

CROWN ASIA CHEMICALS CORPORATION
STATEMENTS OF COMPREHENSIVE INCOME
FOR THE YEARS ENDED DECEMBER 31, 2024, 2023 AND 2022
(Amounts in Philippine Pesos)

	Notes	2024	2023	2022
NET PROFIT		P 192,336,783	P 247,849,760	P 228,900,310
OTHER COMPREHENSIVE INCOME				
Items that will not be reclassified subsequently to profit or loss	19			
Remeasurements of post-employment defined benefit plan	16	8,694,130	244,750	4,854,007
Revaluation increment on land	9	-	81,113,000	-
Tax expense	17	(2,173,533)	(20,339,437)	(1,213,502)
		6,520,597	61,018,313	3,640,505
TOTAL COMPREHENSIVE INCOME		P 198,857,380	P 308,868,073	P 232,540,815

See Notes to Financial Statements.



CROWN ASIA CHEMICALS CORPORATION
STATEMENTS OF CHANGES IN EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2024, 2023 AND 2022
(Amounts in Philippine Pesos)

	Note	Capital Stock	Treasury Shares	Additional Paid-in Capital	Retained Earnings		Total	Revaluation Reserves	Equity
					Appropriated	Unappropriated			
Balance at January 1, 2024		P 630,800,000	(P 41,096,031)	P 52,309,224	P 220,000,000	P 856,453,851	P 1,076,453,851	P 295,801,165	P 2,014,268,209
Cash dividends	19	-	-	-	-	(61,063,900)	(61,063,900)	-	(61,063,900)
Appropriation during the year	19	-	-	-	120,000,000	(120,000,000)	-	-	-
Total comprehensive income for the year		-	-	-	-	192,336,783	192,336,783	6,520,597	198,857,380
Balance as at December 31, 2024		<u>P 630,800,000</u>	<u>(P 41,096,031)</u>	<u>P 52,309,224</u>	<u>P 340,000,000</u>	<u>P 867,726,734</u>	<u>P 1,207,726,734</u>	<u>P 302,321,762</u>	<u>P 2,152,061,689</u>
Balance at January 1, 2023		P 630,800,000	(P 41,096,031)	P 52,309,224	P -	P 883,561,601	P 883,561,601	P 234,782,852	P 1,760,357,646
Cash dividends	19	-	-	-	-	(54,957,510)	(54,957,510)	-	(54,957,510)
Appropriation during the year	19	-	-	-	220,000,000	(220,000,000)	-	-	-
Total comprehensive income for the year		-	-	-	-	247,849,760	247,849,760	61,018,313	308,868,073
Balance as at December 31, 2023		<u>P 630,800,000</u>	<u>(P 41,096,031)</u>	<u>P 52,309,224</u>	<u>P 220,000,000</u>	<u>P 856,453,851</u>	<u>P 1,076,453,851</u>	<u>P 295,801,165</u>	<u>P 2,014,268,209</u>
Balance at January 1, 2022		P 630,800,000	(P 41,096,031)	P 52,309,224	P -	P 715,725,191	P 715,725,191	P 231,142,347	P 1,588,880,731
Cash dividends	19	-	-	-	-	(61,063,900)	(61,063,900)	-	(61,063,900)
Total comprehensive income for the year		-	-	-	-	228,900,310	228,900,310	3,640,505	232,540,815
Balance as at December 31, 2022		<u>P 630,800,000</u>	<u>(P 41,096,031)</u>	<u>P 52,309,224</u>	<u>P -</u>	<u>P 883,561,601</u>	<u>P 883,561,601</u>	<u>P 234,782,852</u>	<u>P 1,760,357,646</u>

See Notes to Financial Statements.



CROWN ASIA CHEMICALS CORPORATION
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2024, 2023 AND 2022
(Amounts in Philippine Pesos)

	Notes	2024	2023	2022
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit before tax	P	256,392,370	P 330,216,996	P 306,316,420
Adjustments for:				
Depreciation and amortization	9, 11, 13	52,415,243	44,738,333	43,812,306
Finance income	5, 8	(15,241,635)	(9,063,146)	(135,264)
Interest expense - net	12, 13, 16	5,254,626	1,167,870	1,912,959
Unrealized foreign currency gains - net	22	(4,031,156)	(136,284)	(1,376,390)
Gain on sale of equipment	9	(1,375,250)	-	(846,280)
Operating profit before working capital changes		293,414,198	366,923,769	349,683,751
Decrease (increase) in trade and other receivables		41,220,988	(49,327,782)	43,060,793
Decrease (increase) in inventories		7,932,699	(11,230,221)	(4,789,324)
Decrease (increase) in prepayments and other current assets	((12,248,914)	14,088,338	12,548,059
Decrease in post-employment defined benefit asset		2,604,701	1,911,669	3,264,202
Decrease (increase) in other non-current assets		22,122,458	(18,016,777)	5,634,823
Increase (decrease) in trade and other payables	((118,262,874)	46,691,977	(97,280,260)
Cash generated from operations		236,783,256	351,040,973	312,122,044
Cash paid for income taxes	((63,106,292)	(73,808,556)	(61,544,118)
Interest received		15,241,635	9,063,146	135,264
Net Cash From Operating Activities		<u>188,918,599</u>	<u>286,295,563</u>	<u>250,713,190</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Acquisitions of property, plant and equipment	9	(77,990,152)	(48,763,275)	(34,209,600)
Acquisitions of investment properties	10	(39,056,448)	-	-
Investment in short-term placements	8	(13,521,055)	(55,411,349)	(4,104,651)
Proceeds from disposals of equipment	9	1,375,250	-	1,684,105
Net Cash Used in Investing Activities	(<u>(129,192,405)</u>	<u>(104,174,624)</u>	<u>(36,630,146)</u>
CASH FLOWS FROM FINANCING ACTIVITIES				
Dividends paid	19	(61,063,900)	(54,957,510)	(61,063,900)
Repayments of lease liabilities	13	(5,369,183)	(5,628,624)	(5,384,929)
Interest paid for acquisition of land	12	(3,823,200)	-	-
Payments of loans and mortgage payables	12	(333,679)	(1,984,626)	(72,239,172)
Interest paid for loans and mortgage payables	12	(7,465)	(112,289)	(677,954)
Proceeds from loans	12	-	-	70,000,000
Net Cash Used in Financing Activities	(<u>(70,597,427)</u>	<u>(62,683,049)</u>	<u>(69,365,955)</u>
Effect of Foreign Exchange Rate Changes on Cash and Cash Equivalents		<u>4,367,526</u>	<u>(220,817)</u>	<u>1,676,595</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(<u>(6,503,707)</u>	<u>119,217,073</u>	<u>146,393,684</u>
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		<u>374,244,448</u>	<u>255,027,375</u>	<u>108,633,691</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	P	<u>367,740,741</u>	<u>P 374,244,448</u>	<u>P 255,027,375</u>

Supplemental Information on Non-cash Investing and Financing Activities:

- (i) In 2024, the Company purchased parcels of land for investment purposes with a total contract price of P43.4 million presented as Investment Properties in the 2024 statement of financial position (see Note 10). The unpaid portion of the acquisition amounting to P4.3 million is payable on October 1, 2025 and is presented as Payable for acquisition of investment properties under Trade and Other Payables in the 2024 statement of financial position (see Note 12). There was no similar transaction in 2023 and 2022.
- (ii) In 2024, 2023 and 2022, the Company recognized additional right-of-use assets and lease liabilities amounting to P3.6 million, P3.0 million and P2.2 million, respectively (see Note 13).
- (iii) In 2023, the Company purchased a parcel of land from a related party under common ownership with a total contract price of P113.8 million payable in four equal annual installments starting July 1, 2023 (see Notes 9, 12 and 18). The first and second installments amounting to P28.4 million each were accordingly paid in 2024 and 2023.
- (iv) In 2023, the Company's land properties were revalued, resulting in an increase in the value of such properties amounting to P81.1 million (see Note 9).
- (v) In 2022, the Company received a parcel of land from a certain customer as equivalent to the payment of its outstanding debt amounting to P1.3 million. The land received is presented as part of Property, Plant and Equipment in the 2022 statement of financial position (see Note 9).

See Notes to Financial Statements.



CROWN ASIA CHEMICALS CORPORATION
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2024, 2023 AND 2022
(Amounts in Philippine Pesos)

1. GENERAL INFORMATION

1.1 Corporate Information

Crown Asia Chemicals Corporation (the Company) was incorporated and registered with the Philippine Securities and Exchange Commission (SEC) on February 10, 1989 primarily to engage in, operate, conduct and maintain the business of manufacturing, importing, exporting, buying, selling or otherwise dealing in, at wholesale and retail such goods as plastic and/or synthetic resins and compounds and other allied or related products of similar nature.

The Company's shares were listed in the Philippine Stock Exchange (PSE) on April 27, 2015 (see Note 19.1).

The Company's registered office, which is also its principal place of business, is located at Km. 33, McArthur Highway, Bo. Tuktukan, Guiguinto, Bulacan. The Company's administrative office is located at Units 506 and 508 President's Tower, No. 81 Timog Ave., South Triangle, Quezon City.

1.2 Approval of Financial Statements

The financial statements of the Company as of and for the year ended December 31, 2024 (including the comparative financial statements as of December 31, 2023 and for the years ended December 31, 2023 and 2022) were authorized for issue by the Company's Board of Directors (BOD) on March 7, 2025.

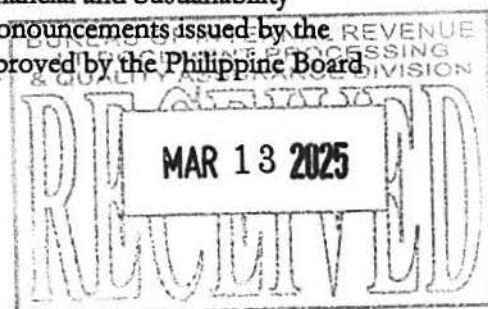
2. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information that have been used in the preparation of these financial statements are summarized below and in the succeeding pages. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of Preparation of Financial Statements

(a) Statement of Compliance with Philippine Financial Reporting Standards

The financial statements of the Company have been prepared in accordance with Philippine Financial Reporting Standards (PFRS) Accounting Standards. PFRS Accounting Standards are adopted by the Financial and Sustainability Reporting Standards Council (FSRSC) from the pronouncements issued by the International Accounting Standards Board, and approved by the Philippine Board of Accountancy.



The financial statements have been prepared using the measurement bases specified by PFRS Accounting Standards for each type of asset, liability, income and expense. The measurement bases are more fully described in the accounting policies that follow.

(b) Presentation of Financial Statements

The financial statements are presented in accordance with Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Company presents the statement of comprehensive income separate from the statement of profit or loss.

The Company presents a third statement of financial position as at the beginning of the preceding period when it applies an accounting policy retrospectively, or makes a retrospective restatement or reclassification of items that has a material effect on the information in the statement of financial position at the beginning of the preceding period. The related notes to the third statement of financial position are not required to be disclosed.

(c) Functional and Presentation Currency

These financial statements are presented in Philippine pesos, the Company's functional and presentation currency, and all values represent absolute amounts except when otherwise indicated.

Items included in the financial statements of the Company are measured using its functional currency. Functional currency is the currency of the primary economic environment in which the Company operates.

2.2 Adoption of Amended PFRS Accounting Standards

(a) Effective in 2024 that are Relevant to the Company

The Company adopted for the first time the following amendments to existing standards, which are mandatorily effective for annual periods beginning on or after January 1, 2024:

PAS 1 (Amendments)	:	Presentation of Financial Statements – Classification of Liabilities as Current or Non-current, and Non-current Liabilities with Covenants
PAS 7 and PFRS 7 (Amendments)	:	Statement of Cash Flow, and Financial Instruments: Disclosures – Supplier Finance Arrangements

Discussed in the succeeding page are the relevant information about these pronouncements.

- (i) PAS 1 (Amendments), *Presentation of Financial Statements – Classification of Liabilities as Current or Non-current*. The amendments provide guidance on whether a liability should be classified as either current or non-current. The amendments clarify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period and that the classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability. The application of these amendments had no significant impact on the Company's financial statements.
- (ii) PAS 1 (Amendments), *Presentation of Financial Statements – Non-current Liabilities with Covenants*. The amendments specify that if the right to defer settlement for at least 12 months is subject to an entity complying with conditions after the reporting period, then those conditions would not affect whether the right to defer settlement exists at the end of the reporting period for the purposes of classifying a liability as current or non-current. For non-current liabilities subject to conditions, an entity is required to disclose information about the conditions, whether the entity would comply with the conditions based on its circumstances at the reporting date and whether and how the entity expects to comply with the conditions by the date on which they are contractually required to be tested. The application of these amendments had no significant impact on the Company's financial statements.
- (iii) PAS 7 and PFRS 7 (Amendments), *Statement of Cash Flows, Financial Instruments: Disclosures – Supplier Finance Arrangements*. The amendments add a disclosure objective to PAS 7 stating that an entity is required to disclose information about its supplier finance arrangements that enables users of financial statements to assess the effects of those arrangements on the entity's liabilities and cash flows. In addition, PFRS 7 is amended to add supplier finance arrangements as an example within the requirements to disclose information about an entity's exposure to concentration of liquidity risk. The application of these amendments had no significant impact on the Company's financial statements.

(b) *Effective in 2024 that is not Relevant to the Company*

Among the amendments to PFRS Accounting Standards, which are mandatorily effective for annual periods beginning on or after January 1, 2024, amendments to PFRS 16, *Leases – Lease Liability in a Sale and Leaseback*, are not relevant to the Company's financial statements.

(c) *Effective Subsequent to 2024 but not Adopted Early*

There are pronouncements effective for annual periods subsequent to 2024, which are adopted by the FSRSC. Management will adopt the following relevant pronouncements in accordance with their transitional provisions; and unless otherwise indicated, none of these are expected to have significant impact on the Company's financial statements:

- (i) PAS 21 (Amendments), *The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability* (effective from January 1, 2025)

- (ii) PFRS 9 and PFRS 7 (Amendments), *Financial Instruments, and Financial Instruments: Disclosures – Amendments to the Classification and Measurement of Financial Instruments* (effective from January 1, 2026)
- (iii) PFRS 18, *Presentation and Disclosure in Financial Statements* (effective from January 1, 2027). The new standard impacts the classification of profit or loss items (i.e., into operating, investing and financing categories) and the presentation of subtotals in the statement of profit or loss (i.e., operating profit and profit before financing and income taxes). The new standard also changes the aggregation and disaggregation of information presented in the primary financial statements and in the notes. It also introduces required disclosures about management-defined performance measures. The amendments, however, do not affect how an entity recognizes and measures its financial condition, financial performance and cash flows.

2.3 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Company's strategic steering committee, its chief operating decision-maker. The strategic steering committee is responsible for allocating resources and assessing performance of the operating segments.

In identifying its operating segments, management generally follows the Company's products as disclosed in Note 4, which represent the main products provided by the Company.

Each of these operating segments is managed separately as each of these product lines requires different technologies and other resources as well as marketing approaches. All inter-segment transfers are carried out at arm's length prices.

The measurement policies the Company uses for segment reporting under PFRS 8, *Operating Segments*, are the same as those used in its financial statements. However, corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to any segment.

There have been no changes from prior periods in the measurement methods used to determine reported segment profit or loss.

2.4 Financial Instruments

(a) Financial Assets

The relevant financial asset classification applicable to the Company is only financial assets at amortized cost.

The expected credit losses (ECL) on trade and other receivables are estimated by applying the simplified approach using a provision matrix developed based on the Company's historical credit loss experience and credit information that are specific to the debtors, adjusted for general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate. These assets are assessed for impairment on a collective basis based on shared credit risk characteristics.

(b) *Financial Liabilities*

Financial liabilities include Trade and Other Payables (except Advances from customers and tax-related payables), Mortgage and Loan Payables and Lease Liabilities.

2.5 Inventories

The cost of inventories is determined using weighted average method.

Finished goods include the cost of raw materials, direct labor and a proportion of manufacturing overhead based on actual units produced. The cost of raw materials includes all costs directly attributable to acquisitions, such as the purchase price, import duties and other taxes that are not subsequently recoverable from taxing authorities.

2.6 Property, Plant and Equipment

Following initial recognition at cost, land is carried at revalued amount which is the fair value at the date of the revaluation as determined by independent appraisers. All other property, plant and equipment are stated at cost less accumulated depreciation and any impairment in value.

Revalued amount is the fair market value determined based on appraisal by external professional valuer once every two years or more frequently if market factors indicate a material change in fair value (see Note 24.3).

Depreciation and amortization are computed on the straight-line basis over the estimated useful lives of the assets as follows:

Building and improvements	3-25 years
Transportation equipment	3-15 years
Land improvements	2-15 years
Machineries, factory, and other equipment	2-15 years
Furniture, fixtures and office equipment	2-15 years

Leasehold improvements, presented as part of Building and improvements, are amortized over the asset's estimated useful lives ranging from three to five years or applicable lease terms, whichever is shorter.

2.7 Investment Properties

Investment properties are accounted for under the fair value model. These are revalued every two years and are reported in the statement of financial position at fair value. Fair value is supported by market evidence and is determined by independent appraisers with sufficient experience with respect to both the location and the nature of the investment property (see Note 24.3).

2.8 Intangible Assets

Intangible assets include registered trademarks which are accounted for under the cost model. Capitalized costs are amortized on a straight-line basis over the estimated useful life of 10 years as the lives of these intangible assets are considered finite. The carrying amounts of the intangible assets are presented as Trademarks under Other Non-current Assets account in the statement of financial position (see Note 11).

2.9 Revenue and Expense Recognition

Revenue comprises sale of goods measured by reference to the fair value of consideration received or receivable by the Company for goods sold, excluding value-added tax (VAT).

The significant judgments used in determining the transaction price and the amounts allocated to the performance obligations are disclosed in Note 3.1(c) while significant judgments used in determining the timing of satisfaction of the following performance obligations are disclosed in Note 3.1(b). The Company uses the practical expedient in PFRS 15, *Revenue from Contracts with Customers*, with respect to non-disclosure of the aggregate amount of the transaction price allocated to unsatisfied or partially satisfied performance obligations as of the end of the reporting period and the explanation of when such amount will be recognized as revenue as the Company's contracts with customers have original expected duration of one year or less.

Specifically, revenue from sale of goods is recognized when the control over the goods has been transferred at a point in time to the customer, i.e., generally when the customer has acknowledged delivery of goods. Invoices for goods transferred are due upon receipt by the customer.

The Company also assesses its revenue agreements in order to determine if it is acting as principal or agent. Both the legal form and the substance of the agreement are considered to determine each party's respective roles in the agreement. In all revenue agreements, Company is acting as a principal. Revenue is recorded at gross when acting as a principal while only net revenues are considered if only an agency service exists.

As applicable, if the Company is required to refund the related purchase price for returned goods, it recognizes a refund liability for the expected refunds by adjusting the amount of revenues recognized during the period. Also, if applicable, the Company recognizes a right of return asset on the goods to be recovered from the customers with a corresponding adjustment to Cost of Goods Sold account. However, there were no contracts that contained significant right of return arrangements that remain outstanding during the reporting periods [see Note 3.1(c)].

In obtaining customer contracts, the Company incurs incremental costs. As the expected amortization period of these costs, if capitalized, would be less than one year, the Company uses the practical expedient in PFRS 15 and recognizes as outright expenses such costs as incurred.

2.10 Leases – Company as Lessee

Subsequent to initial recognition, the Company depreciates the right-of-use asset on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term which is from two to 10 years.

The Company has elected to account for short-term leases and leases of low-value assets using the practical expedients. Instead of recognizing a right-of-use asset and lease liability, the payments in relation to these are recognized as an expense in profit or loss on a straight-line basis over the lease term.

2.11 Impairment of Non-financial Assets

The Company's property, plant and equipment, right-of-use assets, intangible assets (presented under the Other Non-current Assets account) and other non-financial assets are subject to impairment testing.

2.12 Employee Benefits

The Company provides short-term and post-employment benefits to employees through defined benefit and defined contribution plans, and other employee benefits.

The Company's defined benefit post-employment plan covers all regular full-time employees. The pension plan is fully funded, tax-qualified, non-contributory and administered by a trustee.

The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

A defined contribution plan is a post-employment plan under which the Company pays fixed contributions into an independent entity such as Social Security System.

2.13 Related Party Transactions and Relationships

Based on the requirements of SEC Memorandum Circular No. 10, Series of 2019, *Rules on Material Related Party Transactions for Publicly-Listed Companies*, transactions amounting to 10% or more of the total assets based on the latest audited financial statements that were entered into with the related parties are considered material.

All individual material related party transactions shall be approved by at least two-thirds vote of the BOD, with at least a majority of the independent directors voting to approve the material related party transactions. In case that a majority of the independent directors' vote is not secured, the material related party transaction may be ratified by the vote of the stockholders representing at least two-third of the outstanding capital stock. For aggregate related party transactions within a 12-month period that breaches the materiality threshold of 10% of the Company's total assets based on the latest audited financial statements, the same BOD approval would be required for the transactions that meet and exceed the materiality threshold covering the same related party.

Directors with personal interest in the transaction should abstain from participating in the discussions and voting on the same. In case they refuse to abstain, their attendance shall not be counted for the purposes of assessing the quorum and their votes shall not be counted for purposes of determining approval.

3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Company's financial statements in accordance with PFRS Accounting Standards requires management to make judgments and estimates that affect the amounts reported in the financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates.

3.1 Critical Management Judgment in Applying Accounting Policies

In the process of applying the Company's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the financial statements:

(a) Determination of Lease Term of Contracts with Renewal and Termination Options

In determining the lease term, management considers all relevant factors and circumstances that create an economic incentive to exercise a renewal option or not exercise a termination option. Renewal options and/or periods after termination options are only included in the lease term if the lease is reasonably certain to be extended or not terminated.

The factors that are normally the most relevant are (a) if there are significant penalties should the Company pre-terminate the contract, and (b) if any leasehold improvements are expected to have a significant remaining value, the Company is reasonably certain to extend and not to terminate the lease contract. Otherwise, the Company considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

The Company did not include the renewal period as part of the lease term for leases of some of its office space and warehouse due to the provision in its contracts that requires mutual agreement of both parties on the terms and agreements of the renewal and termination of the lease contract.

The lease term is reassessed if an option is actually exercised or not exercised or the Company becomes obliged to exercise or not exercise it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the Company.

(b) Determination of Timing of Satisfaction of Performance Obligations

The Company determines that its revenue from sale of goods shall be recognized at a point in time when the control of the goods have passed to the customer, i.e., generally when the customer has acknowledged delivery of the goods.

(c) Determination of Transaction Price

The transaction price for a contract is allocated amongst the material right and other performance obligations identified in the contract based on their stand-alone selling prices, which are all observable. The transaction price for a contract excludes any amounts collected on behalf of third parties (e.g., VAT).

The transaction price is considered receivable to the extent of products sold with consideration on the right of return, if applicable (see Note 2.9). Also, the Company uses the practical expedient in PFRS 15, with respect to non-adjustment of the promised amount of consideration for the effects of any financing component as the Company expects, at contract inception, that the period between when the Company transfers promised goods or services to the customer and payment due date is one year or less.

(d) *Determination of ECL on Trade and Other Receivables*

The Company uses a provision matrix to calculate ECL for trade and other receivables. The provision rates are based on days past due for groupings of various customer segments to the extent applicable that have similar loss patterns (i.e., by geography, product type, or customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is based on the Company's historical observed default rates. The Company's management intends to regularly calibrate (i.e., on an annual basis) the matrix to consider the historical credit loss experience with forward-looking information (i.e., forecast economic conditions). Details about the ECL on the Company's trade and other receivables are disclosed in Note 22.2(b).

(e) *Determination of Cost of Inventories*

In inventory costing, management uses estimates and judgment in properly allocating the labor and overhead between the cost of inventories on hand and cost of goods sold. Currently, the Company allocates manufacturing overhead on the basis of actual units produced. However, the amount of costs charged to finished goods inventories would differ if the Company utilized a different allocation base. Changes in allocated cost would affect the carrying cost of inventories and could potentially affect the valuation based on lower of cost and net realizable value.

(f) *Distinction Between Investment Properties and Owner-Managed Properties*

The Company determines whether a property qualifies as investment property. In making its judgment, the Company considers whether the property generates cash flows largely independent of the other assets held by an entity. Owner-occupied properties generate cash flows that are attributable not only to the property but also to other assets used in the production or supply process.

(g) *Recognition of Provisions and Contingencies*

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive obligation that has resulted from past events.

Judgment is exercised by management to distinguish between provisions and contingencies. Disclosures on relevant provisions and contingencies are presented in Note 21.

3.2 Key Sources of Estimation Uncertainty

Presented in the succeeding pages are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

(a) *Determination of Appropriate Discount Rate in Measuring Lease Liabilities*

The Company measures its lease liabilities at present value of the lease payments that are not paid at the commencement date of the lease contract. The lease payments were discounted using a reasonable rate deemed by management equal to the Company's incremental borrowing rate. In determining a reasonable discount rate, management considers the term of the leases, the underlying asset and the economic environment. Actual results, however, may vary due to changes in estimates brought about by changes in such factors.

(b) *Estimation of Allowance for ECL*

The measurement of the allowance for ECL on financial assets at amortized cost is an area that requires the use of significant assumptions about the future economic conditions and credit behavior (e.g., likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation used in measuring ECL is further detailed in Note 22.2(b).

(c) *Determination of Net Realizable Value of Inventories*

In determining the net realizable value of inventories, management takes into account the most reliable evidence available at the dates the estimates are made. Even though the Company's core business is not continuously subject to rapid technological changes which may cause inventory obsolescence, future realization of the carrying amounts of inventories as presented in Note 7 is still affected by price changes. Such aspect is considered a key source of estimation uncertainty and may cause significant adjustments to the Company's inventories within the next financial reporting period.

There was no inventory write-down to recognize the inventories at their net realizable value in 2024, 2023 and 2022 based on management's assessment.

(d) *Estimation of Useful Lives of Property, Plant and Equipment, Right-of-use Assets and Intangible Assets*

The Company estimates the useful lives of property, plant and equipment, right-of-use assets and intangible assets based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment, right-of-use assets and intangible assets are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

The carrying amounts of property, plant and equipment, right-of-use assets and intangible assets (Trademarks under Other Non-current Assets account) are presented in Notes 9, 13.1 and 11, respectively. Based on management's assessment as at December 31, 2024 and 2023, there is no change in estimated useful lives of property, plant and equipment, right-of-use assets and intangible assets during those years. Actual results, however, may vary due to changes in estimates brought about by changes in the factors mentioned above.

(e) *Fair Value Measurement of Land and Investment Properties*

The Company's land and investment properties are carried at revalued amount and fair value, respectively, at the end of the reporting period. In determining its fair value, the Company engages the services of professional and independent appraisers applying the relevant valuation methodology (see Note 24.3).

When the appraisal is conducted prior to the end of the current reporting period, management determines whether there are significant circumstances during the intervening period that may require adjustments or changes in the disclosure of fair value of those properties.

A significant change in these elements may affect prices and the value of the assets. The amount of revaluation increment recognized is disclosed in Notes 9 and 19.5, while the fair value of investment properties is disclosed in Note 10.

(f) *Determination of Realizable Amount of Deferred Tax Assets*

The Company reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Management assessed that the deferred tax assets recognized as at December 31, 2024 and 2023 will be fully utilized in the coming years. The carrying values of deferred tax assets netted against deferred tax liabilities as of those reporting periods are disclosed in Note 17.

(g) *Impairment of Non-financial Assets*

In assessing impairment, management estimates the recoverable amount of each asset or a cash-generating unit based on expected future cash flows and uses an interest rate to calculate the present value of those cash flows. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate. Though management believes that the assumptions used in the estimation of fair values are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Management has assessed that no impairment loss is required to be recognized on non-financial assets in 2024, 2023 and 2022.

(h) *Valuation of Post-employment Defined Benefit Obligation*

The determination of the Company's obligation and cost of post-employment defined benefit is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions include, among others, discount rates and salary rate increase.

A significant change in any of these actuarial assumptions may generally affect the recognized expense and the carrying amount of the post-employment defined benefit obligation in the next reporting period.

The amounts of post-employment benefit obligation and expense and an analysis of the movements in the estimated present value of post-employment benefit, as well as the significant assumptions used in estimating such obligation are presented in Note 16.2.

4. SEGMENT REPORTING

4.1 Business Segments

The Company is organized into business units based on its products for purposes of management assessment of each unit. For management purposes, the Company is organized into four major business segments, namely: compounds, pipes, Polypropylene Random (PPR)/High-density Polyethylene (HDPE) and roofing. These are also the basis of the Company in reporting to its chief operating decision-maker for its strategic decision-making activities.

The products under the compounds segment are the following:

- Polyvinyl Chloride (PVC) compounds for wires and cable; and,
- PVC for bottles, integrated circuit tubes packaging, films and footwear.

The products under the pipes segment are only the PVC pipes and fittings.

The products under the PPR/HDPE segment are the following:

- PPR Copolymer Type 3 pipes and fittings; and,
- HDPE pipes and fittings.

The product under the roofing segment is only the unplasticized PVC roofing material, which started sales to the public in 2018.

The Company's products are located in Guiguinto, Bulacan; Davao branch; Cebu branch; and Valenzuela branch.

4.2 Segment Assets and Liabilities

Segment assets are allocated based on their use or direct association with a specific segment and they include all operating assets used by a segment and consist principally of property, plant and equipment, trade and other receivables and inventories, net of allowances and provisions. Segment assets do not include deferred taxes. Segment liabilities, however, were not presented as this measure is not regularly being provided to the chief operating decision-maker (see Note 4.5).

4.3 Intersegment Transactions

Segment revenues, expenses and performance do not include sales and purchases between business segments.

4.4 Analysis of Segment Information

Segment information can be analysed as follows:

<i>(Amounts in PHP)</i>	Compounds	Pipes	PPR/HDPE	Roofing	Total
For the year ended December 31, 2024					
Statement of Profit or Loss					
Revenues	632,249,084	656,800,736	188,599,802	13,910,745	1,491,560,367
Costs and Other Operating Expenses:					
Cost of goods sold (excluding depreciation and amortization)	511,541,593	364,682,531	103,844,635	4,529,758	984,598,517
Depreciation and amortization	9,999,354	20,958,820	11,404,649	4,222,044	46,584,867
Other operating expenses (excluding depreciation and amortization)	30,540,778	76,063,281	24,474,751	5,531,856	136,610,666
	552,081,725	461,704,632	139,724,035	14,283,658	1,167,794,050
Other Income (Charges) – net	15,084,341	(11,134,228)	(263,975)	(732,657)	2,953,481
Segment Operating Profit (Loss)	95,251,700	183,961,876	48,611,792	(1,105,570)	326,719,798
December 31, 2024					
Statement of Financial Position					
Segment assets	409,079,422	728,052,520	373,213,967	224,436,763	1,734,782,672
For the year ended December 31, 2023					
Statement of Profit or Loss					
Revenues	492,111,305	798,117,434	202,842,548	13,624,711	1,506,695,998
Costs and Other Operating Expenses:					
Cost of goods sold (excluding depreciation and amortization)	405,946,231	422,722,171	99,708,685	2,831,971	931,209,058
Depreciation and amortization	7,836,633	16,435,630	9,879,636	4,895,982	39,047,881
Other operating expenses (excluding depreciation and amortization)	20,330,542	92,048,834	29,045,278	6,241,157	147,665,811
	434,113,406	531,206,635	138,633,599	13,969,110	1,117,922,750
Other Income (Charges) – net	8,365,405	(6,713,916)	355,120	(444,937)	1,561,672
Segment Operating Profit (Loss)	66,363,304	260,196,883	64,564,069	(789,336)	390,334,920
December 31, 2023					
Statement of Financial Position					
Segment assets	394,978,199	773,180,966	403,386,862	240,651,537	1,812,197,564

<i>(Amounts in PHP)</i>	Compounds	Pipes	PPR/HDPE	Roofing	Total
For the year ended December 31, 2022					
Statement of Profit or Loss					
Revenues	621,549,209	915,342,738	191,145,487	32,777,831	1,760,815,265
Costs and Other Operating Expenses:					
Cost of goods sold (excluding depreciation and amortization)	508,844,709	580,792,047	90,955,992	12,589,928	1,193,182,676
Depreciation and amortization	7,526,062	17,443,239	9,537,958	5,207,731	39,714,990
Other operating expenses (excluding depreciation and amortization)	17,264,319	96,681,483	21,656,675	7,519,213	143,121,690
	533,635,090	694,916,769	122,150,625	25,316,872	1,376,019,356
Other Income (Charges) – net	9,427,945	(4,022,781)	(279,637)	(369,384)	4,756,143
Segment Operating Profit	97,342,064	216,403,188	68,715,225	7,091,575	389,552,052
December 31, 2022					
Statement of Financial Position					
Segment assets	409,262,586	752,748,267	343,218,596	165,834,260	1,671,063,709

Currently, the Company's operation is concentrated within the Philippines for local sales and export sales, which are further broken down as follows:

<i>(Amounts in PHP)</i>	2024	2023	2022
Domestic	1,102,560,654	1,247,403,374	1,453,595,706
Foreign:			
Taiwan	350,261,432	212,601,496	238,676,498
Others	38,738,281	46,691,128	68,543,061
Total	1,491,560,367	1,506,695,998	1,760,815,265

The total revenues include revenues from one major customer totalling 23.48% in 2024, 14.11% in 2023 and 13.56% in 2022.

4.5 Reconciliations

Presented below and in the succeeding page is a reconciliation of the Company's segment information to the key financial information presented in its financial statements.

<i>(Amounts in PHP)</i>	2024	2023	2022
Profit or Loss			
Segment results	326,719,798	390,334,920	389,552,052
Other unallocated income	12,380,496	8,966,243	572,588
Other unallocated expenses	(82,707,924)	(69,084,167)	(83,808,220)
Profit before tax as reported in the statements of profit or loss	256,392,370	330,216,996	306,316,420

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Assets			
Segment assets	1,734,782,672	1,812,197,564	1,671,063,709
Other unallocated assets	740,960,232	674,991,281	404,862,211
Total assets reported in the statements of financial position	<u>2,475,742,904</u>	<u>2,487,188,845</u>	<u>2,075,925,920</u>
Liabilities			
Unallocated liabilities (see Note 4.2)	<u>323,681,215</u>	<u>472,920,636</u>	<u>315,568,274</u>
Total liabilities reported in the statements of financial position	<u>323,681,215</u>	<u>472,920,636</u>	<u>315,568,274</u>

4.6 Disaggregation of Revenues

When the Company prepares its investor presentations and when the Company's Executive Committee evaluates the financial performance of the operating segments, it disaggregates revenue similar to its segment reporting as presented in Notes 4.1 and 4.4. The Company determines that the categories used in the investor presentations and financial reports used by the Company's Executive Committee can be used to meet the objective of the disaggregation disclosure requirement of PFRS 15, which is to disaggregate revenue from contracts with customers into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors.

While all of the Company's revenues from sale of goods are recognized at point in time, a summary of additional disaggregation from the segment revenues are shown below.

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
<i>Sales channel:</i>			
Manufacturers and traders	1,328,280,589	641,026,244	797,697,282
Contractors and developers	138,524,490	825,617,523	920,150,822
Wholesalers and retailers	24,755,288	40,052,231	42,967,161
	<u>1,491,560,367</u>	<u>1,506,695,998</u>	<u>1,760,815,265</u>

5. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include the following components as of December 31:

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>
Cash on hand and in banks	152,742,022	163,581,766
Short-term placements	214,998,719	210,662,682
	<u>367,740,741</u>	<u>374,244,448</u>

Cash in banks generally earn interest at rates based on daily bank deposit rates.

Short-term placements have maturity ranging from 60 to 90 days in 2024, 30 to 64 days in 2023, and 30 to 54 days in 2022, and earn effective interest rates ranging from 4.00% to 6.15% in 2024, 3.36% to 5.10% in 2023, and 3.65% to 4.50% in 2022.

The balance of short-term placements as of December 31, 2024 and 2023 did not include P73.0 million and P59.5 million, respectively, which is shown as part of the Prepayments and Other Current Assets account in the statements of financial position (see Note 8). This amount pertains to short-term placements with maturity of more than three months but less than one year.

Interest income earned from cash and cash equivalents and other short-term placements recognized as other current assets amounting to P15.2 million, P9.1 million and P0.1 million in 2024, 2023 and 2022, respectively, are presented as part of Finance income under Other Income in the statements of profit or loss.

6. TRADE AND OTHER RECEIVABLES

This account is composed of the following:

<i>(Amounts in PHP)</i>	Note	2024	2023
Trade receivables	18.1	318,612,054	354,086,919
Advances to:			
Suppliers		3,513,559	5,863,280
Officers and employees		2,065,465	2,663,309
Other receivables	18.4	345,130	316,232
		324,536,208	362,929,740
Allowance for impairment		(21,965,190)	(19,005,617)
		302,571,018	343,924,123

Trade receivables are due from various customers and have credit terms of 30 to 90 days. Of the total outstanding trade receivables, P31.7 million and P37.1 million as of December 31, 2024 and 2023, respectively, are guaranteed by customers' post-dated checks in the custody of the Company.

Advances to suppliers pertain to down payments made by the Company for the purchase of goods, included under Trade and Other Receivables, and/or machineries, included under Other Non-current Assets (see Note 11). The advance payments will be set-off as partial payments on the amounts due to the suppliers once full delivery of goods or assets is made and the subsequent billings have been made by the suppliers.

Advances to officers and employees are personal cash advances that are settled through salary deduction.

A reconciliation of the allowance for impairment at the beginning and end of 2024 and 2023 is shown below.

<i>(Amounts in PHP)</i>	Note	2024	2023
Balance at beginning of year		19,005,617	16,268,782
Impairment losses	15	2,959,573	2,736,835
Balance at end of year		21,965,190	19,005,617

All of the Company's trade and other receivables have been reviewed for impairment. Certain trade receivables were found to be impaired using the provisional matrix as determined by management; hence, adequate amounts of allowance for impairment have been recognized [see Note 22.2(b)]. Impairment losses recognized are presented under Other Operating Expenses in the statements of profit or loss (see Note 15).

In 2022, the Company wrote-off certain receivables previously provided with allowance amounting to P0.04 million which are deemed uncollectible based on management's evaluation. There was no similar transaction in 2024 and 2023.

7. INVENTORIES

Inventories are all stated at cost which is lower than their net realizable value. The details of inventories are shown below.

<i>(Amounts in PHP)</i>	2024	2023
Finished goods	389,705,352	353,697,543
Raw materials	303,670,883	348,986,052
Supplies	11,872,931	10,198,909
Packaging materials	3,605,404	3,959,078
Work-in-process	130,336	76,023
	708,984,906	716,917,605

An analysis of the cost of inventories included in cost of goods sold is presented in Note 14.

8. PREPAYMENTS AND OTHER CURRENT ASSETS

The composition of this account is shown below.

<i>(Amounts in PHP)</i>	Notes	2024	2023
Prepaid expenses		6,575,975	5,198,382
Input VAT		84,536,688	82,939,871
Short-term placements	5	73,037,055	59,516,000
Deferred input VAT	9, 18.3	3,413,571	3,413,571
		167,563,289	151,067,824

Prepaid expenses include, among others, prepaid taxes, prepayments for insurance and freight related to the distribution of the Company's goods.

Short-term placements have maturity ranging from 91 to 119 days in 2024, 91 to 98 days in 2023 and 98 days in 2022, which earn effective interest rates ranging from 5.6% to 5.8% in 2024, 4.0% to 4.8% in 2023 and 3.7% in 2022. Interest income earned from short-term placements is presented as part of Finance income under Other Income in the statements of profit or loss.

The current portion of deferred input VAT arises from the Company's purchase of land from a related party under common ownership, which is payable in four equal annual installments (see Notes 9, 12.1 and 18.3).

9. PROPERTY, PLANT AND EQUIPMENT

The gross carrying amounts and accumulated depreciation and amortization of property, plant and equipment at the beginning and end of 2024 and 2023 are shown below.

	At Revalued Amount	At Cost						
					Machineries, Factory, and Other Equipment	Furniture, Fixtures and Office Equipment	Construction in Progress	Total
<i>(Amounts in PHP)</i>	Land	Land Improvements	Building and Improvements	Transportation Equipment				
December 31, 2024								
Cost or valuation	642,768,627	4,831,518	156,514,098	74,669,653	531,382,415	79,751,996	2,552,539	1,492,470,846
Accumulated depreciation and amortization	-	(3,234,642)	(116,096,919)	(41,530,332)	(431,256,345)	(51,694,438)	-	(643,812,676)
Net carrying amount	642,768,627	1,596,876	40,417,179	33,139,321	100,126,070	28,057,558	2,552,539	848,658,170
December 31, 2023								
Cost or valuation	642,768,627	4,699,884	156,057,223	63,949,118	505,064,301	74,361,523	532,519	1,447,433,195
Accumulated depreciation and amortization	-	(2,891,181)	(105,843,969)	(41,080,641)	(405,356,535)	(45,381,531)	-	(600,553,857)
Net carrying amount	642,768,627	1,808,703	50,213,254	22,868,477	99,707,766	28,979,992	532,519	846,879,338
January 1, 2023								
Cost or valuation	447,869,913	4,699,884	153,302,706	54,934,297	496,528,805	69,258,752	5,623,278	1,232,217,635
Accumulated depreciation and amortization	-	(2,555,033)	(98,994,532)	(36,947,122)	(382,442,132)	(39,321,805)	-	(560,260,624)
Net carrying amount	447,869,913	2,144,851	54,308,174	17,987,175	114,086,673	29,936,947	5,623,278	671,957,011

A reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of 2024, 2023 and 2022 is shown below and in the succeeding page.

	At Revalued Amount	At Cost						
					Machineries, Factory, and Other Equipment	Furniture, Fixtures and Office Equipment	Construction in Progress	Total
(Amounts in PHP)	Land	Land Improvements	Building and Improvements	Transportation Equipment				
Balance at January 1, 2024 net of accumulated depreciation and amortization	642,768,627	1,808,703	50,213,254	22,868,477	99,707,766	28,979,992	532,519	846,879,338
Additions	-	131,634	118,259	15,226,607	11,177,971	4,493,572	18,395,680	49,543,723
Reclassification	-	-	338,616	-	15,140,143	896,901	(16,375,660)	-
Depreciation and amortization charges for the year	-	(343,461)	(10,252,950)	(4,955,763)	(25,899,810)	(6,312,907)	-	(47,764,891)
Balance at December 31, 2024 net of accumulated depreciation and amortization	642,768,627	1,596,876	40,417,179	33,139,321	100,126,070	28,057,558	2,552,539	848,658,170
Balance at January 1, 2023 net of accumulated depreciation and amortization	447,869,913	2,144,851	54,308,174	17,987,175	114,086,673	29,936,947	5,623,278	671,957,011
Additions	113,785,714	-	-	9,014,821	8,535,496	1,028,925	1,737,604	134,102,560
Reclassification	-	-	2,754,517	-	-	4,073,846	(6,828,363)	-
Revaluation	81,113,000	-	-	-	-	-	-	81,113,000
Depreciation and amortization charges for the year	-	(336,148)	(6,849,437)	(4,133,519)	(22,914,403)	(6,059,726)	-	(40,293,233)
Balance at December 31, 2023 net of accumulated depreciation and amortization	642,768,627	1,808,703	50,213,254	22,868,477	99,707,766	28,979,992	532,519	846,879,338

	At Revalued Amount	At Cost						
		Land	Building and	Transportation	Machineries, Factory, and	Furniture, Fixtures and Office	Construction	
(Amounts in PHP)	Land	Improvements	Improvements	Equipment	Other Equipment	Equipment	in Progress	Total
Balance at January 1, 2022, net of accumulated depreciation and amortization	446,596,000	2,480,999	54,365,861	13,841,550	123,277,391	28,147,427	8,089,655	676,798,883
Additions	1,273,913	-	8,243,437	7,635,892	13,622,425	2,570,040	2,137,806	35,483,513
Reclassification	-	-	500,376	-	-	4,103,807	(4,604,183)	-
Disposals – net	-	-	-	-	(837,825)	-	-	(837,825)
Depreciation and amortization charges for the year	-	(336,148)	(8,801,500)	(3,490,267)	(21,975,318)	(4,884,327)	-	(39,487,560)
Balance at December 31, 2022 net of accumulated depreciation and amortization	447,869,913	2,144,851	54,308,174	17,987,175	114,086,673	29,936,947	5,623,278	671,957,011

In 2023, the Company purchased a parcel of land from a related party under common ownership with a total contract price of P113.8 million (VAT exclusive), which is payable in four equal annual installments starting July 1, 2023. Accordingly, the Company paid the first and second installments amounting to P28.4 million each in 2024 and 2023. The Company capitalized the purchase as part of Land under Property, Plant and Equipment in the statements of financial position since there is already a transfer of risks and rewards, particularly the control over the property, to the Company. The outstanding payable related to this acquisition is presented as Payable for acquisition of land under the Trade and Other Payables account and Other Payables account in the current and non-current liabilities sections, respectively, of the statements of financial position (see Notes 12.1 and 18.3).

Land is stated at revalued amount, being the fair value at the date of revaluation in 2023. The revaluation surplus, net of applicable deferred tax expense, is presented as part of the Revaluation Reserves account in the statements of financial position (see Note 19.5). Had the land been carried using the cost model, the carrying amount would have been P258.2 million as of December 31, 2024 and 2023. The fair value of land is determined periodically on the basis of the appraisals performed by an independent appraiser with appropriate qualifications and recent experience in the valuation of similar properties in the relevant locations. The valuation process was conducted by an independent appraiser in discussion with the Company's management with respect to the determination of the inputs such as the size, age, and condition of the land, and the comparable prices in the corresponding property location. Other information on the basis of fair value measurement and disclosures related to land is presented in Note 24.3.

Construction in progress as of December 31, 2024 pertains to the accumulated costs incurred for the repair of the Company's warehouse loading dock and installation of warehouse steel cages/racking system in PPR Plant and CCTV cameras in Valenzuela Plant. Construction in progress as of December 31, 2023 pertains to the accumulated costs incurred for the installation of automatic fire suppression system in Bulacan Plant and construction of chlorinated PVC Plant in Valenzuela City.

The percentage of completion of construction in progress ranges from 80% to 90% and from 1.5% to 60% as of December 31, 2024 and 2023, respectively. The ongoing projects as of December 31, 2024 are expected to be completed during the first quarter of 2025. On the other hand, the ongoing projects as of December 31, 2023 were already completed in 2024. Other than the remaining capital expenditures, there are no other capital commitments relating to the ongoing projects. There were no borrowing costs capitalized in 2024, 2023 and 2022.

The amount of depreciation and amortization (see Notes 14 and 15) is allocated and presented in the statements of profit or loss under the following line items:

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Cost of goods sold	28,456,241	25,472,214	25,600,847
Other operating expenses	19,308,650	14,821,019	13,886,713
	<u>47,764,891</u>	<u>40,293,233</u>	<u>39,487,560</u>

In 2024 and 2022, the Company recognized a gain on disposal of transportation equipment totalling to P1.4 million and P0.8 million, respectively, which was presented as part of Other income under Other Income account in the 2024 and 2022 statements of profit or loss. There was no similar transaction in 2023.

In 2022, the Company sold certain machinery and equipment with a carrying value of P0.8 million to a related party for P0.9 million (see Note 18.4). The gain on the disposals of machinery and equipment amounting to P0.01 million in 2022 were presented as part of Other income under Other Income account in the 2022 statement of profit or loss. There was no similar transaction in 2024 and 2023.

Transportation equipment with a total carrying value of P1.4 million as of December 31, 2023 are used as collateral for car loans (see Note 12.2). There was no similar transaction in 2024 as the car loans were fully paid during the year.

10. INVESTMENT PROPERTIES

The Company's investment properties, which amount to P43.4 million, include several parcels of land acquired in August 2024 which are held for investment purposes only. None of the Company's investment properties have generated rental income. There were also no significant directly attributable cost, purchase commitments and any restrictions as to use related to these investment properties during the year. Payment of real property taxes will commence upon full settlement of the transaction in 2025.

As of December 31, 2024, the Company has outstanding liability from the purchase of investment properties amounting to P4.3 million, which is presented as part of Trade and Other Payables in the 2024 statement of financial position (see Note 12.1).

Other information about the fair value measurement and disclosures related to the investment property are presented in Note 24.3.

11. OTHER NON-CURRENT ASSETS

The composition of this account is shown below.

<i>(Amounts in PHP)</i>	Notes	2024	2023
Advances to suppliers	6	6,088,416	23,944,976
Deferred input VAT	9, 18.3	4,916,154	9,472,338
Security deposits	13, 18.5	3,864,551	3,517,590
Trademarks – net		244,654	222,527
Others		311,089	436,810
		<u>15,424,864</u>	<u>37,594,241</u>

Deferred input VAT pertains to the unamortized input VAT from the acquisition of capital assets made prior to January 1, 2022 as required by the Bureau of Internal Revenue (BIR) to be amortized and reported for VAT reporting purposes over the useful lives of the assets or 60 months, whichever is shorter. This also includes the non-current portion of deferred input VAT relating to the unpaid installments from the Company's purchase of land from a related party under common ownership (see Notes 9, 12.1 and 18.3).

Security deposits are payments made to utility companies and lessors of office spaces and warehouses upon execution of the service and lease contracts. These payments will be refunded in cash at the termination of the contract. As the utility services, for which the account significantly represents, are expected to be renewed indefinitely, the present value of these financial assets cannot be determined and thus, are carried at cost. As such, the carrying amount of the security deposits is a reasonable approximation of its fair value (see Note 23.1).

Trademarks pertain to the capitalized costs of application and registration with the Intellectual Property Office and Bureau of Product Standards of the Company's logo and brand emblems used as identifying markers of the Company's products. The carrying values of trademarks were presented net of accumulated amortization amounting to P0.2 million as of December 31, 2024 and 2023.

The amount of amortization relating to trademarks shown as part of Depreciation and amortization (see Notes 14 and 15) is allocated and presented in the statements of profit or loss under the following line items:

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Cost of goods sold	11,513	-	-
Other operating expense	35,406	65,803	65,593
	46,919	65,803	65,593

12. LOANS AND PAYABLES

12.1 Trade and Other Payables

The composition of this account is shown below.

<i>(Amounts in PHP)</i>	<u>Notes</u>	<u>2024</u>	<u>2023</u>
Current:			
Trade payables	18.2	75,968,803	160,431,984
Advances from customers		32,681,787	73,477,946
Payable for acquisition of land	9, 18.3	31,860,000	31,860,000
Retention payable		11,122,530	6,337,882
Accrued expenses	12.2	8,942,336	7,162,077
Payable for acquisition of investment properties	10	4,306,272	-
Others		17,665,041	13,615,658
		182,546,769	292,885,547
Non-current –			
Payable for acquisition of land	9, 18.3	31,860,000	63,720,000
		214,406,769	356,605,547

Advances from customers pertain to advance payments received from customers to guarantee goods placed for order to the Company. Upon delivery of goods ordered by the customer, the Company sets off these advances to the total amount of receivable from the customer.

In 2023, the Company purchased a parcel of land from a related party under common ownership, which is payable in four equal annual installments starting July 2023 (see Notes 9 and 18.3). The first installment of 25% was accordingly paid in 2023 and the second in 2024. The outstanding liability due on July 1, 2025 is presented as Payable for acquisition of land under Trade and Other Payables account while the remaining portion due on July 1, 2026 is presented as Other Payables account under non-current liabilities section of the 2024 statement of financial position. The remaining unpaid balance is subject to 4% interest per annum on diminishing balance, which will be paid by the Company to the related party under common ownership on the same due dates.

In 2024, the Company recognized interest expense amounting to P3.8 million arising from this liability and is presented as part of Finance costs - net under Other Income account in the 2024 statement of profit or loss. There was no recorded interest expense in 2023 due to the immateriality of the amount.

Retention payable includes commissions withheld by the Company from its commission agents as security bond for any unliquidated cash advances.

Accrued expenses are liabilities arising from unpaid salaries, interest, utilities and other operating expenses.

In 2024, the Company purchased parcels of land for investment purposes (see Note 10). On August 28, 2024, the Company paid 90% of the total purchase price. The outstanding liability due on October 1, 2025 is presented as Payable for acquisition of investment properties under Trade and Other Payables in the 2024 statement of financial position. There was no similar transaction in 2023.

Others include withholding taxes and government insurance liabilities.

12.2 Mortgage and Loan Payables

In 2019 and prior years, the Company entered into car loan agreements with various local banks for the acquisition of certain transportation equipment and motor vehicles, which are then mortgaged to the banks. The carrying value of these assets amounted to P1.4 million as of December 31, 2023. The car loans bear fixed annual effective interest which ranges from 7.25% to 9.95% and have terms of five years, payable monthly. In 2024, the Company has fully paid its outstanding liability arising from these mortgage and loans. Accordingly, the related outstanding balance as of December 31, 2023 is presented as Mortgage and Loan Payables under current liabilities section in the 2023 statement of financial position.

There are no loan covenants on the Company's mortgage and loan payables as of December 31, 2023.

Interest expense related to the short-term loans and mortgage payables amounted to P0.01 million, P0.1 million and P0.7 million in 2024, 2023 and 2022, respectively, and is shown as part of Finance costs - net under Other Income in the statements of profit or loss. There were no borrowing costs capitalized in 2024, 2023 and 2022. Accrued interest amounting to P0.03 million as of December 31, 2023 is presented as part of Accrued expenses under Trade and Other Payables in the 2023 statement of financial position (see Note 12.1). There was no accrued interest as of December 31, 2024.

A reconciliation of the Company's short-term loans and mortgage payables is as follows:

<i>(Amounts in PHP)</i>	Short-term Loans	Mortgage Payables	Total
Balance as of January 1, 2024	-	333,679	333,679
Cash flows from financing activities:			
Payments made	-	(333,679)	(333,679)
Interest paid	-	(7,645)	(7,645)
Non-cash financing activity –			
Interest expense	-	7,645	7,645
Balance as of December 31, 2024	-	-	-

<i>(Amounts in PHP)</i>	Short-term Loans	Mortgage Payables	Total
Balance as of January 1, 2023	-	2,318,305	2,318,305
Cash flows from financing activities:			
Payments made	-	(1,984,626)	(1,984,626)
Interest paid	-	(112,289)	(112,289)
Non-cash financing activity – Interest expense	-	112,289	112,289
Balance as of December 31, 2023	-	333,679	333,679
Balance as of January 1, 2022	-	4,562,948	4,562,948
Cash flows from financing activities:			
Additional borrowings	70,000,000	-	70,000,000
Payments made	(70,000,000)	(2,239,172)	(72,239,172)
Interest paid	(383,056)	(294,898)	(677,954)
Non-cash financing activity – Interest expense	383,056	289,427	672,483
Balance as of December 31, 2022	-	2,318,305	2,318,305

13. LEASES

The Company is a lessee under non-cancellable operating leases covering its warehouses and office spaces (see Note 18.5). The lease for warehouses has a term of three to 10 years, and includes annual escalation rate of 5% to 10%, while the leases for office space have terms of two to five years with annual escalation rates ranging from 5% to 10%. All leases have renewal options. Generally, termination of lease contracts shall be communicated to the lessee by the lessor 30 to 60 days prior to the termination or expiration of the lease contract. With the exception of short-term leases, each lease is reflected in the statement of financial position as a right-of-use asset and a lease liability. The Company classifies its right-of-use assets and lease liabilities as a separate line item in the statements of financial position.

Each lease generally imposes a restriction that, unless there is a contractual right for the Company to sublease the asset to another party, the right-of-use asset can only be used by the Company. The Company must keep those properties in a good state of repair and return the properties in their same and good condition less ordinary wear and tear at the end of the lease. Further, the Company must insure items of property and equipment and incur maintenance fees on such items in accordance with the lease contracts.

Refundable security deposits represent the lease deposits made for the lease of the Company's office and warehouse. Related security deposits for these leases amounted to P1.4 million and P1.1 million as at December 31, 2024 and 2023, respectively, and are presented as part of Security deposits under Other Non-current Assets in the statements of financial position (see Note 11).

13.1 Right-of-use Assets

The carrying amounts of the Company's right-of-use assets as at December 31, 2024 and 2023 and the movements during the reporting periods are shown below.

<i>(Amounts in PHP)</i>	Warehouses	Office	Total
Balance as of January 1, 2024	9,715,451	3,706,659	13,422,110
Additions	3,566,803	-	3,566,803
Depreciation	<u>(3,206,865)</u>	<u>(1,396,568)</u>	<u>(4,603,433)</u>
Balance as of December 31, 2024	<u>10,075,389</u>	<u>2,310,091</u>	<u>12,385,480</u>
Balance as of January 1, 2023	12,672,240	2,090,136	14,762,376
Additions	-	3,039,031	3,039,031
Depreciation	<u>(2,956,789)</u>	<u>(1,422,508)</u>	<u>(4,379,297)</u>
Balance as of December 31, 2023	<u>9,715,451</u>	<u>3,706,659</u>	<u>13,422,110</u>

The depreciation expense relating to right-of-use assets is presented as part of Depreciation and amortization under the Other Operating Expenses account in the statements of profit or loss (see Note 15).

13.2 Lease Liabilities

Total outstanding balance of lease liabilities as of December 31, 2024 and 2023 are as follows:

<i>(Amounts in PHP)</i>	2024	2023
Current	4,310,078	2,827,692
Non-current	<u>11,156,658</u>	<u>13,194,332</u>
	<u>15,466,736</u>	<u>16,022,024</u>

The movements in the lease liabilities recognized in the statements of financial position as of December 31, 2024 and 2023 are as follows:

<i>(Amounts in PHP)</i>	2024	2023
Balance at beginning of year	16,022,024	17,421,094
Additions	3,566,803	3,039,031
Repayments of lease liabilities	(5,369,183)	(5,628,624)
Interest accretion	<u>1,247,092</u>	<u>1,190,523</u>
Balance at end of year	<u>15,466,736</u>	<u>16,022,024</u>

The use of termination option to certain lease contracts gives the Company added flexibility in the event it has identified more suitable premises in terms of cost and/or location. The future cash outflows to which the Company is potentially exposed to that are not reflected in the measurement of lease liabilities represent the amount of remaining utility bills until clearance from the contract, other damages to the premises, and the security deposits and advance rentals to be forfeited (if any). An option is only exercised when consistent with the Company's business strategy and the economic benefits of exercising such option exceeds the expected overall cost.

As of December 31, 2024 and 2023, the Company has no commitments for leases entered into which had not commenced.

The maturity analysis of lease liabilities as of December 31, 2024 and 2023 is as follows:

<i>(Amounts in PHP)</i>	2024	2023
Within one year	5,319,673	3,943,582
One to two years	3,844,701	3,418,873
Two to three years	3,314,585	3,369,501
Three to four years	3,370,853	3,314,585
Four to five years	2,216,360	3,370,853
More than five years	-	2,216,360
	<u>18,066,172</u>	<u>19,633,754</u>

13.3 Lease Payments Not Recognized as Liabilities

The Company has elected not to recognize lease liability for short-term leases. Payments made under such leases are expensed on a straight-line basis. The expenses relating to short-term leases amounted to P0.5 million, P0.4 million and P0.9 million in 2024, 2023 and 2022, respectively, and is presented as Rentals under Other Operating Expenses in the statements of profit or loss (see Note 15).

13.4 Additional Profit or Loss and Cash Flow Information

The total cash outflow in respect of leases amounted to P5.4 million, P5.6 million and P5.4 million in 2024, 2023 and 2022, respectively. Interest expense in relation to lease liabilities amounted to P1.2 million, P1.2 million and P1.4 million in 2024, 2023 and 2022, respectively, and is presented as part of Finance costs - net under Other Income in the statements of profit or loss.

14. COST OF GOODS SOLD

The details of cost of goods sold are shown below.

<i>(Amounts in PHP)</i>	Notes	2024	2023	2022
Finished goods at beginning of year	7	353,697,543	364,470,016	336,984,581
Cost of goods manufactured				
Raw materials at beginning of year	7	348,986,052	328,211,873	351,782,791
Purchases during the year		885,930,018	856,158,450	1,096,261,992
Direct labor	16.1	24,071,676	26,970,023	23,939,088
Manufacturing overhead	9, 11, 16.1	93,811,531	83,554,504	102,396,253
Raw materials at end of year	7	(303,670,883)	(348,986,052)	(328,211,873)
Work-in-process at beginning of year	7	76,023	76,023	176,730
Work-in-process at end of year	7	(130,336)	(76,023)	(76,023)
		1,049,074,081	945,908,798	1,246,268,958
Finished goods at end of year	7	(389,705,352)	(353,697,543)	(364,470,016)
	15	1,013,066,272	956,681,271	1,218,783,523

15. OPERATING EXPENSES BY NATURE

The details of operating expenses by nature are shown below.

<i>(Amounts in PHP)</i>	Notes	2024	2023	2022
Materials used in production		931,245,187	835,384,271	1,119,832,910
Salaries and employee benefits	16.1	123,556,146	139,474,874	139,502,186
Depreciation and amortization	9, 11, 13.1	52,415,243	44,738,333	43,812,306
Utilities		39,951,269	34,969,383	46,379,314
Changes in finished goods		(36,007,809)	10,772,473	(27,485,435)
Outside services		32,027,126	32,268,688	35,852,689
Professional fees		23,216,598	9,006,309	8,262,273
Transportation and travel		13,173,669	17,952,382	20,570,656
Taxes and licenses		12,128,137	11,867,576	11,978,197
Delivery		9,580,135	6,058,604	3,149,378
Advertising and promotions		9,157,621	10,110,240	9,559,675
Repairs and maintenance		8,888,446	7,562,300	10,931,493
Supplies		8,090,821	8,135,637	9,114,833
Impairment loss on receivables	6	2,959,573	2,736,835	43,833
Representation		2,098,371	2,578,839	2,081,617
Insurance		1,571,773	1,157,026	1,431,531
Rentals	13.3, 18.5	482,245	385,230	862,174
Changes in work-in-process		(54,313)	-	100,707
Miscellaneous		16,021,736	11,847,917	23,847,239
		1,250,501,974	1,187,006,917	1,459,827,576

These expenses are classified in the statements of profit or loss as follows:

<i>(Amounts in PHP)</i>	Note	2024	2023	2022
Cost of goods sold	14	1,013,066,272	956,681,271	1,218,783,523
Other operating expenses		237,435,702	230,325,646	241,044,053
		1,250,501,974	1,187,006,917	1,459,827,576

16. EMPLOYEE BENEFITS

16.1 Salaries and Employee Benefits

Details of salaries and employee benefits are presented below.

<i>(Amounts in PHP)</i>	Notes	2024	2023	2022
Short-term employee benefits		120,951,445	137,563,205	136,237,984
Post-employment defined benefits expense	16.2(b)	2,604,701	1,911,669	3,264,202
	15	123,556,146	139,474,874	139,502,186

Salaries and employee benefits are allocated in the statements of profit or loss as follows:

<i>(Amounts in PHP)</i>	Notes	2024	2023	2022
Cost of goods sold	14	28,892,480	31,501,918	26,679,496
Other operating expenses		94,663,666	107,972,956	112,822,690
	15	123,556,146	139,474,874	139,502,186

16.2 Post-employment Defined Benefit Plan

(a) Characteristics of Post-employment Defined Benefit Plan

The Company maintains a tax-qualified, fully funded and non-contributory post-employment defined benefit plan covering all regular full-time employees. The Company conforms with the minimum regulatory benefit of Republic Act No. 7641, *The Retirement Pay Law*, which is of a defined benefit type and provides for a lump sum retirement benefit equal to 22.5-day pay for every year of credited service. The normal retirement age is 60 with a minimum of five years of credited service.

(b) Explanation of Amounts Presented in the Financial Statements

Actuarial valuations are made annually to update the retirement benefit costs and the amount of contributions. All amounts presented in the succeeding pages are based on the actuarial valuation report obtained from an independent actuary in 2024 and 2023.

The amounts of post-employment defined benefit asset recognized in the statements of financial position are presented below.

<i>(Amounts in PHP)</i>	2024	2023
Fair value of plan assets	22,552,990	36,661,153
Present value of the obligation	(9,704,045)	(33,275,251)
	12,848,945	3,385,902
Effect of the asset ceiling	(3,797,229)	(246,746)
	9,051,716	3,139,156

The movements in the fair value of plan assets are presented below.

<i>(Amounts in PHP)</i>	2024	2023
Balance at beginning of year	36,661,153	35,235,264
Interest income	1,958,482	2,341,672
Remeasurement loss on return on plan assets	(4,235,132)	(653,455)
Benefits paid	(11,831,513)	(262,328)
Balance at end of year	22,552,990	36,661,153

The composition of the fair value of plan assets at the end of the reporting periods by category and risk characteristics is shown below.

<i>(Amounts in PHP)</i>	2024	2023
Cash and cash equivalents	154,082	897,965
Debt securities:		
Philippine government bonds	15,996,146	30,141,753
Other bonds	217,740	213,335
Unit investment trust funds (UITF)	5,981,436	5,073,322
Others	203,586	334,778
	22,552,990	36,661,153

Others comprise of accrued interest receivables, other receivables and accrued expenses.

The fair value of debt securities are determined based on quoted market prices in active markets (classified as Level 1 of the fair value hierarchy). While UITF is classified as Level 2 on which the fair value was derived using the net asset value per unit (computed by dividing the net asset value of the fund by the number of outstanding units at the end of the reporting period), as published by banks and the Investment Company Association of the Philippines (see Note 24.1).

The movements in the effect of the asset ceiling are as follows:

<i>(Amounts in PHP)</i>	2024	2023
Balance at beginning of year	246,746	657,021
Remeasurement losses (gains)	3,534,765	(457,712)
Interest cost	15,718	47,437
Balance at end of year	<u>3,797,229</u>	<u>246,746</u>

The movements in the present value of the post-employment defined benefit obligation recognized in the books are as follows:

<i>(Amounts in PHP)</i>	2024	2023
Balance at beginning of year	33,275,251	29,907,110
Current service cost	2,604,701	1,911,669
Interest cost	2,119,633	2,159,293
Benefits paid	(11,831,513)	(262,328)
Remeasurements –		
Actuarial losses (gains) arising from:		
Changes in demographic assumptions	(10,792,610)	-
Experience adjustments	(6,767,341)	(2,458,961)
Changes in financial assumptions	1,095,924	2,018,468
	<u>9,704,045</u>	<u>33,275,251</u>

The components of amounts recognized in profit or loss and in other comprehensive income in respect of the defined benefit post-employment plan are as follows:

<i>(Amounts in PHP)</i>	2024	2023	2022
<i>Recognized in profit or loss:</i>			
Current service cost	2,604,701	1,911,669	3,264,202
Net interest expense (income)	176,869	(134,942)	(144,772)
	<u>2,781,570</u>	<u>1,776,727</u>	<u>3,119,430</u>
<i>Recognized in other comprehensive income:</i>			
Actuarial losses (gains) arising from:			
Changes in demographic assumptions	(10,792,610)	-	759
Experience adjustments	(6,767,341)	(2,458,961)	(293,797)
Changes in financial assumptions	1,095,924	2,018,468	(9,039,371)
Remeasurement losses (gains) arising from:			
Plan assets	4,235,132	653,455	3,973,290
Changes in the effect of the asset ceiling	3,534,765	(457,712)	505,112
	<u>(8,694,130)</u>	<u>(244,750)</u>	<u>(4,854,007)</u>

The current service cost is included as part of Salaries and employee benefits under Cost of Goods Sold and Other Operating Expenses in the statements of profit or loss (see Notes 14 and 15).

The net interest expense (income) is included as part of Finance costs - net under Other Income in the statements of profit or loss.

Amounts recognized in other comprehensive income were included within items that will not be reclassified subsequently to profit or loss.

In determining the amounts of the post-employment benefit obligation, the following significant assumptions were used:

	2024	2023	2022
Discount rate	6.10%	6.37%	7.22%
Salary increase rate	5.00%	4.00%	4.00%

Assumptions regarding future mortality experience are based on published statistics and mortality tables. The average remaining working lives of an individual retiring at the age of 60 in 2024 and 2023 is 24.4 years and 23.8 years, respectively. These assumptions were developed by management with the assistance of an independent actuary. Discount factors are determined close to the end of each reporting period by reference to the interest rates of zero-coupon government bonds, with terms to maturity approximating to the terms of the post-employment obligation. Other assumptions are based on current actuarial benchmarks and management's historical experience.

(c) *Risks Associated with the Retirement Plan*

The plan exposes the Company to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk.

(i) *Investment and Interest Risks*

The present value of the defined benefit obligation is calculated using a discount rate determined by reference to market yields of government bonds. Generally, a decrease in the interest rate of a reference government bond will increase the plan obligation. However, this will be partially offset by an increase in the return on the plan's investments in debt securities and other assets and if the return on plan assets falls below this rate, it will create a deficit in the plan.

(ii) *Longevity and Salary Risks*

The present value of the defined benefit obligation is calculated by reference to the best estimate of the mortality of the plan participants both during and after their employment and to their future salaries. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the plan obligation.

(d) *Other Information*

The information on the sensitivity analysis for certain significant actuarial assumptions, the Company's asset-liability matching strategy, and the timing and uncertainty of future cash flows related to the post-employment defined benefit plan are described below and in the succeeding page.

(i) *Sensitivity Analysis*

The following table summarizes the effects of changes in the significant actuarial assumptions used in the determination of the post-employment defined benefit obligation as of December 31, 2024 and 2023:

(Amounts in PHP)	Impact on Post-Employment Defined Benefit Obligation		
	Change in Assumption	Increase in Assumption	Decrease in Assumption
<u>December 31, 2024</u>			
Discount rate	+/- 1.0%	(864,739)	997,907
Salary growth rate	+/- 1.0%	998,937	(880,980)
<u>December 31, 2023</u>			
Discount rate	+/- 1.0%	(2,342,273)	2,840,376
Salary growth rate	+/- 1.0%	2,881,255	(2,411,720)

The sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. This analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation recognized in the statements of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous years.

(ii) *Asset-liability Matching Strategies*

The retirement plan trustee has no specific matching strategy between the plan assets and the plan liabilities.

A large portion of the plan assets as of December 31, 2024 and 2023 consists of debt securities although the Company also has UITF for liquidity purposes.

There has been no significant change in the Company's strategies and/or practice to manage its risks from previous years.

(iii) *Funding Arrangements and Expected Contributions*

The plan is currently overfunded by P12.8 million based on the latest actuarial valuation.

The Company has yet to decide the amount of contribution to the retirement plan for the succeeding year.

The Company is not required to pre-fund the future defined benefits payable under the plan assets before they become due. For this reason, the amount and timing of contributions to the plan assets are at the Company's discretion.

However, in the event a benefit claim arises and the plan assets are insufficient to pay the claim, the shortfall will be due, demandable and payable from the Company to the plan assets.

The maturity profile of undiscounted expected benefit payments from the plan within the next ten years follow:

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>
Within one year to five years	3,732,820	12,601,359
More than five years to ten years	7,332,507	10,762,212
	<u>11,065,327</u>	<u>23,363,571</u>

The weighted average duration of the defined benefit obligation at the end of the reporting period is 9.6 years.

17. CURRENT AND DEFERRED TAXES

The components of tax expense as reported in profit or loss and other comprehensive income follow:

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
<i>Reported in profit or loss:</i>			
Current tax expense:			
Regular corporate income tax (RCIT) at 25%	61,584,140	81,833,707	78,546,963
Final tax at 20% and 15%	2,942,010	1,786,057	27,021
	<u>64,526,150</u>	<u>83,619,764</u>	<u>78,573,984</u>
Deferred tax income arising from –			
Origination and reversal of temporary differences	(470,563)	(1,252,528)	(1,157,874)
	<u>64,055,587</u>	<u>82,367,236</u>	<u>77,416,110</u>
<i>Reported in other comprehensive income –</i>			
Deferred tax expense arising from –			
Revaluation increment on land and remeasurements of post-employment defined benefit plan	2,173,533	20,339,437	1,213,502

A reconciliation of tax on pre-tax profit computed at the applicable statutory rates to tax expense reported in profit or loss follows:

<i>(Amounts in PHP)</i>	2024	2023	2022
Tax on pre-tax at 25%	64,098,093	82,554,249	76,579,105
Tax effects of non-deductible expenses	825,894	292,717	843,800
Adjustment for income subjected to lower tax rates	(868,400)	(479,730)	(6,795)
Tax expense reported in profit or loss	64,055,587	82,367,236	77,416,110

The net deferred tax liabilities relate to the following as of December 31:

<i>(Amounts in PHP)</i>	Statements of Financial Position	
	2024	2023
Deferred tax assets:		
Impairment loss on receivables	5,491,298	4,751,404
Effect of PFRS 16	851,314	730,978
Unamortized past service cost	188,267	299,608
	6,530,879	5,781,990
Deferred tax liabilities:		
Revaluation increment on land	(96,155,413)	(96,155,413)
Post-employment defined benefit asset	(2,262,930)	(784,789)
Unrealized foreign currency gains - net	(1,007,789)	(34,071)
	(99,426,132)	(96,974,273)
Net Deferred Tax Liabilities	(92,895,253)	(91,192,283)

<i>(Amounts in PHP)</i>	Statements of Profit or Loss and Statements of Comprehensive Income					
	Profit or Loss			Other Comprehensive Income		
	2024	2023	2022	2024	2023	2022
Deferred tax assets:						
Effect of PFRS 16	(120,336)	14,701	(64,868)	-	-	-
Unamortized past service cost	111,341	171,187	317,093	-	-	-
Impairment loss on trade and other receivables	(739,894)	(684,208)	-	-	-	-
	(748,889)	(498,320)	252,225	-	-	-
Deferred tax liabilities:						
Unrealized foreign currency gains - net	973,718	(310,027)	(630,241)	-	-	-
Post-employment defined benefit asset	(695,392)	(444,181)	(779,858)	2,173,533	61,187	1,213,502
Revaluation increment on land	-	-	-	-	20,278,250	-
	278,326	(754,208)	(1,410,099)	2,173,533	20,339,437	1,213,502
Net Deferred Tax Expense (Income)	(470,563)	(1,252,528)	(1,157,874)	2,173,533	20,339,437	1,213,502

The Company is subject to minimum corporation income tax (MCIT) which is computed at 2% in 2024, 1.5% in 2023, and 1% in 2022 of gross income, as defined under the tax regulations, or to RCIT, which is computed at 25% of taxable income, net of allowable deductions, whichever is higher. No MCIT was recognized in 2024, 2023 and 2022 as the RCIT was higher than MCIT in those years.

In 2024, 2023 and 2022, the Company claimed itemized deductions in computing for its income tax due.

18. RELATED PARTY TRANSACTIONS

The Company's related parties include entities under common ownership, stockholders and key management personnel as described below and in the succeeding pages.

The summary of the Company's transactions with its related parties for the years ended December 31, 2024, 2023 and 2022 and the outstanding balances as of December 31, 2024 and 2023 are as follows:

<i>(Amounts in PHP)</i>	Note	2024	2023	2022
Related Parties Under Common Ownership:				
Sale of goods (sales return) - net	18.1	25,019	1,699,971	(3,820,995)
Purchase of goods and services	18.2	80,509,175	117,700,063	111,003,901
Acquisition of land	18.3	-	113,785,714	-
Advances granted (obtained)	18.4	(4,886)	(998)	10,274
Sale of machinery and equipment	18.4	-	-	851,105
Lease of properties	18.5	-	-	540,000
Right-of-use asset	18.5	(837,322)	3,039,031	2,183,007
Lease liabilities	18.5	(1,346,744)	(1,521,540)	(623,337)
Depreciation	18.5	1,396,568	1,422,508	1,302,364
Interest expense	18.5	252,461	167,790	163,659
Security deposit	18.5	(71,945)	27,842	20,679
Acquisition of transportation equipment	18.7	5,500,000	-	-
Key Management Personnel –				
Compensation	18.6	56,067,298	75,971,669	79,110,392

<i>(Amounts in PHP)</i>	Note	Outstanding Balance	
		2024	2023
Related Parties Under Common Ownership:			
Sale of goods	18.1	-	59,431
Purchase of goods and services	18.2	(1,459,430)	(764,606)
Acquisition of land	18.3	(63,720,000)	(95,580,000)
Advances granted	18.4	13,908	18,794
Right-of-use assets	18.5	2,447,383	3,706,659
Lease liabilities	18.5	(2,504,029)	(3,850,772)
Security deposit	18.5	255,008	326,953

The Company's outstanding receivables with related parties were subjected to impairment using the requirements of PFRS 9. These receivables have substantially the same risk characteristics as the trade receivables. As such, the expected loss rates for trade receivables are a reasonable approximation of the loss rates for receivables from related parties. There were no impairment losses recognized for these receivables from related parties in 2024, 2023 and 2022 [see Note 22.2(b)].

18.1 Sale of Goods

The Company sells finished goods to related parties under common ownership. Goods are sold on the basis of the price lists in force and terms that would be available to non-related parties. The outstanding receivables from sale of goods, which are generally noninterest-bearing, unsecured and settled through cash within three to six months, are presented as part of Trade receivables under Trade and Other Receivables in the 2023 statement of financial position (see Note 6). There were no outstanding receivables as of December 31, 2024.

18.2 Purchase of Goods and Services

Goods and services are purchased on the basis of the price lists in force with non-related parties. The related outstanding payables for goods and services purchased in 2024 and 2023 are presented as part of Trade payables under Trade and Other Payables in the statements of financial position (see Note 12.1). The outstanding payables from purchase of goods and services are generally noninterest-bearing, unsecured and settled through cash within three months.

The Company acquires the services of a related party under common ownership for the conversion of its pipe fittings. The Company provides its own raw materials to such related party for processing into finished goods. Once the processing is completed, the Company records the amount incurred for the services of the related party as part of the finished goods based on the billings received. The basis of the price charged to the Company is in line with related party's prevailing market rates. The related outstanding payables for these services from the related party as of December 31, 2024 and 2023 are presented as part of Trade payables under Trade and Other Payables in the statements of financial position (see Note 12.1). The outstanding payables from purchase of services are generally noninterest-bearing, unsecured and settled through cash within three months.

18.3 Acquisition of Land

In 2023, the Company purchased a parcel of land from a related party under common ownership with a total contract price of P113.8 million (VAT exclusive), which is payable in four equal annual installments starting July 2023 until July 2026 (see Notes 9 and 12.1). The title and ownership of the property shall remain with the related party under common ownership until the full payment of the balance of the contract price. The Company is prohibited from selling, transferring, conveying, and otherwise encumbering the subject property without the written consent of the related party under common ownership.

The first two installments were accordingly paid in 2024 and 2023. The outstanding liability due on July 1, 2025 is presented as Payable for acquisition of land under Trade and Other Payables account while the remaining portion due on July 1, 2026 is presented as Other Payables account under non-current liabilities section of the 2024 statement of financial position (see Note 12.1).

18.4 Advances to/from Related Parties

The Company grants/obtains unsecured, noninterest-bearing advances to/from its related parties under common ownership and certain stockholders. These advances are repayable either in cash or through offsetting. The outstanding balance of receivable from related party advances is presented as part of Other receivables under Trade and Other Receivables in the statements of financial position (see Note 6).

In 2022, the Company sold certain machinery and equipment with a carrying amount of P0.8 million to a related party for P0.9 million. The recognized gain on this disposal amounting to P0.01 million is presented as part of Other income under Other Income account in the 2022 statement of profit or loss (see Note 9). There was no outstanding balance arising from this transaction as of December 31, 2022. There was no similar transaction in 2024 and 2023.

18.5 Lease of Properties

The Company entered into in lease contracts with certain related parties under common ownership covering its office spaces and vehicles with lease terms ranging from one to five years. Renewals of lease contracts in 2023 resulted to additional right-of-use assets and lease liabilities amounting to P3.0 million. There was no similar transaction in 2024 (see Note 13.1).

The Company incurred depreciation expenses amounting to P1.4 million in 2024 and 2023 and P1.3 million in 2022 presented as part of Other Operating Expenses in the statements of profit or loss (see Note 15). The Company also incurred interest expense amounting to P0.3 million in 2024 and P0.2 million in 2023 and 2022, which were presented as part of Finance costs – net under Other Income in the statements of profit or loss.

The related deposit as of December 31, 2024 and 2023, which is refundable at the termination of the lease term, is presented as part of Security deposits under Other Non-current Assets in the statements of financial position (see Note 11).

Further, the Company incurred rental expense for short-term vehicle leases with a related party under common ownership amounting to P0.5 million in 2022, and is shown as part of Rentals under Other Operating Expenses in the 2022 statement of profit or loss (see Note 15). There was no similar transaction in 2024 and 2023.

18.6 Key Management Personnel Compensation

The total compensation of key management personnel, which include all managers and executives, is shown below.

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Short-term benefits	54,617,006	74,746,347	76,722,226
Post-employment defined benefit expense	<u>1,450,292</u>	<u>1,225,322</u>	<u>2,388,166</u>
	<u>56,067,298</u>	<u>75,971,669</u>	<u>79,110,392</u>

There was no outstanding balance arising from key management personnel compensation as of December 31, 2024 and 2023.

18.7 Others

In 2024, the Company acquired transportation equipment from a related party under common ownership amounting to P5.5 million (see Note 9). There was no outstanding balance arising from this transaction as of December 31, 2024. There was no similar transaction in 2023 and 2022.

The Company's retirement fund for its post-employment benefit plan is administered and managed by a trustee bank. The retirement fund neither provides any guarantee or surety for any obligation of the Company nor its investments covered by any restrictions or liens. The fair value of the plan assets and the composition of the plan assets as of December 31, 2024 and 2023 are shown in Note 16.2.

19. EQUITY

19.1 Capital Stock

The Company's authorized capital stock is 1,300,000,000 shares at P1.00 par value per share. The issued and outstanding capital stock as of December 31, 2024 and 2023 consisted of 630,800,000 shares equivalent to P630.8 million.

On September 5, 2014, the BOD and the stockholders approved the Company's application for the registration of 630.8 million of its common shares with the SEC and apply for the listing thereof in the PSE. The BOD's approval covered the planned initial public offering of 158.0 million unissued common shares of the Company at an offer price of P1.41 per share. The Company's shares were listed in the PSE on April 27, 2015 (see Note 1.1).

As of December 31, 2024 and 2023, the Company's number of shares registered totaled 630,800,000 with par value of P1.00 per share and closed at a price of P1.71 and P1.56 on the last trading day of 2024 and 2023, respectively. The total number of stockholders is 65 as of December 31, 2024 and 2023. The public float lodged with Philippine Central Depository Nominee Corporation is counted only as one stockholder.

19.2 Additional Paid-in Capital

Additional paid-in capital consists of P52.3 million from the initial public offering in 2015, net of P12.5 million stock issuance costs incurred such as underwriting fees and commissions, taxes and filing fees (see Note 1.1).

19.3 Retained Earnings

(a) Unappropriated Retained Earnings

The information of cash dividends, which are all regular dividends, are summarized below.

<u>Date of Declaration</u>	<u>Date of Record</u>	<u>Date of Payment</u>	<u>Amount in PHP</u>	<u>Dividends per share</u>
May 14, 2024	May 28, 2024	June 11, 2024	61,063,900	0.10
March 9, 2023	April 05, 2023	May 3, 2023	30,531,950	0.05
March 9, 2023	August 31, 2023	September 25, 2023	24,425,560	0.04
March 9, 2022	June 28, 2022	July 19, 2022	30,531,950	0.05
March 9, 2022	March 25, 2022	April 19, 2022	30,531,950	0.05

As at December 31, 2024, the Company's unappropriated retained earnings exceeded its paid-in capital due to the net profit realized in 2024.

Subsequent to the reporting period, on March 7, 2025, the Company's BOD approved the declaration of cash dividends amounting to P0.10 per share. The cash dividends are to be paid on April 16, 2025 to shareholders of record as of March 21, 2025 (see Note 26).

(b) *Appropriated Retained Earnings*

On March 9, 2023, the Company's BOD approved the appropriation of P150.0 million and P70.0 million from the unrestricted retained earnings as of December 31, 2022, to fund the acquisition of real property and machinery, respectively, within the next two years.

On March 4, 2024, the Company's BOD approved the additional appropriation of P120.0 million from the unrestricted retained earnings as of December 31, 2023, for capital expenditures within the next two years.

Subsequent to the reporting period, on March 7, 2025, the Company's BOD approved the additional appropriation of P200.0 million from the unrestricted retained earnings as of December 31, 2024, for capital expenditures within three years (see Note 26).

19.4 *Share Buyback Program*

On December 5, 2018, the Company's BOD approved the adoption of a Share Buyback Program (SBP) whereby the Company is authorized to reacquire its capital stock from the public for an aggregate acquisition price of P100.0 million. As of December 31, 2024 and 2023, the cumulative number of shares repurchased consists of 20,161,000 treasury shares aggregating to an acquisition cost of P41.1 million. The SBP has already concluded on December 5, 2020.

19.5 *Revaluation Reserves*

The components and reconciliation of items of other comprehensive income presented in the statements of changes in equity under Revaluation Reserves account, are shown below and in the succeeding page.

<i>(Amounts in PHP)</i>	Revaluation Increment on Land (see Note 9)	Actuarial Gains on Post- employment Benefit Plan (see Note 16.2)	Total
Balance as of January 1, 2024	288,466,239	7,334,926	295,801,165
Remeasurements of post-employment defined benefit plan	-	8,694,130	8,694,130
Tax expense	-	(2,173,533)	(2,173,533)
Balance as of December 31, 2024	288,466,239	13,855,523	302,321,762
Balance as of January 1, 2023	227,631,489	7,151,363	234,782,852
Revaluation increment on land	81,113,000	-	81,113,000
Remeasurements of post-employment defined benefit plan	-	244,750	244,750
Tax expense	(20,278,250)	(61,187)	(20,339,437)
Balance as of December 31, 2023	288,466,239	7,334,926	295,801,165

<i>(Amounts in PHP)</i>	Revaluation Increment on Land (see Note 9)	Actuarial Gains on Post- employment Benefit Plan (see Note 16.2)	Total
Balance as of January 1, 2022	227,631,489	3,510,858	231,142,347
Remeasurements of post-employment defined benefit plan	-	4,854,007	4,854,007
Tax expense	-	(1,213,502)	(1,213,502)
Balance as of December 31, 2022	<u>227,631,489</u>	<u>7,151,363</u>	<u>234,782,852</u>

20. EARNINGS PER SHARE (EPS)

Basic and diluted EPS is computed as follows:

<i>(Amounts in PHP)</i>	2024	2023	2022
Net profit	192,336,783	247,849,760	228,900,310
Divided by weighted average number of outstanding common shares (considering the effect of treasury shares)	<u>610,639,000</u>	<u>610,639,000</u>	<u>610,639,000</u>
Basic and diluted EPS	<u>0.31</u>	<u>0.41</u>	<u>0.37</u>

The Company does not have dilutive potential common shares outstanding as of December 31, 2024, 2023 and 2022; hence, diluted EPS is equal to the basic EPS.

21. COMMITMENTS AND CONTINGENCIES

The following are the significant commitments and contingencies involving the Company:

21.1 Unused Credit Lines

The Company has P420.0 million of unused credit lines of the approved Omnibus Line of Credit from local banks granted as of December 31, 2024 and 2023.

21.2 Capital Commitments

As of December 31, 2024 and 2023, the Company has commitment relating to the unpaid portion of its purchase of land from a related party under common ownership (see Notes 9, 12.1 and 18.3). Also, as of December 31, 2024, the Company has another commitment amounting to P4.3 million for the acquisition of investment properties (see Notes 10 and 12.1).

As of December 31, 2023, the Company has commitments amounting to P0.3 million for the acquisition of certain transportation equipment and motor vehicles, which are mortgaged to the banks (see Notes 9 and 12.2). These commitments were fully settled in 2024.

21.3 Others

There are other commitments and contingent liabilities that arise in the normal course of the Company's operations which are not reflected in the financial statements. As of December 31, 2024 and 2023, management and its legal counsel are of the opinion that losses, if any, from these items will not have a material effect on the Company's financial statements.

22. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company is exposed to a variety of financial risks in relation to financial instruments. The Company's financial assets and financial liabilities by category are summarized in Note 23. The main types of risks are market risk, credit risk and liquidity risk.

The Company's risk management is coordinated by its BOD, and focuses on actively securing the Company's closely short-to-medium term cash flows by minimizing the exposure to financial markets. The Company does not actively engage in the trading of financial assets for speculative purposes nor does it write options. The most significant financial risks to which the Company is exposed to are described below and in the succeeding pages.

22.1 Market Risk

The Company is exposed to market risk through its use of financial instruments and specifically to foreign currency risk and interest rate risk which result from both its operating, investing and financing activities.

(a) Foreign Currency Risk

Most of the Company's transactions are carried out in Philippine pesos, its functional currency. Exposures to currency exchange rates arise from the Company's overseas sales and purchases, which are primarily denominated in United States (U.S.) dollars. The Company also holds U.S. dollar-denominated cash and cash equivalents.

To mitigate the Company's exposure to foreign currency risk, non-Philippine peso cash flows are monitored.

Foreign currency-denominated financial assets, translated into Philippine pesos at the closing rate, amounted to P119.5 million and P49.0 million as of December 31, 2024 and 2023, respectively.

The sensitivity of the Company's profit before tax is based on the Company's financial assets denominated in U.S. dollars and the U.S. dollar – Philippine peso exchange rate.

These percentages have been determined based on the average market volatility in exchange rates, using standard deviation, in the previous 12 months at a 99% confidence level. The sensitivity analysis is based on the Company's foreign currency financial instruments held at the end of each reporting period.

If the Philippine peso had strengthened against the U.S. dollar by 14.19% and 16.02% at December 31, 2024 and 2023, respectively, profit before tax for the years ended December 31, 2024 and 2023 would have decreased by P17.0 million and P7.9 million, respectively. Conversely, if the Philippine peso had weakened against the U.S. dollar by the same percentages at December 31, 2024 and 2023, profit before tax for the years ended December 31, 2024 and 2023 would have increased by the same amounts.

Exposures to foreign exchange rates vary during the period depending on the volume of foreign currency denominated transactions. Nonetheless, the analysis above is considered to be representative of the Company's currency risk.

Unrealized foreign currency exchange gains - net amount to P4.0 million in 2024, P0.1 million in 2023, and P1.4 million in 2022. These are presented as part of Foreign currency gains – net under Other Income account in the statements of profit or loss.

(b) *Interest Rate Risk*

The Company's policy is to minimize interest rate cash flow risk exposures on long-term financing. When applicable, long-term borrowings are therefore usually made at fixed rates. At December 31, 2024 and 2023, the Company is exposed to changes in market interest rates through its cash and cash equivalents and other short-term placements, which are subject to variable interest rates (see Notes 5 and 8). All other financial assets and liabilities have fixed rates.

The table below illustrates the sensitivity of the Company's profit before tax and equity to a reasonably possible change in interest rates of +/- 1.42% and +/- 2.46% in 2024 and 2023, respectively. These changes are considered to be reasonably possible based on observation of current market conditions. The calculations are based on a change in the average market interest rate for each period, and the financial instruments held at the end of each reporting period that are sensitive to changes in interest rates. All other variables are held constant.

(Amounts in PHP)	Increase		Decrease	
	2024	2023	2024	2023
	1.42%	2.46%	1.42%	2.46%
Effect in profit before tax	6,259,045	10,670,507	(6,259,045)	(10,670,507)
Effect in equity	4,694,284	8,002,880	(4,694,284)	(8,002,880)

22.2 Credit Risk

Credit risk is the risk that counterparty may fail to discharge an obligation to the Company. The Company continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. The Company's policy is to deal only with creditworthy counterparties.

The maximum credit risk exposure of financial assets is the carrying amount of the financial assets as shown in the statements of financial position (or in the detailed analysis provided in the notes to financial statements), as summarized below.

(Amounts in PHP)	Notes	2024	2023
Cash and cash equivalents	5	367,740,741	374,244,448
Trade receivables - net	6	296,646,864	335,081,302
Security deposits	11	3,864,551	3,517,590
Other current assets*	8	73,037,055	59,516,000
		741,289,211	772,359,340

*Pertains to short-term placements presented under Prepayments and Other Current Assets account

None of the financial assets are secured by collateral or other credit enhancements except for cash and cash equivalents, other short-term placements and certain trade receivables with entrusted and on hand post-dated checks issued by the customers (see Note 6).

(a) *Cash and Cash Equivalents and Other Short-term Placements*

The credit risk for cash and cash equivalents and other short-term placements are considered negligible, since bank deposits are only maintained with reputable financial institutions, as a matter of Company's policy. Included in cash and cash equivalents and other short-term placements are cash in banks and short-term placements which are insured by the Philippine Deposit Insurance Corporation up to a maximum coverage of P0.5 million for every depositor per banking institution.

(b) *Trade and Other Receivables*

The Company applies the PFRS 9 simplified approach in measuring ECL which uses a lifetime expected loss allowance for all trade receivables and other receivables.

To measure the ECL, trade receivables have been grouped based on shared credit risk characteristics and the days past due (age buckets). The Company also concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the other receivables as it shares the same credit risk characteristics.

The expected loss rates are based on the payment and aging profiles over a period of 36 months before December 31, 2024 and 2023, and the corresponding historical credit losses experienced within such period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Company has identified inflation rate as the most relevant factors in 2024 and 2023, and accordingly adjusts the historical loss rates based on expected changes in this factor.

The Company identifies a default when the receivables become credit impaired or when the customer has not able to settle the receivables within the normal credit terms of 30 to 90 days, depending on the terms with customers; hence, these receivables were already considered as past due on its contractual payment. In addition, the Company considers qualitative assessment in determining default such as in instances where the customer is unlikely to pay its obligations and is deemed to be in significant financial difficulty.

The loss allowance for trade receivables as at December 31, 2024 and 2023 amounted to P22.0 million and P19.0 million, respectively, which was determined based on months past due of more than three months but not more than four months, and more than four months aging buckets with expected loss rate of 100% during the reporting periods.

(c) *Security Deposits*

With respect to refundable security deposits, management assessed that these financial assets have low probability of default since the Company has utility contract and operating lease contracts as lessee with the counterparties. The Company can apply such deposits to future payments in case it defaults.

22.3 Liquidity Risk

The Company manages its liquidity needs by carefully monitoring scheduled debt servicing payments, if any, for long-term financial liabilities as well as cash outflows due in a day-to-day business. Liquidity needs are monitored in various time bands, on a day-to-day and week-to-week basis, as well as on the basis of a rolling 30-day projection. Long-term liquidity needs for a six-month and one-year period are identified monthly.

The Company maintains cash to meet its liquidity requirements for up to 60-day periods. Excess cash is invested in short-term placements. Funding for long-term liquidity needs is additionally secured by an adequate amount of committed credit facilities (see Note 22.2). As at December 31, the Company's financial liabilities (except lease liabilities – see Note 13.2) have contractual maturities which are presented below.

(Amounts in PHP)	Current		Non-current
	Within Six Months	Six to 12 Months	One to Five Years
December 31, 2024			
Trade and other payables (except Advances from customers and tax-related payables)	111,762,624	38,715,072	33,134,400
December 31, 2023			
Trade and other payables (except Advances from customers and tax-related payables)	185,613,564	35,683,200	67,543,200
Mortgage payables	342,946	-	-
	185,956,510	35,683,200	67,543,200

The contractual maturities reflect the gross cash flows, which may differ from the carrying values of the financial liabilities at the end of the reporting periods.

23. CATEGORIES AND OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

23.1 Carrying Amounts and Fair Values by Category

The carrying amounts and fair values of the categories of financial assets and financial liabilities presented in the statements of financial position at amortized cost are shown below and in the succeeding page.

(Amounts in PHP)	Notes	2024		2023	
		Carrying Values	Fair Values	Carrying Values	Fair Values
Financial Assets					
Financial assets at amortized cost:					
Cash and cash equivalents	5	367,740,741	367,740,741	374,244,448	374,244,448
Short-term placements	8	73,037,055	73,037,055	59,516,000	59,516,000
Trade receivables - net	6	296,646,864	296,646,864	335,081,302	335,081,302
Security deposits	11	3,864,551	3,864,551	3,517,590	3,517,590
		741,289,211	741,289,211	772,359,340	772,359,340

(Amounts in PHP)	Notes	2024		2023	
		Carrying Values	Fair Values	Carrying Values	Fair Values
Financial Liabilities					
Financial liabilities at amortized cost:					
Trade and other payables (except Advances from customers and tax-related payables)	12.1	179,788,896	179,788,896	281,193,564	281,193,564
Lease liabilities	13.2	15,466,736	15,466,736	16,022,024	16,022,024
Mortgage payables	12.2	-	-	333,679	333,679
		195,255,632	195,255,632	297,549,267	297,549,267

The Company's management considers that the carrying values of the foregoing financial assets and financial liabilities approximate their fair values either because these instruments are short-term in nature or the effect of discounting for those with maturities of more than one year is not material. A description of the Company's risk management objectives and policies for financial instruments is provided in Note 22.

23.2 Offsetting Financial Assets and Financial Liabilities

For financial assets and financial liabilities subject to enforceable master netting agreements or similar arrangements above, each agreement between the Company and counterparties (i.e., related parties) allows for net settlement of the relevant financial assets and financial liabilities when both elect to settle on a net basis (see Note 18). In the absence of such an election, financial assets and liabilities will be settled on a gross basis; however, each party to the master netting agreement or similar agreement will have the option to settle all such amounts on a net basis in the event of default of the other party.

By default, the Company does not elect to settle financial assets and financial liabilities with counterparties through offsetting. Gross settlement is generally practiced.

24. FAIR VALUE MEASUREMENTS AND DISCLOSURES

24.1 Fair Value Hierarchy

In accordance with PFRS 13, *Fair Value Measurement*, the fair value of financial assets and financial liabilities and non-financial assets which are measured at fair value on a recurring or non-recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS Accounting Standards, are categorized into three levels based on the significance of inputs used to measure the fair value. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within the asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

For investments which do not have quoted market price, the fair value is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Company uses valuation technique, it maximizes the use of observable market data where it is available and relies as little as possible on entity specific estimates. If all significant inputs required to determine the fair value of an instrument are observable, the instrument is included in Level 2. Otherwise, it is included in Level 3.

The Company has no financial assets or financial liabilities measured at fair values.

24.2 Financial Instruments Measured at Amortized Cost for which Fair Value is Disclosed

The table below summarizes the fair value hierarchy of the Company's financial assets and financial liabilities which are not measured at fair value in the statements of financial position but for which fair value is disclosed (see Note 23.1).

<i>(Amounts in PHP)</i>	Level 1	Level 2	Level 3	Total
December 31, 2024				
<i>Financial assets</i>				
Cash and cash equivalents	367,740,741	-	-	367,740,741
Short-term placements	73,037,055	-	-	73,037,055
Trade receivables - net	-	-	296,646,864	296,646,864
Security deposits	-	-	3,864,551	3,864,551
	440,777,796	-	300,511,415	741,289,211
<i>Financial liabilities:</i>				
Trade and other payables	-	-	179,788,896	179,788,896
Lease liabilities	-	-	15,466,736	15,466,736
	-	-	195,255,632	195,255,632
December 31, 2023				
<i>Financial assets</i>				
Cash and cash equivalents	374,244,448	-	-	374,244,448
Short-term placements	59,516,000	-	-	59,516,000
Trade receivables - net	-	-	335,081,302	335,081,302
Security deposits	-	-	3,517,590	3,517,590
	433,760,448	-	338,598,892	772,359,340
<i>Financial liabilities:</i>				
Trade and other payables	-	-	281,193,564	281,193,564
Lease liabilities	-	-	16,022,024	16,022,024
Mortgage payables	-	-	333,679	333,679
	-	-	297,549,267	297,549,267

24.3 Fair Value Measurement for Non-financial Assets

The fair value of the Company's land amounting to P642.8 million as of December 31, 2024 and 2023, is classified under Level 3 in the fair value hierarchy (see Note 9). Similarly, the fair values of the parcels of land recognized as investment properties as of December 31, 2024 amounting to P43.4 million are classified under Level 3 in the fair value hierarchy (see Note 10). The Level 3 fair value of land was derived using market comparable approach that reflects recent transaction prices for similar properties in nearby locations, adjusted for key attributes such as property size, age, condition and accessibility of the land. The most significant input into this valuation approach is the price per square meter; hence, the higher the price per square meter, the higher the fair value.

There has been no change to the valuation techniques used by the Company during the year for its non-financial assets. Also, there were no transfers into or out of Level 3 fair value hierarchy in 2024 and 2023.

25. CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The Company's capital management objectives are to ensure the Company's ability to continue as a going concern and to provide an adequate return to stockholders by pricing products and services commensurate with the level of risk.

The Company monitors capital on the basis of the carrying amount of equity as presented in the statements of financial position. Capital for the reporting periods under review is summarized as follows:

<i>(Amounts in PHP)</i>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Total liabilities	323,681,215	472,920,636	315,568,274
Total equity	2,152,061,689	2,014,268,209	1,760,357,646
Debt-to-equity ratio	0.15 : 1.00	0.23 : 1.00	0.18 : 1.00

There were no internally and externally imposed capital requirements to be complied with as of December 31, 2024 and 2023.

The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to stockholders, issue new shares or sell assets to reduce debt.

26. EVENT AFTER THE END OF THE REPORTING PERIOD

Subsequent to the reporting period, on March 7, 2025, the Company's BOD approved the additional appropriation of P200.0 million from the unrestricted retained earnings as of December 31, 2024, for capital expenditures within three years. On the same date, the Company's BOD also approved the declaration of cash dividends amounting to P0.10 per share. The cash dividends are to be paid on April 16, 2025 to shareholders of record as of March 21, 2025 (see Note 19.3).

27. SUPPLEMENTARY INFORMATION REQUIRED BY THE BIR

Presented below and in the succeeding pages is the supplementary information which is required by the BIR under Revenue Regulations (RR) No. 15-2010 to be disclosed as part of the notes to financial statements. This supplementary information is not a required disclosure under PFRS Accounting Standards.

The information on taxes, duties and license fees paid or accrued during the taxable year required under RR No.15-2010 are as follows:

(a) Output VAT

In 2024, the Company declared output VAT as follows:

<i>(Amounts in PHP)</i>	<u>Tax Base</u>	<u>Output VAT</u>
Sale of goods:		
Taxable sales	1,107,256,687	132,870,802
Zero-rated sales	384,303,680	-
	<u>1,491,560,367</u>	<u>132,870,802</u>

The Company's zero-rated receipts from sale of goods were determined pursuant to Section 106 (A), *VAT on Sale of Goods or Properties*, of the National Internal Revenue Code of 1997, as amended.

The tax bases are presented as Revenues in the 2024 statement of profit or loss.

(b) Input VAT

The movements in input VAT in 2024 are presented below.

<i>(Amounts in PHP)</i>	
Balance at beginning of year	82,939,871
Goods other than capital goods	60,617,767
VAT on importation of goods	44,033,460
Services lodged under other accounts	20,064,190
Capital goods subject to amortization	8,581,098
Capital goods not subject to amortization	28,494
Amortization of deferred input VAT	1,142,610
Applied against output VAT	<u>(132,870,802)</u>
Balance at end of year	<u>84,536,688</u>

The outstanding balance of input VAT is presented under Prepayments and Other Current Assets in the 2024 statement of financial position.

Deferred input VAT amounting to P1,502,583 pertains to the unamortized input VAT on previous years' purchases of capital goods exceeding P1.0 million. Prior to January 1, 2022, deferred input VAT is amortized and credited against output tax evenly over 60 months or the life of the asset, whichever is shorter. The remaining deferred input VAT pertains to the Company's purchase of land from a related party under common ownership. The current portion of deferred input VAT amounting to P3,413,571 is presented under Prepayments and Other Current Assets, while the non-current portion amounting to P3,413,571 is presented as part of Other Non-current Assets in the 2024 statement of financial position.

(c) *Taxes on Importation*

In 2024, the total landed cost of the Company's importations for use in business amounted to P366,945,493. This also includes customs duties and tariff fees totalling to P2,939,441 which are capitalized as part of the cost of the raw materials inventory and machineries, factory and other equipment.

(d) *Excise Tax*

The Company paid P413,921 for excise taxes during the year for the importation of lubricants and other mineral resources, which are capitalized as part of the cost of raw materials inventory.

(e) *Documentary Stamp Tax*

Documentary stamp taxes (DST) paid and accrued in 2024 are presented below.

<i>(Amounts in PHP)</i>	
Bank transactions	1,867,925
Other	166,836
	<u>2,034,761</u>

(f) *Taxes and Licenses*

The composition of taxes and licenses in 2024 is shown below.

<i>(Amounts in PHP)</i>	
Registration and license fees	6,075,391
Real property tax	3,630,823
DST	2,034,761
Penalty and charges	73,872
Residence tax	26,028
Miscellaneous	287,262
	<u>12,128,137</u>

The amount of Taxes and licenses is presented as part of Other Operating Expenses in the 2024 statement of profit or loss.

(g) *Withholding Taxes*

The details of total withholding taxes in 2024 are shown below.

<i>(Amounts in PHP)</i>	
Expanded	11,743,853
Compensation and benefits	10,403,326
Final tax on dividends	<u>6,039,278</u>
	<u>28,186,457</u>

(h) *Deficiency Tax Assessments*

As at December 31, 2024, the Company does not have any final deficiency tax assessments from the BIR nor does it have tax cases outstanding or pending in courts or bodies outside of the BIR in any of the open taxable years.

Report of Independent Auditors to Accompany Supplementary Information Required by the Securities and Exchange Commission Filed Separately from the Basic Financial Statements

Punongbayan & Araullo
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The Enterprise Center
6766 Ayala Avenue
1200 Makati City
Philippines

T +63 2 8988 2288

The Board of Directors and the Stockholders
Crown Asia Chemicals Corporation
Km. 33, McArthur Highway
Bo. Tuktukan, Guiguinto
Bulacan

We have audited, in accordance with Philippine Standards on Auditing, the financial statements of Crown Asia Chemicals Corporation (the Company) for the year ended December 31, 2024, on which we have rendered our report dated March 7, 2025. Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The applicable supplementary information (see List of Supplementary Information) is presented for purposes of additional analysis in compliance with the requirements of the Revised Securities Regulation Code Rule 68, and is not a required part of the basic financial statements prepared in accordance with Philippine Financial Reporting Standards (PFRS) Accounting Standards. Such supplementary information is the responsibility of the Company's management. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

PUNONGBAYAN & ARAULLO



By: Ariel V. Morales
Partner

CPA Reg. No. 0153356
TIN 442-998-724
PTR No. 10465909, January 2, 2025, Makati City
BIR AN 08-002551-051-2023 (until November 23, 2026)
BOA/PRC Cert. of Reg. No. 0002/P-022 (until August 12, 2027)

March 7, 2025

CROWN ASIA CHEMICALS CORPORATION
List of Supplementary Information
December 31, 2024

Schedule	Content	Page No.
Schedules Required under Annex 68-J of the Revised Securities Regulation Code Rule 68		
A	Financial Assets Financial Assets at Fair Value Through Profit or Loss Financial Assets at Fair Value Through Other Comprehensive Income	N/A
B	Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)	1
C	Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Statements	N/A
D	Long-term Debt	N/A
E	Indebtedness to Related Parties	2
F	Guarantees of Securities of Other Issuers	N/A
G	Capital Stock	3
Other Required Information		
	Reconciliation of Retained Earnings Available for Dividend Declaration	4
	Map Showing the Relationship Between the Company and its Related Entities	N/A

CROWN ASIA CHEMICALS CORPORATION
Schedule B
Amounts Receivable from Directors, Officers, Employees,
Related Parties and Principal Stockholders (Other than Related Parties)
December 31, 2024
(Amounts in Philippine Pesos)

Name	Balance at Beginning of Period	Additions	Deductions			Ending Balance		Balance at End of Period
			Sales returns	Amounts Collected	Written Off	Current	Non-current	
Husky Plastics Corp.	P 59,431	P 21,214	P -	P 80,645	P -	P -	P -	P -
Guiguinto Integrated Woods Industry Corp.	18,794	69,715	-	74,601	-	13,908	-	13,908
W.T. Derrick Realty Corporation	-	3,805	-	3,805	-	-	-	-
<i>Total Accounts Receivable</i>	<u>P 78,225</u>	<u>P 94,734</u>	<u>P -</u>	<u>P 159,051</u>	<u>P -</u>	<u>P 13,908</u>	<u>P -</u>	<u>P 13,908</u>
W.T. Derrick Realty Corporation	P 326,953	P 16,633	P -	P 88,578	P -	P 255,008	P -	P 255,008
<i>Total Security Deposit</i>	<u>P 326,953</u>	<u>P 16,633</u>	<u>P -</u>	<u>P 88,578</u>	<u>P -</u>	<u>P 255,008</u>	<u>P -</u>	<u>P 255,008</u>

CROWN ASIA CHEMICALS CORPORATION

Schedule E

Indebtedness to Related Parties

December 31, 2024

(Amounts in Philippine Pesos)

Name of Related Party	Balance at Beginning of Period	Balance at End of Period
<i>Related parties under common ownership:</i>		
Husky Plastics Corp.	P 688,992	P 1,403,661
Asean Timber Corp.	<u>95,655,614</u>	<u>63,775,769</u>
	<u>P 96,344,606</u>	<u>P 65,179,430</u>

CROWN ASIA CHEMICALS CORPORATION

Schedule G

Capital Stock

December 31, 2024

Title of Issue	Number of Shares Authorized	Number of Shares Issued and Outstanding as Shown Under the Related Statement of Financial Position Caption	Number of Shares Reserved for Options, Warrants, Conversion and Other Rights	Number of Shares Held By		
				Related Parties	Directors, Officers and Employees	Others
Common	1,300,000,000	610,639,000	-	4,780,000	299,081,433	306,777,567

CROWN ASIA CHEMICALS CORPORATION
Km. 33, McArthur Highway, Bo. Tuktukan, Guiguinto, Bulacan
Reconciliation of Retained Earnings Available for Dividend Declaration
December 31, 2024
(Amounts in Philippine Pesos)

Unappropriated Retained Earnings at Beginning of Year		P 808,995,010
Add: Category A: Items that are directly credited to Unappropriated Retained Earnings		
Reversal of Retained Earning Appropriation/s	P -	
Effect of restatements or prior-period adjustments	-	
Others	-	-
Less: Category B: Items that are directly debited to Unappropriated Retained Earnings		
Dividend declaration during the reporting period	(61,063,900)	
Retained Earnings appropriated during the reporting period	(120,000,000)	
Effect of restatements or prior-period adjustments	-	
Others	-	(181,063,900)
Unappropriated Retained Earnings at Beginning of Year, as adjusted		627,931,110
Add: Net Income for the Current Year		192,336,783
Less: Category C.1: Unrealized income recognized in the profit or loss during the reporting period (net of tax)		
Equity in net income of associate/joint venture, net of dividends declared	-	
Unrealized foreign exchange gain, except those attributable to cash and cash equivalents	-	
Unrealized fair value adjustment (mark-to-market gains) of financial instruments at fair value through profit or loss (FVTPL)	-	
Unrealized fair value gain of investment property	-	
Other unrealized gains or adjustments to the retained earnings as result of certain transactions accounted for under the PFRS Accounting Standards	-	
Sub-total		-
Add: Category C.2: Unrealized income recognized in the profit or loss in prior reporting periods but realized in the current reporting period (net of tax)		
Realized foreign exchange gain, except those attributable to cash and cash equivalents	267,826	
Realized fair value adjustment (mark-to-market gains) of financial instruments at FVTPL	-	
Realized fair value gain of investment property	-	
Other realized gains or adjustments to the retained earnings as a result of certain transactions accounted for under the PFRS Accounting Standards	-	
Sub-total		267,826
Add: Category C.3: Unrealized income recognized in profit or loss in prior periods but reversed in the current reporting period (net of tax)		
Reversal of previously recorded foreign exchange gain, except those attributable to cash and cash equivalents	-	
Reversal of previously recorded fair value adjustment (mark-to-market gains) of financial instrument at FVTPL	-	
Reversal of previously recorded fair value gain of investment property	-	
Reversal of other unrealized gains or adjustments to the retained earnings as a result of certain transactions accounted for under the PFRS Accounting Standards, previously recorded	-	
Sub-total		-
<i>Balance carried forward</i>		
Adjusted Net Income/Loss		P 820,535,719

Balance brought forward

Adjusted Net Income/Loss **P 820,535,719**

Add: Category D: Non-actual losses recognized in profit or loss during the reporting period (net of tax)

Depreciation on revaluation increment (after tax)	P -	
Sub-total		-

Add/ Less: Category E: Adjustments related to relief granted by the SEC and BSP

Amortization of the effect of reporting relief	-	
Total amount of reporting relief granted during the year	-	
Others	-	
Sub-total		-

Add/ Less: Category F: Other items that should be excluded from the determination of the amount of available for dividends distribution

Net movement of treasury shares (except for reacquisition of redeemable shares)	-	
Net movement of deferred tax asset not considered in the reconciling items under the previous categories	628,553	
Net movement in deferred tax asset and deferred tax liabilities related to same transaction, e.g., set up of right-of-use of asset and lease liability, set-up of asset and asset retirement obligation, and set-up of service concession asset and concession payable	120,336	
Adjustment due to deviation from PFRS/GAAP - gain (loss)	-	
Others	-	
Sub-total		748,889

Unappropriated Retained Earnings Available for Dividend Distribution at End of Year **P 821,284,608**

Supplemental Information on Retained Earnings –

As at December 31, 2024, the Company's unappropriated retained earnings exceeded its paid-in capital due to the net profit earned in 2024. Subsequent to the reporting period, on March 7, 2025, the Company's Board of Directors approved the additional appropriation of P200.0 million from the unrestricted retained earnings as of December 31, 2024, for capital expenditures within three years. On the same date, the Company's BOD also approved the declaration of cash dividends amounting to P0.10 per share. The cash dividends are to be paid on April 16, 2025 to shareholders of record as of March 21, 2025.

CROWN ASIA CHEMICALS CORPORATION
Supplementary Schedule of External Auditor Fee-Related Information
For the Years Ended December 31, 2024 and 2023
(Amounts in Philippine Pesos)

	<u>2024</u>	<u>2023</u>
Total Audit Fees	<u>P 680,000</u>	<u>P 640,000</u>
Non-audit service fees:		
Other assurance service	-	-
Tax service	-	-
All other service	-	-
Total Non-Audit Fees	<u>-</u>	<u>-</u>
 Total Audit and Non-audit Fees	 <u><u>P 680,000</u></u>	 <u><u>P 640,000</u></u>
 Audit and Non-audit fees of other related entities	 <u>2024</u>	 <u>2023</u>
Audit fees	P -	P -
Non-audit services fees:		
Other assurance services	-	-
Tax services	-	-
All other services	-	-
 Total Audit and Non-audit Fees of other related entities	 <u><u>P -</u></u>	 <u><u>P -</u></u>

Report of Independent Auditors on Components of Financial Soundness Indicators

Punongbayan & Araullo

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The Board of Directors and the Stockholders Crown Asia Chemicals Corporation

Km. 33, McArthur Highway
Bo. Tuktukan, Guiguinto
Bulacan

We have audited, in accordance with Philippine Standards on Auditing, the financial statements of Crown Asia Chemicals Corporation (the Company) for the years ended December 31, 2024 and 2023, on which we have rendered our report dated March 7, 2025. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The Supplemental Schedule on Financial Soundness Indicators, including their definitions, formulas, calculation, and their appropriateness or usefulness to the intended users, are the responsibility of the Company's management. These financial soundness indicators are not measures of operating performance defined by Philippine Financial Reporting Standards (PFRS) Accounting Standards and may not be comparable to similarly titled measures presented by other companies. This schedule is presented for the purposes of complying with the Revised Securities Regulation Code Rule 68 issued by the Securities and Exchange Commission, and is not a required part of the basic financial statements prepared in accordance with PFRS Accounting Standards. The components of these financial soundness indicators have been traced to the Company's financial statements as of December 31, 2024 and 2023 and for the years then ended and no material exceptions were noted.

PUNONGBAYAN & ARAULLO



By: Ariel V. Morales
Partner

CPA Reg. No. 0153356

TIN 442-998-724

PTR No. 10465909, January 2, 2025, Makati City

BIR AN 08-002551-051-2023 (until November 23, 2026)

BOA/PRC Cert. of Reg. No. 0002/P-022 (until August 12, 2027)

March 7, 2025

CROWN ASIA CHEMICALS CORPORATION
Supplemental Schedule of Financial Soundness Indicators
December 31, 2024 and 2023

Ratio	Formula	2024	Formula	2023
Current ratio	Total Current Assets divided by Total Current Liabilities Total Current Assets P 1,546,859,954 Divide by: Total Current Liabilities 187,769,304 Current ratio 8.24	8.24	Total Current Assets divided by Total Current Liabilities Total Current Assets P 1,586,154,000 Divide by: Total Current Liabilities 304,814,021 Current ratio 5.20	5.20
Acid test ratio	Quick assets (Total Current Assets less Inventories and Other Current Assets) divided by Total Current Liabilities Total Current Assets P 1,546,859,954 Less: Inventories (708,984,906) Other Current Assets* (94,526,234) Quick Assets 743,348,814 Divide by: Total Current Liabilities 187,769,304 Acid test ratio 3.96	3.96	Quick assets (Total Current Assets less Inventories and Other Current Assets) divided by Total Current Liabilities Total Current Assets P 1,586,154,000 Less: Inventories (716,917,605) Other Current Assets* (91,551,824) Quick Assets 777,684,571 Divide by: Total Current Liabilities 304,814,021 Acid test ratio 2.55	2.55
Solvency ratio	Total Liabilities divided by Total Assets Total Liabilities P 323,681,215 Divide by: Total Assets 2,475,742,904 Solvency ratio 0.13	0.13	Total Liabilities divided by Total Assets Total Liabilities P 472,920,636 Divide by: Total Assets 2,487,188,845 Solvency ratio 0.19	0.19
Debt-to-equity ratio	Total Liabilities divided by Total Equity Total Liabilities P 323,681,215 Divide by: Total Equity 2,152,061,689 Debt-to-equity ratio 0.15	0.15	Total Liabilities divided by Total Equity Total Liabilities P 472,920,636 Divide by: Total Equity 2,014,268,209 Debt-to-equity ratio 0.23	0.23
Assets-to-equity ratio	Total Assets divided by Total Equity Total Assets P 2,475,742,904 Divide by: Total Equity 2,152,061,689 Assets-to-equity ratio 1.15	1.15	Total Assets divided by Total Equity Total Assets P 2,487,188,845 Divide by: Total Equity 2,014,268,209 Assets-to-equity ratio 1.23	1.23
Interest rate coverage ratio	Earnings before interest and taxes (EBIT) divided by Interest expense EBIT P 261,646,996 Divide by: Interest expense 5,254,626 Interest rate coverage ratio 49.79	49.79	Earnings before interest and taxes (EBIT) divided by Interest expense EBIT P 331,384,866 Divide by: Interest expense 1,167,870 Interest rate coverage ratio 283.75	283.75
Return on equity	Net Profit divided by Total Equity Net Profit P 192,336,783 Divide by: Total Equity 2,152,061,689 Return on equity 0.09	0.09	Net Profit divided by Total Equity Net Profit P 247,849,760 Divide by: Total Equity 2,014,268,209 Return on equity 0.12	0.12
Return on assets	Net Profit divided by Total Assets Net Profit P 192,336,783 Divide by: Total Assets 2,475,742,904 Return on assets 0.08	0.08	Net Profit divided by Total Assets Net Profit P 247,849,760 Divide by: Total Assets 2,487,188,845 Return on assets 0.10	0.10
Net profit margin	Net Profit divided by Total Revenue Net Profit P 192,336,783 Divide by: Total Revenue 1,491,560,367 Net profit margin 0.13	0.13	Net Profit divided by Total Revenue Net Profit P 247,849,760 Divide by: Total Revenue 1,506,695,998 Net profit margin 0.16	0.16

*Excluding short-term placements

Ratio	Formula	2024	Formula	2023
Gross profit margin	Gross Profit divided by Total Revenue Gross Profit P 478,494,095 Divide by: Total Revenue 1,491,560,367 Gross profit margin 0.32	0.32	Gross Profit divided by Total Revenue Gross Profit P 550,014,727 Divide by: Total Revenue 1,506,695,998 Gross profit margin 0.37	0.37
Book value per share	Total Equity divided by Outstanding Shares Total Equity P 2,152,061,689 Divide by: Outstanding Shares 610,639,000 Book value per share 3.52	3.52	Total Equity divided by Outstanding Shares Total Equity P 2,014,268,209 Divide by: Outstanding Shares 610,639,000 Book value per share 3.30	3.30
Earnings per share	Net Profit divided by Average Outstanding Shares Net Profit P 192,336,783 Divide by: Average Outstanding Shares 610,639,000 Earnings per share 0.31	0.31	Net Profit divided by Average Outstanding Shares Net Profit P 247,849,760 Divide by: Average Outstanding Shares 610,639,000 Earnings per share 0.41	0.41
Price to book value per ratio	Stock Price divided by Book Value per Share Stock Price P 1.71 Divide by: Book Value per Share 3.52 Price to book value per ratio 0.49	0.49	Stock Price divided by Book Value per Share Stock Price P 1.56 Divide by: Book Value per Share 3.30 Price to book value per ratio 0.47	0.47
Price to earnings ratio	Stock Price divided by Earnings per Share Stock Price P 1.71 Divide by: Earnings per Share 0.31 Price to earnings ratio 5.52	5.52	Stock Price divided by Earnings per Share Stock Price P 1.56 Divide by: Earnings per Share 0.41 Price to earnings ratio 3.80	3.80

MINUTES OF THE ANNUAL STOCKHOLDERS’ MEETING OF
CROWN ASIA CHEMICALS INCORPORATION

Held on 9 May 2024 at 3:00 P.M.
via videoconferencing
(in accordance with SEC regulations on Meetings by Remote Communication)

TOTAL NUMBER OF SHARES OUTSTANDING	610,639,000
TOTAL NUMBER OF SHARES PRESENT/REPRESENTED AND ENTITLED TO VOTE	500,988,000 (82.04%)

Before the start of the meeting, the following members of the Board of Directors present were introduced:

WALTER H. VILLANUEVA
EUGENE H. LEE VILLANUEVA
NICASIO T. PEREZ
DERRICK P. VILLANUEVA
HANS JOSEPH T. PEREZ
DAPHNE V. YU
MARIE THERESE G. SANTOS
ERNESTO R. ALBERTO
FERNANDO S. LOPEZ

The following nominees for election to the Board of Directors were also present at the shareholders’ meeting:

JOEL L. TAN-TORRES
ROGERIO B. PANLASIGUI

The following officers of the Corporation were likewise in attendance at the shareholders’ meeting:

JASON C. NALUPTA	(Corporate Secretary)
ANN MARGARET K. LORENZO	(Assistant Corporate Secretary)
MARIE GRACE N. DALUPAN	(Assistant Vice President – Finance/ Chief Compliance Officer)

Other executive officers of the Corporation, as well as representatives of Punongbayan & Araullo¹, the Corporation’s External Auditor, were likewise in attendance.

CALL TO ORDER

The Chairman, Mr. Walter H. Villanueva, called the meeting to order and presided over the same. The Chairman thanked those who have taken time to participate in the shareholders’ meeting online and the shareholders who appointed him as their proxy for the meeting.

The Corporate Secretary, Mr. Jason C. Nalupta, recorded the minutes of the proceedings.

CERTIFICATION OF NOTICE AND QUORUM

Upon the request of the Chairman, the Corporate Secretary certified that notices of the meeting were sent to all shareholders of record as of 22 March 2024 in accordance with the provisions of the By-Laws. The Corporate Secretary then presented the Certification of Sending Notices. The Chairman instructed the Secretary to append the Certificate attesting to the mailing of notices to the original minutes of the meeting.

¹ Mr. John Endel Mata, Mr. Joshua Molo, Mr. Boyet Murcia, Mr. Ramil Nanola, and Mr. Jeff Tesoro.

The Corporate Secretary next certified that, based on the register of attendees and of the proxies received as tabulated with the assistance of the stock transfer agent, out of Six Hundred Ten Million Six Hundred Thirty-Nine Thousand (610,639,000) shares of the total outstanding capital stock of the Corporation as of record date, Five Hundred Million Nine Hundred Eighty-Eight (500,988,000) shares, representing 82.04% of the total outstanding capital stock of the Corporation were present in person or otherwise represented by proxy. Accordingly, the Corporate Secretary certified that a quorum existed for the transaction of business at hand.

RULES OF CONDUCT AND VOTING PROCEDURES

The Chairman then informed the Body that while the Corporation was again holding its annual stockholders’ meeting online, the Corporation has endeavored to afford shareholders every opportunity to be able to actively participate in the meeting by sending their questions on the agenda items. Voting for this meeting was done via the online portal and/or submission of proxies. He then requested the attendees to watch the brief presentation on the rules of conduct and the voting procedures, which were explained as follows:

- 1. The rules of conduct and procedures were set forth in the Information Statement and in the Notice of Annual Stockholders’ Meeting, in accordance with the rules of the SEC.
- 2. Because the Management of the Corporation welcomes all opportunities to engage with its stockholders, the Corporation has set up facilities to afford all stockholders the opportunity to be heard.
- 3. Stockholders’ questions on matters to be taken up during the meeting were sent to the email address set up for the purpose. Questions can still be sent over the course of the meeting via the chat function, which can be found at the bottom of the screen of the attendees.
- 4. As the time dedicated for the meeting is not unlimited, the questions and comments which will not be read out and responded to during the meeting will be answered via email.
- 5. Stockholders’ questions on matters to be taken up during the meeting were sent to corporatesecretary@crownpvc.com.ph.
- 6. Some of the questions or comments received would be addressed during the Question and Answer period after Other Matters.
- 7. Management will reply via e-mail to questions and comments received but not taken up during the meeting.

APPROVAL OF THE MINUTES OF THE LAST STOCKHOLDERS’ MEETING

The Chairman informed the Body that the first item on the agenda was the approval of the minutes of the previous annual stockholders’ meeting held on 11 May 2023. As requested by the Chairman, the Secretary advised the Body that the minutes of the last stockholders’ meeting held on 11 May 2023 was immediately made available for the stockholders to view soon after the last meeting when it was posted on the Corporation’s website. A link to the said Minutes was likewise included in the Information Statement sent to the stockholders prior to the meeting.

The Secretary then presented the proposed resolution on the approval of the Minutes of the last stockholders’ meeting held on 11 May 2023, and based on the votes received, reported the unanimous approval by the stockholders of the following Resolution:

“**RESOLVED**, that the Minutes of the Annual Meeting of the Stockholders of **CROWN ASIA CHEMICALS CORPORATION** held on 11 May 2023 is hereby approved.”

The votes for the approval of the Minutes of the 2022 Annual Stockholders’ Meeting are as follows:

AGENDA ITEM	VOTES IN FAVOR	VOTES AGAINST	ABSTAIN
Approval of the Minutes of	500,988,000	0	0

the Last Stockholders' Meeting	(82.04% of total voting shares)		
--------------------------------	---------------------------------	--	--

REPORT ON 2023 OPERATIONS AND RESULTS

The next item on the agenda is the approval of the operations and results for the Year 2023, as summarized in the President’s Report presented by the Chairman & President, as follows:

President’s Message:

“I wish to extend my heartfelt gratitude to each of you for your attentive participation and unwavering support of CROWN Asia Chemicals Corporation.

I would like to seize this moment to address three pivotal points as we commemorate 35 years of excellence:

- CROWN’s resilience and its strategic market positioning.
- A comprehensive review of our performances.
- Our outlined priorities for the forthcoming years as we strive towards a sustainable future.

Throughout its 35-year journey, CROWN has demonstrated resilience, evolving from humble beginnings through periods of recession to navigating the challenges presented by the recent pandemic. Our strategic positioning in the market reflects this resilience. Our steadfast commitment to sustainable practices has encouraged us against global adversities, thereby delivering consistent returns for our valued shareholders.

The sales team at CROWN collaborates with leading plastic manufacturers in the Philippines and maintains export presence in neighboring countries. We partner with prominent developers and contractors on a wide spectrum of infrastructure projects spanning residential, township, commercial, educational, healthcare, wellness, transportation, and alternative energy sectors, thereby contributing to economic growth. Our nationwide expansion strategy involves establishing partnerships with major developers such as MDC, SM, DMCI and major depots such as AllHome, Builders Warehouse, and Wilcon. Furthermore, we are committed to enhancing our digital outreach efforts to ensure accessibility across the nation, collaborating closely with dealers and wholesalers to make CROWN products readily available in local communities.

I am pleased to announce favorable progress in our financial performance, marked by notable growth in our current assets, which surged by -15.63%, Correspondingly, there was a 32.50% rise in our current liabilities, and a 96.5.5% increase in our non-current liabilities. Our total equity demonstrated remarkable growth, rising by 14.42%, while our total liabilities and equity collectively increased by 19.81%.

Our revenue for the year 2023 amounted to 1.506.7 Billion Pesos, reflecting a decrease of 14.43% compared to the previous year. Despite this decline in revenue, we managed to achieve a rise in our gross profit, increasing by 1.47% to 550.01 Million Pesos.

We effectively managed our operating expenses, achieving a decrease of 4.45%. Consequently, our operating income rose by 6.21%, reaching 319.69 Million Pesos. Additionally, our net profit after tax amounted to 247.85 Million Pesos, reflecting an 8.28% increase compared to 2022. Furthermore, we are pleased to report that our earnings per share as of December 31, 2023, stood at Php 0.41.

Finally, in this dynamic environment, we will continue to improve our production capabilities, support our employees' well-being, produce and introduce innovative products, and continuously explore and increase our market presence through strategic partnerships.

As we march forward, let us remember that development and sustainability require the collective engagement of all stakeholders. At CROWN, we are not just a company; we are a community committed to forging a sustainable world. With your trust, we will overcome challenges and flourish.

With that in mind as we celebrate the 35 years of CROWN, I am grateful to our team for their relentless focus on serving our customers, for our company, for each other, and for you, our shareholders. We are truly excited for the year ahead and I look forward to sharing our growth with you as we look for more progressive and sustainable future.

Thank you very much!"

The Chairman then informed the Body that the detailed summary of the Annual Report, as well as the Annual Report itself, was included in the materials circulated prior to the meeting. The Chairman then explained that questions raised on the President’s Report, including the financial reports and results for 2023, if any, will be read and answered in the latter part of the meeting.

Upon request of the Chairman, the Corporate Secretary presented the proposed resolution on the approval of the Corporation’s Annual Report on Operations, together with the Audited Financial Statements for 2023, and based on the votes received, reported the unanimous approval by the stockholders of the following Resolution:

“**RESOLVED**, that the 2023 Annual Report on the operations of **CROWN ASIA CHEMICALS CORPORATION** together with the Audited Financial Statements and accompanying notes thereto for the year ended 31 December 2023, be approved.”

The votes for the approval of the Annual Report for the year ended 31 December 2023, together with the Audited Financial Statements for the Fiscal Year ended 31 December 2023, are as follows:

AGENDA ITEM	VOTES IN FAVOR	VOTES AGAINST	ABSTAIN
Approval of 2023 Operations and Results	500,988,000 (82.04% of total voting shares)	0	0

RATIFICATION OF CORPORATE ACTS

The next item in the agenda was the ratification of corporate acts of the Board of Directors and Management from the date of the last stockholders’ meeting up to the present.

The Corporate Secretary explained that these acts and resolutions are mostly reflected in the Minutes of last year’s meetings and include the corporate acts, as follows:

- 1. Membership in different committees of the Board of Directors;
- 2. Designation of authorized signatories for day-to-day transactions;
- 3. Designation of authorized representatives for transactions with various companies and entities;
- 4. Approval of 2023 Audited Financial Statements;
- 5. Declaration of cash dividend;
- 6. Opening of accounts and credit facilities with various banks;
- 7. Designation of officers;
- 8. Review of policies; and

9. Purchase or sale of motor vehicles.

The Corporate Secretary advised the Body that the acts of the Board of Directors and Officers of the Corporation being presented for ratification by the shareholders are those entered into in the ordinary course of business, with those of significance having been covered by appropriate disclosures. Ratification is also sought for all acts of Management performed in accordance with the resolutions of the Board and the By-Laws from 11 May 2023 to present.

The Corporate Secretary then presented the proposed resolution on the ratification of all the acts of the Board, the different Board Committees, and of the officers of the Corporation from the last stockholders’ meeting on 11 May 2023 up to the present, and based on the votes received, reported the approval by the stockholders of the following Resolution:

“**RESOLVED**, that all acts of the Board of Directors and Officers of **CROWN ASIA CHEMICALS CORPORATION** from the date of the last stockholders’ meeting on 11 May 2023 up to the date of this meeting, are hereby confirmed, ratified and approved.”

The votes for the ratification of all the acts and resolutions of the Board of Directors, the different Board Committees, and Officers of the Corporation are as follows:

AGENDA ITEM	VOTES IN FAVOR	VOTES AGAINST	ABSTAIN
Ratification of all acts of the Board of Directors and Officers from the date of the last meeting up to the date of the present meeting.	500,988,000 (82.04% of total voting shares)	0	0

ELECTION OF DIRECTORS

The Chairman announced that the next item in the agenda is the election of the members of the Board of Directors for the ensuing year. He then requested the incumbent Chairman of the Corporate Governance Committee, Mr. Ernesto R. Alberto, to present the nominees.

Mr. Alberto noted that the profiles of those nominated for election as members of the Board were included in the Company’s Information Statement. He then announced the names of those nominated for election as members of the Board all of whom have been found to possess all the qualifications and none of the disqualifications for election as directors of a listed company.

The Chairman then requested the Corporate Secretary to present the results of the election. The Corporate Secretary presented the votes received by each of the nominees which, he noted, were sufficient to elect them as Director. He then presented the proposed resolution on the election of the nominees to the Board, and based on the votes received, reported the approval of the following Resolution:

“**RESOLVED**, to elect the following nominees, receiving the votes indicated opposite their names, as directors of **CROWN ASIA CHEMICALS CORPORATION** for the year 2024-2025, to serve as such until their successors shall have been duly elected and qualified:

	NO. OF VOTES RECEIVED	NO. OF NEGATIVE VOTES/ABSTENTIONS
Walter H. Villanueva	500,988,000	Nil
Eugene H. Lee Villanueva	500,988,000	Nil
Nicasio T. Perez	500,988,000	Nil
Derrick P. Villanueva	500,988,000	Nil
Hans Joseph T. Perez	500,988,000	Nil
Daphne V. Yu	500,988,000	Nil
Fernando S. Lopez	500,988,000	Nil
Joel L. Tan-Torres	500,988,000	Nil

Rogelio B. Panlasigui	500,988,000	Nil
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Mr. Lopez, Mr. Tan-Torres, and Mr. Panlasigui were elected to serve as the Corporation’s Independent Directors.

APPOINTMENT OF EXTERNAL AUDITOR

The Body next considered the appointment of the Corporation’s external auditor for the Year 2024. The Chairman of the Audit Committee, Mr. Fernando S. Lopez, was requested to explain the item.

Mr. Lopez announced that the Audit Committee has recommended, and the Board of Directors has endorsed for the consideration of the stockholders, the re-appointment of Punongbayan & Araullo as the Corporation’s external auditor for Year 2024.

The Corporate Secretary, upon the request of the Chairman, presented the proposed resolution on the appointment of Punongbayan & Araullo as the Corporation’s external auditors, and based on the votes received, reported the approval by the stockholders of the following Resolution:

“**RESOLVED**, that **CROWN ASIA CHEMICALS CORPORATION** (the ‘Corporation’) hereby approves the re-appointment of Punongbayan & Araullo as the Corporation’s external auditor for Year 2024.”

AGENDA ITEM	VOTES IN FAVOR	VOTES AGAINST	ABSTAIN
Appointment of Punongbayan & Araullo as External Auditor for 2024	500,988,000 (82.04% of total voting shares)	0	0

OTHER MATTERS

After confirming with the Corporate Secretary that there are no other remaining matters on the agenda, the Chairman opened the floor for some of the questions received from the shareholders to be addressed.

The first question was from Mr. Sherwin Clarence P. Go who asked: “For this year, what is the economic forecast of the construction industry and how will it affect Crown?” Director Derrick P. Villanueva discussed that in light of the prevailing economic conditions, the construction industry was forecasted to experience heaviness this year due to persistently high interest rates hampering sales and project progress. For the Corporation, this emphasized the importance of dynamic planning to navigate these challenges and take advantage of opportunities for strategic positioning through horizontal integration and other strategic measures.

The second question from Mr. Carmelito Lopez was “Given the oversupply of residential condominiums and office spaces today, how can CROWN overcome this?” Derrick P. Villanueva answered that, to overcome the oversupply of residential condominiums and office spaces, the Corporation would be diversifying into infrastructure, transportation, power, and telecommunication sectors.

The third question was from Ms. Charmaine D. Justo. She asked “What efforts has been done to address environmental concerns?” Director Derrick P. Villanueva explained that the Corporation has been committed to reducing its environmental footprint. The Corporation minimized its environmental impact by implementing recovery procedures for falldowns, and ensured that they were not wasted but instead converted into quality secondary products. As proof of commitment, the Corporation aims to be ISO 14001:2015 certified by the end of 2024.

The final question from Ms. Mary Antonete L. Oropeza was “What are the Company's plans for 2024?” Director Derrick P. Villanueva answered that the Corporation would be expanding its production capacity through investments in land and new machinery, ensuring that

it meets the evolving needs of its customers. A new pipe product line boasting enhanced temperature resistance for fire sprinkler systems use would also be introduced, further enriching the Corporation’s offerings in the market. He added that the Corporation also invested in backend support to improve sales and collections. These initiatives highlight the Corporation’s dedication to delivering excellence and value to its stakeholders while positioning the itself for sustained success in the industry.

ADJOURNMENT

There being no other business to transact, the meeting was thereupon adjourned.

Attested by:

WALTER H. VILLANUEVA
Chairman and President

JASON C. NALUPTA
Corporate Secretary